

POSTED

DATE 2-24-20
A.M. 3:30 P.M.

BY Michelle Reynolds
KC Deputy

NICHOLLE REYNOLDS
COUNTY CLERK
SOMERVELL CO., TEXAS

AGENDA

2020 FEB 24 PM 3:25

SOMERVELL COUNTY HOSPITAL DISTRICT
REGULAR BOARD MEETING
FEBRUARY 27, 2020 AT 7:00PM
HOSPITAL BOARD ROOM
1021 HOLDEN STREET, GLEN ROSE, TEXAS

DEPUTY
BY KC

Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. January 30, 2020
- V. Executive Closed Session – Credentialing of Providers
 - a. The Somervell County Hospital District will convene in Executive Session to receive report by Compliance Officer regarding evaluation of medical and health care services pursuant to Section 161.032 of the Texas Health and Safety Code.
- VI. Reconvene into Open Session
 - a. Consider and approve Medical Staff matters including appointments and if needed, take action on quality of care matters
- VII. Executive Closed Session – Contractual Matters
 - a. The Somervell County Hospital District will convene in Executive Session pursuant to Sec. 551.071 of the Texas Government Code to discuss with its attorney, certain potential contractual matters which require the application of the attorney client privilege.
- VIII. Reconvene into Open Session
 - a. Consider and if needed, authorize the CEO to continue to pursue a legal services agreement to collect past accounts
- IX. Executive Closed Session – Personnel Matters
 - a. The Somervell County Hospital District will convene in Executive Session pursuant to Section 551.074 of the Texas Government Code to discuss evaluation of Chief Executive Officer.
- X. Reconvene into Open Session
 - a. Discuss and if necessary take action on items from Executive Session
- XI. CFO Report
 - a. Report on Monthly and Year-to-Date Financials

- XII. CEO Report
 - a. Report on Roger E Marks Foundation/Public Relations activity
 - b. Report on Blue Cross Blue Shield billing and contract issues
- XIII. Discuss and if necessary take action to approve the closing of a bank account with Chase Bank in the name of Somervell County Hospital District, dba Glen Rose Medical Center, which was used for the sole purpose of depositing I35 Capital payments
- XIV. Discuss and if necessary take action on approval of Contract with Somervell Central Appraisal District for Tax Assessment and Collection Service
- XV. Discuss and if necessary take action to cancel May 2, 2020 election
- XVI. Discuss and if necessary take action on consideration of requirements to move from a 5-2 Board to a 4-3 Board
- XVII. Public Comments
- XVIII. Adjourn

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)


Mina Douglas, Secretary of the Board of Directors

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, JANUARY 30, 2020 AT 7:00 P.M.
HOSPITAL BOARD ROOM

MINUTES

- I. **Meeting was called to order at 7:00 pm.**
- II. **All members were present with the exception of Margaret Drake and Pam Parsons.**
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. December 30, 2019
Dwayne Griffin made a motion to accept the minutes as written. Pat Bruce seconded the motion, and motion carried 5-0.
- IV. CFO Report – Becky Whitsitt
 - a. **December 2019 financials were presented and discussed.**
- V. Annual Quality Report
HIM Director Shelly Hooper presented the 2019 Annual Quality Report.
- VI. CEO Report – Ray Reynolds
 - a. **Report on Roger E Marks Foundation and Public Relations activity was presented.**
 - b. **Report on Blue Cross Blue Shield billing and contract issues –Attorney General 90-day deadline to respond to Contingency Agreement is February 6. Knox-BCBS mediation scheduled in February. Just waiting at this point.**
- VII. Discuss and if necessary take action on the Order of Election to elect five (5) members of the Board of Directors of Somervell County Hospital District and to appoint an Early Voting Clerk for the Somervell County Hospital District Election to be held on May 2, 2020
After some discussion, motion was made by Dwayne Griffin to execute Order of Election and to appoint Mina Douglas as Early Voting Clerk. Brett Nabors seconded the motion, and motion carried 5-0.
- VIII. Discuss and if necessary take action on the authorization of Board President to sign an InterLocal Cooperation Contract for the lease and use of voting equipment between Somervell County and Somervell County Hospital District pursuant to the provisions of Chapter 791 of the Texas Government Code entitled “InterLocal Cooperation Contracts”
After some discussion, Dwayne Griffin made a motion to authorize Ron Hankins as SCHD Board President to sign an InterLocal Cooperation Contract for the lease and use of voting equipment from Somervell County. Pat Bruce seconded the motion, and motion carried 5-0.
- IX. Public Comments
Bruce Miller, Baylor-Scott & White
- X. Adjourn
Motion was made by Dr. Steven Vacek and seconded by Dwayne Griffin to adjourn meeting at 7:28 pm. Motion carried 5-0.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Pat Bruce

