

POSTED
DATE 1-25-2021
A.M. 3:23 P.M.
Missie Ruffin
BY AB Deputy

AGENDA

SOMERVELL COUNTY HOSPITAL DISTRICT
REGULAR BOARD MEETING
JANUARY 28, 2021 AT 7:00PM
HOSPITAL BOARD ROOM
1021 HOLDEN STREET, GLEN ROSE, TEXAS

2021 JAN 25 PM 3:18

DEPUTY

BY AB

Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. December 17, 2020
- V. CFO Report
 - a. Report on Monthly and Year-to-Date Financials
- VI. Annual Board Quality Report - Part 1 Calendar Year 2020
- VII. CEO Report
 - a. Report on Roger E Marks Foundation/Public Relations activity
 - b. Report on Blue Cross Blue Shield billing and contract issues
 - c. Report on CEO Search
- VIII. Discuss and if necessary take action on GRMC participating with Glen Rose Nursing & Rehab in the Quality Incentive Payment Program (QIPP)
- IX. Discuss and if necessary take action on contract with Somervell County to administer the Somervell County Hospital District Election to be held on May 1, 2021
- X. Discuss and if necessary take action on the Order of Election to elect two (2) members of the Board of Directors of Somervell County Hospital District and to appoint an Early Voting Clerk for the Somervell County Hospital District Election
- XI. Discuss and if necessary take action on the authorization of Board President to sign an InterLocal Cooperation Contract for the lease and use of voting equipment between Somervell County and Somervell County Hospital District pursuant to the provisions of Chapter 791 of the Texas Government Code entitled "InterLocal Cooperation Contracts"
- XII. Public Comments

XIII. Executive Closed Session – Personnel Matters

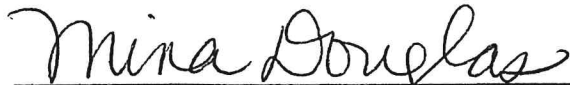
- a. The Somervell County Hospital District Board will meet in Closed Session pursuant to Section 551.074 of the Texas Government Code to discuss personnel matters related to the employment of a new Chief Executive Officer and the terms of an employment agreement, if any, and pursuant to Sec. 551.071 of the Texas Government Code to discuss with its attorney, either in person or by telephone, matters which require confidentiality pursuant to the attorney-client privilege.

XIV. Reconvene into Open Session

- a. Consider and take action, if needed, to authorize the Board Chair to make an offer of employment to a new CEO, negotiate and execute an employment agreement.

XV. Adjourn

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)



Mina Douglas, Secretary of the Board of Directors

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, DECEMBER 17, 2020 AT 7:00 P.M.
HOSPITAL BOARD ROOM

MINUTES

- I. **Meeting was called to order at 7:02 pm.**
- II. **All members were present with the exception of Max Bly, Brett Nabors and Bryan Barnes.**
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. November 19, 2020
Margaret Drake made a motion to accept the minutes as written. Dr. Steven Vacek seconded the motion, and motion carried 4-0.
- IV. CFO Report – Becky Whitsitt
 - a. **Reviewed October 2020 financials. November financials not ready. CFO will email out to the Board upon completion.**
- V. CEO Report – Ray Reynolds
 - a. **Report on Roger E Marks Foundation and Public Relations was presented and discussed.**
 - b. **Report on Blue Cross Blue Shield billing and contract issues – COO Michael Honea reported that there has been no change since the last Board meeting. Hoping to get meeting with them and attorney Kevin Reed soon.**
 - c. **Report on CEO Search –Vicki Pascasio posted ad for the position and has started receiving applications and is sending questionnaires to those meeting requirements. Will send suggested candidate packets to Board Members in mid-January for review, and she will attend January Board Meeting to discuss further.**
- VI. Public Comments
None.
- VII. Adjourn
Motion was made by Jeannie Simpson and seconded by Margaret Drake to adjourn meeting at 7:24 pm. Motion carried 4-0.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Margaret Drake

Dr. Steven Vacek

Bryan Barnes

Max Bly

Jeannie Simpson

DECEMBER 2020 FINANCIAL ANALYSIS

REVENUE

INPATIENT/OUTPATIENT:

Hospital Inpatient Revenue is well over budget by \$432,430. There were 30 admissions in December with a budget of 18 per month. As of 01/27/21, January admissions were 24.

Hospital Outpatient Revenue also has a favorable variance of \$38,555. At the time of this report, we had not received the statistical information regarding surgeries and scopes. I will report that at a later time.

SENIOR CARE:

Sr. Care is below budget by \$45,475 for the month of December. We are still only scheduling telemedicine visits.

NET REVENUE

For December we have a favorable variance of \$150,319. Using the new contractual model, which is similar to the conservative model that BKD uses, the discounts and allowances are calculating at 74% YTD. Historically, we have stayed at around 71-72% for several years straight.

EXPENSES

SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

In December we had a favorable variance of \$38,421 in salary, wage and benefit expense. We also received a "COVID credit" on our BCBS insurance premium in the amount of \$16,200, which was unexpected but appreciated.

SUPPLIES EXPENSE:

Supply Expense in December was \$195,053 and an unfavorable variance of \$37,527. The majority of the variance was due to drugs, implants (OP Surgeries) and Lab reagents and testing supplies.

OTHER EXPENSES:

December COVID expense was \$99,980 and over \$270,000 for the fiscal year. The major portion of this variance was for the drug that treats COVID patients, Lab reagents & testing supplies and PPE.

TOTAL OPERATING EXPENSES:

In December we had an unfavorable variance of \$140,267 for total operating expenses. Indigent expense was \$40,396 which was an unfavorable variance of \$25,230.

1115/UC REVENUE

In December, we had \$0.00 in 1115/UC Revenue.

OTHER INCOME

We did not recognize any Stimulus Revenue in December so the balance remains at \$988,518 in Deferred Revenue.

NET INCOME/LOSS

In December we had net income of \$60,087. The Business Office collected \$1,102,099 in Patient A/R with an 79% collection rate. This is their 3rd straight month of collecting over \$1 million per month. As of December 31st, we have \$3,326,276 remaining in the reserve account and Days of Cash on Hand is at 72 days. We have collected a total of \$3,295,645 in Property Tax Revenue through 1/27/21. This includes \$2,585,899 from Comanche Peak power plant.

Please let me know if you have any questions regarding the information above.

B. Whitsitt

Becky Whitsitt

CFO

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GLEN ROSE MEDICAL CENTER - HOSPITAL
 BALANCE SHEET
 AS OF: 12/31/20

PAGE 1

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	467,452.46	122,077.45
FINANCIAL RESERVE ACCT	3,326,276.35	4,225,798.17
	-----	-----
TOTAL CASH AND INVESTMENTS	3,793,728.81	4,347,875.62
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	77,888,445.49	76,754,496.99
LESS DISCOUNTS AND ALLOWANCES	(71,545,891.24)	(70,758,779.52)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	6,342,554.25	5,995,717.47
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	3,752,734.92	4,100,938.06
INVENTORY	686,049.95	674,753.25
PREPAIDS	126,802.72	131,657.64
	-----	-----
TOTAL OTHER CURRENT ASSETS	4,565,587.59	4,907,348.95
INTERCOMPANY RECEIVABLE	1,774,735.09	1,692,322.28
	-----	-----
TOTAL CURRENT ASSETS	16,476,605.74	16,943,264.32
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,569,384.95	19,568,118.95
FIXED EQUIPMENT	2,742,596.29	2,729,088.62
MAJOR MOVABLE EQUIPMENT	7,803,909.27	7,797,688.31
LEASEHOLD IMPROVEMENTS	294,193.52	292,253.52
LESS ACCUMULATED DEPRECIATION	(16,224,325.99)	(16,124,325.99)
	-----	-----
TOTAL PROPERTY PLANT AND EQUIPMENT	14,185,758.04	14,262,823.41
	-----	-----
TOTAL ASSETS	30,662,363.78	31,206,087.73
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	3,650,650.61	3,934,636.11
ACCRUED AND OTHER LIABILITIES	6,789,914.86	7,103,731.45
	-----	-----
TOTAL CURRENT LIABILITIES	10,440,565.47	11,038,367.56
LONG TERM DEBT	12,736,476.21	12,742,484.71
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TOTAL LIABILITIES	23,177,041.68	23,780,852.27
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FUND BALANCE		
NET INCOME (LOSS)	65,422.34	5,335.69
PRIOR YEAR FUND BALANCE	7,419,899.77	7,419,899.77
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TOTAL FUND BALANCE	7,485,322.11	7,425,235.46
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TOTAL LIABILITIES AND FUND BALANCE	30,662,363.79	31,206,087.73
	=====	=====