Pam Parsons

Margaret Drake

Dr. Steven Vacek

Dwayne Griffin

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GLEN ROSE MEDICAL CENTER - HOSPITAL PAGE 1
 BALANCE SHEET
 AS OF: 01/31/20

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	2,954,806.01	635,272.04
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TOTAL CASH AND INVESTMENTS	2,954,806.01	635,272.04
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	78,674,954.99	78,524,466.41
LESS DISCOUNTS AND ALLOWANCES	(68,669,870.14)	(68,946,078.34)
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NET PATIENT ACCOUNTS RECEIVABLE	10,005,084.85	9,578,388.07
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	1,252,758.98	4,066,376.69
INVESTMENT IN NURSING HOME	(1,972,080.00)	(1,972,080.00)
INVENTORY	680,429.24	680,922.85
PREPAIDS	154,197.11	134,161.23
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TOTAL OTHER CURRENT ASSETS	115,305.33	2,909,380.77
INTERCOMPANY RECEIVABLE	15,728,651.64	15,626,889.35
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TOTAL CURRENT ASSETS	28,803,847.83	28,749,930.23
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,435,438.71	19,386,994.71
FIXED EQUIPMENT	2,604,089.21	2,604,089.21
MAJOR MOVABLE EQUIPMENT	7,627,983.24	7,622,283.24
LEASEHOLD IMPROVEMENTS	237,755.82	237,755.82
LESS ACCUMULATED DEPRECIATION	(15,108,319.35)	(15,006,167.27)
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TOTAL PROPERTY PLANT AND EQUIPMENT	14,796,947.63	14,844,955.71
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TOTAL ASSETS	43,600,795.46	43,594,885.94
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	1,694,867.09	1,737,715.67
ACCRUED AND OTHER LIABILITIES	5,084,725.61	5,383,283.99
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TOTAL CURRENT LIABILITIES	6,779,592.70	7,120,999.66
LONG TERM DEBT	11,525,131.85	11,530,825.90
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TOTAL LIABILITIES	18,304,724.55	18,651,825.56
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FUND BALANCE		
NET INCOME (LOSS)	627,887.56	274,877.03
PRIOR YEAR FUND BALANCE	24,668,183.35	24,668,183.35
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TOTAL FUND BALANCE	25,296,070.91	24,943,060.38
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TOTAL LIABILITIES AND FUND BALANCE	43,600,795.46	43,594,885.94
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GLEN ROSE MEDICAL CENTER - HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 4 MONTHS ENDING 01/31/20