GLEN ROSE MEDICAL CENTER - HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 3 MONTHS ENDING 12/31/20

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----- M O N T H -----			----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
REVENUES					
806,791.12	374,361.60	432,429.52	1,708,642.70	1,123,084.80	585,557.90
4,869,209.36	4,830,654.28	38,555.08	13,491,140.35	14,491,962.84	(1,000,822.49)
59,751.61	105,226.87	(45,475.26)	187,369.33	315,680.61	(128,311.28)
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5,735,752.09	5,310,242.75	425,509.34	15,387,152.38	15,930,728.25	(543,575.87)
DISCOUNTS AND ALLOWANCES					
1,487,510.13	1,688,190.94	200,680.81	4,056,703.58	5,064,572.82	1,007,869.24
504,424.59	461,411.60	(43,012.99)	1,451,161.31	1,384,234.80	(66,926.51)
2,252,076.30	1,904,811.96	(347,264.34)	5,745,997.10	5,714,435.88	(31,561.22)
93,514.78	7,921.19	(85,593.59)	156,395.92	23,763.57	(132,632.35)
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4,337,525.80	4,062,335.69	(275,190.11)	11,410,257.91	12,187,007.07	776,749.16
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1,398,226.29	1,247,907.06	150,319.23	3,976,894.47	3,743,721.18	233,173.29
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EXPENSES					
582,917.79	596,564.67	13,646.88	1,805,577.73	1,789,694.01	(15,883.72)
174,726.65	199,501.08	24,774.43	539,117.83	598,503.24	59,385.41
195,052.58	157,525.90	(37,526.68)	565,978.30	472,577.70	(93,400.60)
301,795.50	257,362.54	(44,432.96)	865,210.83	772,087.62	(93,123.21)
46,599.40	51,527.78	4,928.38	153,086.39	154,583.34	1,496.95
11,972.61	13,380.75	1,408.14	36,061.46	40,142.25	4,080.79
21,928.28	25,356.49	3,428.21	65,311.00	76,069.47	10,758.47
52,978.70	49,292.86	(3,685.84)	149,673.65	147,878.58	(1,795.07)
100,000.00	100,000.00	.00	300,000.00	300,000.00	.00
176,544.07	97,905.08	(78,638.99)	486,372.38	293,715.24	(192,657.14)
40,396.35	15,166.25	(25,230.10)	91,158.68	45,498.75	(45,659.93)
26,405.48	27,467.27	1,061.79	71,159.50	82,401.81	11,242.31
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1,731,317.41	1,591,050.67	(140,266.74)	5,128,707.75	4,773,152.01	(355,555.74)
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(333,091.12)	(343,143.61)	10,052.49	(1,151,813.28)	(1,029,430.83)	(122,382.45)
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OTHER INCOME AND EXPENSE					
316,380.85	315,912.24	468.61	952,449.79	947,736.72	4,713.07
11,140.14	17,449.92	(6,309.78)	100,836.67	52,349.76	48,486.91
.00	50,000.00	(50,000.00)	1,930.06	150,000.00	(148,069.94)
13,560.05	12,883.00	677.05	41,537.43	38,649.00	2,888.43
52,096.73	189,392.16	(137,295.43)	120,481.67	568,176.48	(447,694.81)
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393,177.77	585,637.32	(192,459.55)	1,217,235.62	1,756,911.96	(539,676.34)
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60,086.65	242,493.71	(182,407.06)	65,422.34	727,481.13	(662,058.79)
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GLEN ROSE HEALTHCARE INC 501A
 BALANCE SHEET
 AS OF: 12/31/20

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	114,650.12	117,278.67
	-----	-----
TOTAL CASH AND INVESTMENTS	114,650.12	117,278.67
	-----	-----
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	598,805.09	501,172.86
LESS DISCOUNTS AND ALLOWANCES	(422,160.91)	(365,287.42)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	176,644.18	135,885.44
	-----	-----
OTHER CURRENT ASSETS		
INVENTORY	69,095.83	69,095.83
PREPAID EXPENSES	16,975.89	18,621.96
	-----	-----
TOTAL OTHER CURRENT ASSETS	86,071.72	87,717.79
TOTAL CURRENT ASSETS	377,366.02	340,881.90
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(86,313.20)	(85,403.20)
TOTAL PROPERTY PLANT AND EQUIPMENT	42,585.50	43,495.50
	-----	-----
TOTAL ASSETS	419,951.52	384,377.40
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	257,235.35	253,743.58
ACCRUED AND OTHER LIABILITIES	89,346.62	73,702.43
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TOTAL CURRENT LIABILITIES	346,581.97	327,446.01
INTERCOMPANY LIABILITY	1,774,735.11	1,692,322.30
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TOTAL LIABILITIES	2,121,317.08	2,019,768.31
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FUND BALANCE		
NET INCOME (LOSS)	(389,305.52)	(323,330.86)
PRIOR YEAR FUND BALANCE	(1,312,060.05)	(1,312,060.05)
	-----	-----
TOTAL FUND BALANCE	(1,701,365.57)	(1,635,390.91)
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TOTAL LIABILITIES AND FUND BALANCE	419,951.51	384,377.40
	=====	=====

GLEN ROSE HEALTHCARE, INC. (501A)
 OPERATING/INCOME STATEMENT
 FOR THE 3 MONTHS ENDING 12/31/20

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M O N T H			Y E A R T O D A T E		
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
					REVENUES
649,196.22	641,516.10	7,680.12	1,736,508.83	1,924,548.30	(188,039.47)
					REVENUE - OUTPATIENT
649,196.22	641,516.10	7,680.12	1,736,508.83	1,924,548.30	(188,039.47)
					TOTAL REVENUE
					DISCOUNTS AND ALLOWANCES
209,414.83	141,747.36	(67,667.47)	589,095.61	425,242.08	(163,853.53)
(1,075.23)	112,753.57	113,828.80	(69,541.33)	338,260.71	407,802.04
114,304.05	67,652.14	(46,651.91)	305,036.09	202,956.42	(102,079.67)
322,643.65	322,153.07	(490.58)	824,590.37	966,459.21	141,868.84
					TOTAL D & A
326,552.57	319,363.03	7,189.54	911,918.46	958,089.09	(46,170.63)
					NET REVENUE
					EXPENSES
230,094.26	254,195.03	24,100.77	772,678.17	762,585.09	(10,093.08)
94,655.88	85,367.47	(9,288.41)	241,153.69	256,102.41	14,948.72
18,617.75	28,875.35	10,257.60	113,923.39	86,626.05	(27,297.34)
44,660.78	46,002.53	1,341.75	146,981.47	138,007.59	(8,973.88)
11,981.10	12,208.75	227.65	39,861.26	36,626.25	(3,235.01)
5,052.67	5,136.84	84.17	15,157.96	15,410.52	252.56
3,226.22	3,116.68	(109.54)	9,692.09	9,350.04	(342.05)
.00	16.68	16.68	.00	50.04	50.04
910.00	910.00	.00	2,730.00	2,730.00	.00
9,386.31	9,351.37	(34.94)	26,736.22	28,054.11	1,317.89
418,584.97	445,180.70	26,595.73	1,368,914.25	1,335,542.10	(33,372.15)
					TOTAL OPERATING EXPENSES
(92,032.40)	(125,817.67)	33,785.27	(456,995.79)	(377,453.01)	(79,542.78)
					NET OPERATING INCOME
					OTHER INCOME AND EXPENSE
90.00	166.67	(76.67)	233.00	500.01	(267.01)
7,269.20	5,909.09	1,360.11	48,748.85	17,727.27	31,021.58
18,693.74	.00	18,693.74	18,693.74	.00	18,693.74
4.80	100.00	(95.20)	14.68	300.00	(285.32)
26,057.74	6,175.76	19,881.98	67,690.27	18,527.28	49,162.99
					TOTAL OTHER INCOME AND EXP
(65,974.66)	(119,641.91)	53,667.25	(389,305.52)	(358,925.73)	(30,379.79)
					NET INCOME/LOSS

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SOMERVELL COUNTY HOSPITAL DISTRICT PAGE 1
 BALANCE SHEET - CONSOLIDATED
 AS OF: 12/31/20