02/26/20 09:04 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
REVENUES						
401,414.29	499,656.33	(98,242.04)	HOSPITAL INPATIENT	1,471,697.65	1,998,625.32	(526,927.67)
4,550,229.95	3,563,522.49	986,707.46	HOSPITAL OUTPATIENT	18,191,924.10	14,254,089.96	3,937,834.14
123,884.54	108,519.31	15,365.23	SENIOR ADULT PROGRAM	478,210.37	434,077.24	44,133.13
455,061.28	433,102.17	21,959.11	ANCILLARY OUTSOURCE	2,645,556.27	1,732,408.68	913,147.59
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5,530,590.06	4,604,800.30	925,789.76	TOTAL REVENUE	22,787,388.39	18,419,201.20	4,368,187.19
DISCOUNTS AND ALLOWANCES						
1,654,816.01	1,403,237.81	(251,578.20)	MEDICARE/MEDICAID	6,818,248.15	5,612,951.24	(1,205,296.91)
452,289.70	383,529.03	(68,760.67)	BAD DEBTS	1,879,316.68	1,534,116.12	(345,200.56)
1,770,743.00	1,583,294.93	(187,448.07)	MANAGED CARE/OTHER	7,613,781.41	6,333,179.72	(1,280,601.69)
104,176.14	6,584.16	(97,591.98)	CHARITY CARE	111,566.03	26,336.64	(85,229.39)
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3,982,024.85	3,376,645.93	(605,378.92)	TOTAL D & A	16,422,912.27	13,506,583.72	(2,916,328.55)
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1,548,565.21	1,228,154.37	320,410.84	NET REVENUE	6,364,476.12	4,912,617.48	1,451,858.64
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EXPENSES						
593,996.32	604,043.12	10,046.80	SALARIES AND WAGES	2,441,938.83	2,416,172.48	(25,766.35)
170,806.95	188,856.79	18,049.84	EMPLOYEE BENEFITS	704,406.39	755,427.16	51,020.77
177,551.28	128,598.11	(48,953.17)	SUPPLIES	671,357.37	514,392.44	(156,964.93)
330,135.02	234,661.35	(95,473.67)	PROFESSIONAL SERVICES	1,952,024.56	938,645.40	(1,013,379.16)
51,651.60	52,344.70	693.10	RENT/LEASE PAYMENTS	231,208.91	209,378.80	(21,830.11)
13,053.06	14,082.25	1,029.19	INSURANCE	51,629.99	56,329.00	4,699.01
29,675.50	24,610.69	(5,064.81)	UTILITIES	100,819.95	98,442.76	(2,377.19)
44,942.58	47,910.56	2,967.98	REPAIRS AND MAINTENANCE	132,861.68	191,642.24	58,780.56
102,152.08	102,152.08	.00	DEPRECIATION/AMORTIZATION	408,608.32	408,608.32	.00
77,378.71	79,204.22	1,825.51	OTHER OPERATING EXPENSES	313,079.43	316,816.88	3,737.45
17,855.52	21,970.83	4,115.31	INDIGENT CARE PROGRAM	69,549.20	87,883.32	18,334.12
29,082.21	27,480.52	(1,601.69)	SENIOR ADULT PROGRAM	113,143.96	109,922.08	(3,221.88)
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1,638,280.83	1,525,915.22	(112,365.61)	TOTAL OPERATING EXPENSES	7,190,628.59	6,103,660.88	(1,086,967.71)
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(89,715.62)	(297,760.85)	208,045.23	NET OPERATING INCOME	(826,152.47)	(1,191,043.40)	364,890.93
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OTHER INCOME						
294,758.29	293,632.31	1,125.98	DISTRICT TAX REVENUE	1,176,753.88	1,174,529.24	2,224.64
14,150.73	17,449.92	(3,299.19)	LUMINANT REVENUE	54,609.72	69,799.68	(15,189.96)
91,310.80	50,000.00	41,310.80	1115/UC REVENUE	91,310.80	200,000.00	(108,689.20)
(1,838.65)	.00	(1,838.65)	LAB OUTSOURCE REVENUE	(82,504.75)	.00	(82,504.75)
10,258.44	11,883.00	(1,624.56)	MOB-RENTAL INCOME	40,604.98	47,532.00	(6,927.02)
34,086.54	52,573.44	(18,486.90)	OTHER INCOME	173,265.40	210,293.76	(37,028.36)
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442,726.15	425,538.67	17,187.48	TOTAL OTHER INCOME	1,454,040.03	1,702,154.68	(248,114.65)
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353,010.53	127,777.82	225,232.71	NET INCOME/LOSS	627,887.56	511,111.28	116,776.28
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GLEN ROSE HEALTHCARE INC 501A
 BALANCE SHEET
 AS OF: 01/31/20