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	582,102.58	239,356.12
FINANCIAL RESERVE ACCT	3,326,276.35	4,225,798.17
	-----	-----
TOTAL CASH AND INVESTMENTS	3,908,378.93	4,465,154.29
	-----	-----
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	78,487,250.58	77,255,669.85
LESS DISCOUNTS AND ALLOWANCES	(71,968,052.15)	(71,124,066.94)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	6,519,198.43	6,131,602.91
	-----	-----
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	3,752,734.92	4,100,938.06
INVENTORY	755,145.78	743,849.08
PREPAIDS	143,778.61	150,279.60
	-----	-----
TOTAL OTHER CURRENT ASSETS	4,651,659.31	4,995,066.74
INTERCOMPANY RECEIVABLE	1,774,735.09	1,692,322.28
TOTAL CURRENT ASSETS	16,853,971.76	17,284,146.22
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,569,384.95	19,568,118.95
FIXED EQUIPMENT	2,758,877.31	2,745,369.64
MAJOR MOVABLE EQUIPMENT	7,916,526.95	7,910,305.99
LEASEHOLD IMPROVEMENTS	294,193.52	292,253.52
LESS ACCUMULATED DEPRECIATION	(16,310,639.19)	(16,209,729.19)
TOTAL PROPERTY PLANT AND EQUIPMENT	14,228,343.54	14,306,318.91
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TOTAL ASSETS	31,082,315.30	31,590,465.13
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	3,907,885.96	4,188,379.69
ACCRUED AND OTHER LIABILITIES	6,879,261.48	7,177,433.88
	-----	-----
TOTAL CURRENT LIABILITIES	10,787,147.44	11,365,813.57
INTERCOMPANY LIABILITY	1,774,735.11	1,692,322.30
	-----	-----
LONG TERM DEBT	12,736,476.21	12,742,484.71
TOTAL LIABILITIES	25,298,358.76	25,800,620.58
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	(323,883.18)	(317,995.17)
PRIOR YEAR FUND BALANCE	6,107,839.72	6,107,839.72
	-----	-----
TOTAL FUND BALANCE	5,783,956.54	5,789,844.55
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TOTAL LIABILITIES AND FUND BALANCE	31,082,315.30	31,590,465.13
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SOMERVELL COUNTY HOSPITAL DISTRICT
 OPERATING/INCOME STMT - CONSOLIDATED 01/27/21 01:27 PM
 FOR THE 3 MONTHS ENDING 12/31/20

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
REVENUES						
806,791.12	374,361.60	432,429.52	HOSPITAL INPATIENT	1,708,642.70	1,123,084.80	585,557.90
4,928,960.97	4,935,881.15	(6,920.18)	HOSPITAL OUTPATIENT	13,678,509.68	14,807,643.45	(1,129,133.77)
649,196.22	641,516.10	7,680.12	GLEN ROSE HEALTHCARE (501A)	1,736,508.83	1,924,548.30	(188,039.47)
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6,384,948.31	5,951,758.85	433,189.46	TOTAL REVENUE	17,123,661.21	17,855,276.55	(731,615.34)
DISCOUNTS AND ALLOWANCES						
1,696,924.96	1,829,938.30	133,013.34	MEDICARE/MEDICAID	4,645,799.19	5,489,814.90	844,015.71
503,349.36	574,165.17	70,815.81	BAD DEBTS	1,381,619.98	1,722,495.51	340,875.53
2,364,063.95	1,969,242.57	(394,821.38)	MANAGED CARE/OTHER	6,028,966.06	5,907,727.71	(121,238.35)
95,831.18	11,142.72	(84,688.46)	CHARITY CARE	178,463.05	33,428.16	(145,034.89)
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4,660,169.45	4,384,488.76	(275,680.69)	TOTAL D & A	12,234,848.28	13,153,466.28	918,618.00
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1,724,778.86	1,567,270.09	157,508.77	NET REVENUE	4,888,812.93	4,701,810.27	187,002.66
-----	-----	-----		-----	-----	-----
EXPENSES						
813,012.05	850,759.70	37,747.65	SALARIES AND WAGES	2,578,255.90	2,552,279.10	(25,976.80)
269,382.53	284,868.55	15,486.02	EMPLOYEE BENEFITS	780,271.52	854,605.65	74,334.13
213,670.33	186,401.25	(27,269.08)	SUPPLIES	679,901.69	559,203.75	(120,697.94)
346,456.28	303,365.07	(43,091.21)	PROFESSIONAL SERVICES	1,012,192.30	910,095.21	(102,097.09)
58,580.50	63,736.53	5,156.03	RENT/LEASE PAYMENTS	192,947.65	191,209.59	(1,738.06)
17,025.28	18,517.59	1,492.31	INSURANCE	51,219.42	55,552.77	4,333.35
25,154.50	28,473.17	3,318.67	UTILITIES	75,003.09	85,419.51	10,416.42
52,978.70	49,309.54	(3,669.16)	REPAIRS AND MAINTENANCE	149,673.65	147,928.62	(1,745.03)
100,910.00	100,910.00	.00	DEPRECIATION/AMORTIZATION	302,730.00	302,730.00	.00
185,930.38	107,256.45	(78,673.93)	OTHER OPERATING EXPENSES	513,108.60	321,769.35	(191,339.25)
40,396.35	15,166.25	(25,230.10)	INDIGENT CARE PROGRAM	91,158.68	45,498.75	(45,659.93)
26,405.48	27,467.27	1,061.79	SENIOR ADULT PROGRAM	71,159.50	82,401.81	11,242.31
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2,149,902.38	2,036,231.37	(113,671.01)	TOTAL OPERATING EXPENSES	6,497,622.00	6,108,694.11	(388,927.89)
(425,123.52)	(468,961.28)	43,837.76	NET OPERATING INCOME	(1,608,809.07)	(1,406,883.84)	(201,925.23)
419,235.51	591,813.08	(172,577.57)	OTHER INCOME	1,284,925.89	1,775,439.24	(490,513.35)
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(5,888.01)	122,851.80	(128,739.81)	NET INCOME/LOSS	(323,883.18)	368,555.40	(692,438.58)
=====	=====	=====		=====	=====	=====

GLEN ROSE MEDICAL CENTER COLLECTIONS TREND

FY 2021						
HOSPITAL	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	YEARLY
Net Revenue	1,298,312	1,280,356	1,398,226			AVG 1,325,631
Collections	1,034,870	1,048,206	1,102,099			1,061,725
%	80%	82%	79%	#DIV/0!	#DIV/0!	80.09%
						TOTALS 3,976,894 3,185,175 80.09%

GLEN ROSE MEDICAL CENTER
 COST CENTER SCHEDULE
 FOR THE 3 MONTHS ENDING 12/31/20
 DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

01/27/21 06:44 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
351,487.16	411,333.35	(59,846.19)	CLBRN IMAGING-OUTPATIENT REV	979,336.30	1,234,000.05	(254,663.75)
-----	-----	-----		-----	-----	-----
351,487.16	411,333.35	(59,846.19)	TOTAL OPERATING REVENUE	979,336.30	1,234,000.05	(254,663.75)
-----	-----	-----		-----	-----	-----
351,487.16	411,333.35	(59,846.19)	NET REVENUE	979,336.30	1,234,000.05	(254,663.75)
			EXPENSES			
11,150.37	12,363.00	1,212.63	CLBRN IMAGING-STAFF-SALARY	34,974.71	37,089.00	2,114.29
606.38	1,373.67	767.29	CLBRN IMAGING-STAFF-PTO	5,594.03	4,121.01	(1,473.02)
585.37	632.74	47.37	CLBRN IMAGING-STAFF-HEALTH E	1,772.79	1,898.22	125.43
869.70	1,050.86	181.16	CLBRN IMAGING-STAFF-PR TAX	2,722.52	3,152.58	430.06
135.14	90.32	(44.82)	CLBRN IMAGING-STAFF-ER SHARE	394.58	270.96	(123.62)
.00	53.65	53.65	CLBRN IMAGING-NONCHARGEABLES	.00	160.95	160.95
.00	180.25	180.25	CLBRN IMAGING-PATIENT CHARGE	73.08	540.75	467.67
22.03	8.58	(13.45)	CLBRN IMAGING-DRUGS	22.03	25.74	3.71
.00	515.00	515.00	CLBRN IMAGING-CONTRAST MEDIA	2,054.51	1,545.00	(509.51)
705.60	472.08	(233.52)	CLBRN IMAGING-GENERAL SUPPLI	1,498.72	1,416.24	(82.48)
23.44	41.67	18.23	CLBRN IMAGING-TRAVEL EXPENSE	23.44	125.01	101.57
.00	19,850.00	19,850.00	CLBRN IMAGING-LEASE EXPENSE	39,700.00	59,550.00	19,850.00
.00	41.67	41.67	CLBRN IMAGING-MINOR EQUIPMEN	.00	125.01	125.01
34,250.87	31,983.00	(2,267.87)	CLBRN IMAGING-PURCHASED SERV	98,450.32	95,949.00	(2,501.32)
180.59	146.25	(34.34)	CLBRN IMAGING-BANK & CC FEES	498.50	438.75	(59.75)
.00	16.67	16.67	CLBRN IMAGING-POSTAGE/FREIGH	.00	50.01	50.01
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48,529.49	68,819.41	20,289.92	TOTAL OPERATING EXPENSES	187,779.23	206,458.23	18,679.00
-----	-----	-----		-----	-----	-----
			OTHER REVENUE AND EXPENSE			
-----	-----	-----		-----	-----	-----
302,957.67	342,513.94	(39,556.27)	TOTAL REVENUE OVER EXPENSE	791,557.07	1,027,541.82	(235,984.75)
=====	=====	=====		=====	=====	=====