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	31,797.78	131,512.41
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TOTAL CASH AND INVESTMENTS	31,797.78	131,512.41
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ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	604,356.99	618,701.08
LESS DISCOUNTS AND ALLOWANCES	(362,598.24)	(369,272.70)
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NET PATIENT ACCOUNTS RECEIVABLE	241,758.75	249,428.38
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OTHER CURRENT ASSETS		
INVENTORY	78,312.66	78,312.66
PREPAID EXPENSES	14,003.83	13,827.34
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TOTAL OTHER CURRENT ASSETS	92,316.49	92,140.00
TOTAL CURRENT ASSETS	365,873.02	473,080.79
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PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(75,583.20)	(74,583.20)
TOTAL PROPERTY PLANT AND EQUIPMENT	53,315.50	54,315.50
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TOTAL ASSETS	419,188.52	527,396.29
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	989,808.62	864,073.54
ACCRUED AND OTHER LIABILITIES	79,847.33	103,621.13
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TOTAL CURRENT LIABILITIES	1,069,655.95	967,694.67
INTERCOMPANY LIABILITY	13,756,583.28	13,654,820.99
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TOTAL LIABILITIES	14,826,239.23	14,622,515.66
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FUND BALANCE		
NET INCOME (LOSS)	(706,112.87)	(394,181.53)
PRIOR YEAR FUND BALANCE	(13,700,937.84)	(13,700,937.84)
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TOTAL FUND BALANCE	(14,407,050.71)	(14,095,119.37)
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TOTAL LIABILITIES AND FUND BALANCE	419,188.52	527,396.29
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GLEN ROSE HEALTHCARE, INC. (501A)
 OPERATING/INCOME STATEMENT
 FOR THE 4 MONTHS ENDING 01/31/20

02/26/20 09:04 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUES			
596,230.48	758,159.55	(161,929.07)	REVENUE - OUTPATIENT	2,513,533.63	3,032,638.20	(519,104.57)
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596,230.48	758,159.55	(161,929.07)	TOTAL REVENUE	2,513,533.63	3,032,638.20	(519,104.57)
			DISCOUNTS AND ALLOWANCES			
318,234.60	405,410.11	87,175.51	MANAGED CARE/OTHER	1,285,197.99	1,621,640.44	336,442.45
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318,234.60	405,410.11	87,175.51	TOTAL D & A	1,285,197.99	1,621,640.44	336,442.45
277,995.88	352,749.44	(74,753.56)	NET REVENUE	1,228,335.64	1,410,997.76	(182,662.12)
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			EXPENSES			
393,585.22	269,201.57	(124,383.65)	SALARIES AND WAGES	1,159,825.19	1,076,806.28	(83,018.91)
104,028.37	86,322.36	(17,706.01)	EMPLOYEE BENEFITS	344,405.58	345,289.44	883.86
14,430.63	49,341.67	34,911.04	SUPPLIES	123,520.19	197,366.68	73,846.49
49,739.47	43,559.09	(6,180.38)	PROFESSIONAL SERVICES	192,516.91	174,236.36	(18,280.55)
13,147.49	12,427.83	(719.66)	RENT/LEASE PAYMENTS	50,019.84	49,711.32	(308.52)
5,426.97	5,842.81	415.84	INSURANCE	23,587.39	23,371.24	(216.15)
3,124.29	3,258.34	134.05	UTILITIES	12,144.77	13,033.36	888.59
.00	58.33	58.33	REPAIRS/MAINTENANCE	71.02	233.32	162.30
1,000.00	1,000.00	.00	DEPRECIATION/AMORTIZATION	4,000.00	4,000.00	.00
8,782.50	9,103.70	321.20	OTHER OPERATING EXPENSES	33,183.28	36,414.80	3,231.52
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593,264.94	480,115.70	(113,149.24)	TOTAL OPERATING EXPENSES	1,943,274.17	1,920,462.80	(22,811.37)
(315,269.06)	(127,366.26)	(187,902.80)	NET OPERATING INCOME	(714,938.53)	(509,465.04)	(205,473.49)
3,337.72	17,083.34	(13,745.62)	OTHER INCOME	8,825.66	68,333.36	(59,507.70)
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(311,931.34)	(110,282.92)	(201,648.42)	NET INCOME/LOSS	(706,112.87)	(441,131.68)	(264,981.19)
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SOMERVELL COUNTY HOSPITAL DISTRICT PAGE 1
 BALANCE SHEET - CONSOLIDATED
 AS OF: 01/31/20