Public Relations /REM Report
January 2021

Weekly COVID/Press Release COVID update from Dr. Vacek and Judge Chambers.

Posting information/Video update from Outpatient Therapy.

Webinars, COVID info, other healthcare facilities/marketers.

Chamber Luncheon

Daily administrative duties.

Carter BloodCare blood drive Friday January 29th in front of GRMC.

Working with Carter BloodCare organizing convalescent plasma donation day.

Attended Somervell County employee health fair. Partnered with LDL and the county to provide antibody testing for employees that have not had a positive PCR Covid test. We had 19 employees that participated in the testing, 6 of the 19 returned positive for antibodies.

GRMC Outpatient Therapy was also represented at the health fair, information was distributed about services offered.

February will be heart health month; we will begin highlighting our departments and services offered in GR and Pecan Specialty Clinic.

Lions meetings are now going to reconvene.

GRMC will be represented at various events in the spring. Things seem to be opening back up.

REM

Kickstart My Heart 1 mile fun run/walk 5k & 10k timed race, February 27, 2021. The race starts in the back parking lot of GRMC travels down Van Zandt towards Nemo.



QIPP

Year 4

State Fiscal Year 2020 (09/01/2020 – 08/31/2021)



QIPP Year 4 - General

- Funding \$1.1B
- IGT holdback is 8%
- Private Nursing Facility Enrollment Cut-Off remains 65%
- Total Enrolled Facilities: 876
 - NSGO facilities – 547
 - Private facilities – 329
- New Financing Components
 - Component 1 at IGT + 10% (NSGO homes only)
 - Component 2 at 30% of remaining funds after Component 1 & 4
 - Component 3 at 70% of remaining funds after Component 1 & 4
 - Component 4 at 16% (NSGO homes only)

QIPP Year 4 – Component 1

Quality Assurance and Performance Improvement (QAPI) Meetings

One Metric – Facility holds a QAPI meeting each month in accordance with quarterly federal requirements. Monthly attestation required.

As part of their QAPI process, the nursing facility (NF) will be required to discuss the Component 2 workforce development metric to review progress that is being made to improve the workforce in areas such as recruitment and retention, turnover, and vacancy rates.

HHSC will perform quarterly QAPI reviews on a representative sample of providers. If selected, the NF will have 14 days to submit the following records at the request of HHSC:

- Minutes from QAPI meetings;
- Sign-in or attendance sheets;
- Policies and outcomes developed in/as a result of meetings;
- Records related to results of actions taken in/as a result of meetings; and
- Records demonstrating owner/operator involvement in meetings.

Funds for Component 1 will be distributed monthly.



QIPP Year 4 – Component 2

Workforce Development

Three equally weighted quality metrics for Component 2

Metric 1: NF maintains four additional hours of registered nurse (RN) staffing coverage per day, beyond the CMS mandated 8 hours.

Metric 2: NF maintains eight additional hours of RN staffing coverage per day, beyond the CMS mandated 8 hours.

Metric 3: NF has a staffing recruitment and retention program that includes a self-directed plan and monitoring outcomes.

Funds for Component 2 will be distributed monthly.

QIPP Year 4 – Component 3

Minimum Data Set CMS Five-Star Quality Measures

Three equally weighted quality metrics for Component 3

Metric 1: (CMS N015.02) Percent of high-risk residents with pressure ulcers, including unstageable pressure ulcers

Metric 2: (CMS N031.02) Percent of residents who received an antipsychotic medication.