02/26/20 09:05 PM

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	2,986,603.79	766,784.45
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TOTAL CASH AND INVESTMENTS	2,986,603.79	766,784.45
	-----	-----
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	79,651,354.51	79,515,210.02
LESS DISCOUNTS AND ALLOWANCES	(69,404,510.91)	(69,687,393.57)
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NET PATIENT ACCOUNTS RECEIVABLE	10,246,843.60	9,827,816.45
	-----	-----
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	1,252,758.98	4,066,376.69
INVESTMENT IN NURSING HOME	(1,972,080.00)	(1,972,080.00)
INVENTORY	758,741.90	759,235.51
PREPAIDS	168,200.94	147,988.57
	-----	-----
TOTAL OTHER CURRENT ASSETS	207,621.82	3,001,520.77
INTERCOMPANY RECEIVABLE	13,756,573.26	13,654,810.97
TOTAL CURRENT ASSETS	27,197,642.47	27,250,932.64
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PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,435,438.71	19,386,994.71
FIXED EQUIPMENT	2,620,370.23	2,620,370.23
MAJOR MOVABLE EQUIPMENT	7,740,600.92	7,734,900.92
LEASEHOLD IMPROVEMENTS	237,755.82	237,755.82
LESS ACCUMULATED DEPRECIATION	(15,183,902.55)	(15,080,750.47)
TOTAL PROPERTY PLANT AND EQUIPMENT	14,850,263.13	14,899,271.21
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TOTAL ASSETS	42,047,905.60	42,150,203.85
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	2,684,675.71	2,601,789.21
ACCRUED AND OTHER LIABILITIES	5,164,572.94	5,486,905.12
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TOTAL CURRENT LIABILITIES	7,849,248.65	8,088,694.33
INTERCOMPANY LIABILITY	13,756,583.28	13,654,820.99
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LONG TERM DEBT	11,525,131.85	11,530,825.90
TOTAL LIABILITIES	33,130,963.78	33,274,341.22
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FUND BALANCE		
NET INCOME (LOSS)	(78,225.31)	(119,304.50)
PRIOR YEAR FUND BALANCE	8,995,167.13	8,995,167.13
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TOTAL FUND BALANCE	8,916,941.82	8,875,862.63
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TOTAL LIABILITIES AND FUND BALANCE	42,047,905.60	42,150,203.85
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SOMERVELL COUNTY HOSPITAL DISTRICT
 OPERATING/INCOME STMT - CONSOLIDATED 02/26/20 09:05 PM
 FOR THE 4 MONTHS ENDING 01/31/20