Metric 3: (CMS N035.02) Percent of residents whose ability to move independently has worsened.

Funds for Component 3 will be distributed quarterly.

QIPP Year 4 – Component 4

Infection Control Program

Three equally weighted quality metrics for Component 4

Metric 1: (CMS N024.01) Percent of residents with a urinary tract infection.

Metric 2: Percent of residents whose pneumococcal vaccine is up to date.

Providers will self-report vaccination data and submit documentation through QIPP portal

Metric 3: Facility has an infection control program that includes antibiotic stewardship. The program incorporates policies and training as well as monitoring, documenting, and providing staff with feedback.

The metric encompasses a list of nine infection control elements that each facility must incorporate into its infection control program. Seven of the nine elements must be present each reporting period for the facility to meet the quality metric.

Funds for Component 4 will be distributed quarterly.

QIPP Participation by Provider Type

Provider Type	QIPP Year 4 Providers	QIPP Year 3 Providers	QIPP Year 2 Providers	QIPP Year 1 Providers
Non-state Government Owned (NSGO)	547	502	466	430
Private	329	309	95	84
Total	876	811	561	514

QIPP NSGO Rates Per Medicaid Day

	QIPP Year 4 NSGO Rate Per Medicaid Day	QIPP Year 3 NSGO Rate Per Medicaid Day	QIPP Year 2 NSGO Rate Per Medicaid Day	QIPP Year 1 NSGO Rate Per Medicaid Day
IGT	\$ 41.42	\$ 29.37	\$ 22.11	\$ 22.12
IGT + Holdback	\$ 44.73	\$ 31.42	\$ 24.32	\$ 24.33

Component	QIPP Year 4 NSGO Rate Per Medicaid Day	QIPP Year 3 NSGO Rate Per Medicaid Day	QIPP Year 2 NSGO Rate Per Medicaid Day	QIPP Year 1 NSGO Rate Per Medicaid Day
Component 1 Value	\$ 45.56	\$ 32.30	\$ 24.32	\$ 24.33
Component 2 Value	\$ 7.53	\$ 3.66	\$ 6.85	\$ 6.48
Component 3 Value	\$ 17.56	\$ 8.54	\$ 12.73	\$ 12.03
Component 4 Value	\$ 17.55	\$ 11.21	\$ -	\$ -
Total Value	\$ 88.20	\$ 55.71	\$ 43.90	\$ 42.84



Resources

HHSC Quality Incentive Payment Program (QIPP) websites –

General information <https://hhs.texas.gov/services/health/medicaid-chip/provider-information/quality-incentive-payment-program-nursing-homes>

Payment information <https://rad.hhs.texas.gov/long-term-services-supports/nursing-facility/quality-incentive-payment-program-qipp>

Michele Cathey
(254) 216-0699
michele.cathey@gmail.com

**ORDER OF ELECTION
(ORDEN DE ELECCIÓN)**

An election is hereby ordered to be held on May 1, 2021, for the purpose of:

The election of two (2) members of the Board of Directors of Somervell County Hospital District.

(Por la presente se ordena que se llevará a cabo una elección el 1 de mayo de 2021 con el proposito de:

La elección de dos (2) miembros de la Mesa Directiva de Somervell County Hospital District.)

Early voting by personal appearance will be conducted each weekday between the hours of _____ beginning on April 19, 2021, and ending on April 27, 2021 at:

Glen Rose, TX 76043

(La votación adelantada en persona se llevará a cabo de lunes a viernes entre las _____ el 19 de abril de 2021 y terminando el 27 de abril de 2021 en:

Glen Rose, TX 76043)

Applications for ballot by mail shall be mailed to:

(Las solicitudes para boletas que se votarán en ausencia por correo deberán enviarse a:)

Early Voting Clerk
P.O. Box _____
Glen Rose, Texas 76043

Applications for ballot by mail must be received no later than the close of business on April 20, 2021.

(Las solicitudes para boletas que se votarán en ausencia por correo deberán recibirse para el fin de las horas de las horas de negocio el 20 de abril de 2021.)

Issued this the _____ day of January, 2021.
(Emitida este día _____ de enero de 2021.)

Member
Miembro

Signature of Presiding Officer
Firma del Oficial que Preside

Member
Miembro

Member
Miembro

Member
Miembro

Member
Miembro

Member
Miembro