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
401,414.29	499,656.33	(98,242.04)	HOSPITAL INPATIENT	1,471,697.65	1,998,625.32	(526,927.67)
5,129,175.77	4,105,143.97	1,024,031.80	HOSPITAL OUTPATIENT	21,315,690.74	16,420,575.88	4,895,114.86
596,230.48	758,159.55	(161,929.07)	GLEN ROSE HEALTHCARE (501A)	2,513,533.63	3,032,638.20	(519,104.57)
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6,126,820.54	5,362,959.85	763,860.69	TOTAL REVENUE	25,300,922.02	21,451,839.40	3,849,082.62
DISCOUNTS AND ALLOWANCES						
1,654,816.01	1,403,237.81	(251,578.20)	MEDICARE/MEDICAID	6,818,248.15	5,612,951.24	(1,205,296.91)
452,289.70	383,529.03	(68,760.67)	BAD DEBTS	1,879,316.68	1,534,116.12	(345,200.56)
2,088,977.60	1,988,705.04	(100,272.56)	MANAGED CARE/OTHER	8,898,979.40	7,954,820.16	(944,159.24)
104,176.14	6,584.16	(97,591.98)	CHARITY CARE	111,566.03	26,336.64	(85,229.39)
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4,300,259.45	3,782,056.04	(518,203.41)	TOTAL D & A	17,708,110.26	15,128,224.16	(2,579,886.10)
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1,826,561.09	1,580,903.81	245,657.28	NET REVENUE	7,592,811.76	6,323,615.24	1,269,196.52
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EXPENSES						
987,581.54	873,244.69	(114,336.85)	SALARIES AND WAGES	3,601,764.02	3,492,978.76	(108,785.26)
274,835.32	275,179.15	343.83	EMPLOYEE BENEFITS	1,048,811.97	1,100,716.60	51,904.63
191,981.91	177,939.78	(14,042.13)	SUPPLIES	794,877.56	711,759.12	(83,118.44)
379,874.49	278,220.44	(101,654.05)	PROFESSIONAL SERVICES	2,144,541.47	1,112,881.76	(1,031,659.71)
64,799.09	64,772.53	(26.56)	RENT/LEASE PAYMENTS	281,228.75	259,090.12	(22,138.63)
18,480.03	19,925.06	1,445.03	INSURANCE	75,217.38	79,700.24	4,482.86
32,799.79	27,869.03	(4,930.76)	UTILITIES	112,964.72	111,476.12	(1,488.60)
44,942.58	47,968.89	3,026.31	REPAIRS AND MAINTENANCE	132,932.70	191,875.56	58,942.86
103,152.08	103,152.08	.00	DEPRECIATION/AMORTIZATION	412,608.32	412,608.32	.00
86,161.21	88,307.92	2,146.71	OTHER OPERATING EXPENSES	346,262.71	353,231.68	6,968.97
17,855.52	21,970.83	4,115.31	INDIGENT CARE PROGRAM	69,549.20	87,883.32	18,334.12
29,082.21	27,480.52	(1,601.69)	SENIOR ADULT PROGRAM	113,143.96	109,922.08	(3,221.88)
-----	-----	-----	-----	-----	-----	
2,231,545.77	2,006,030.92	(225,514.85)	TOTAL OPERATING EXPENSES	9,133,902.76	8,024,123.68	(1,109,779.08)
(404,984.68)	(425,127.11)	20,142.43	NET OPERATING INCOME	(1,541,091.00)	(1,700,508.44)	159,417.44
446,063.87	442,622.01	3,441.86	OTHER INCOME	1,462,865.69	1,770,488.04	(307,622.35)
-----	-----	-----	-----	-----	-----	
41,079.19	17,494.90	23,584.29	NET INCOME/LOSS	(78,225.31)	69,979.60	(148,204.91)
=====	=====	=====	=====	=====	=====	

GLEN ROSE MEDICAL CENTER COLLECTIONS TREND

FY 2020							
HOSPITAL	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	YEARLY AVG
Net Revenue	2,008,959	1,442,085	1,364,866	1,548,565			1,591,119
Collections	1,297,506	1,378,454	1,067,473	1,108,274			1,212,927
%	65%	96%	78%	72%	#DIV/0!	#DIV/0!	76.23%
Collections - Lab Outsource	(12,156)	712	(5,354)	(1,760)			(4,640)
Total A/R Collections	1,285,350	1,379,166	1,062,118	1,106,514	-	-	1,208,287
							4,833,148
							(18,558)
							76.23%

FY 2019							
HOSPITAL	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	YEARLY AVG
Net Revenue	1,006,513	867,172	2,018,607	1,456,594	2,654,777	5,511,728	2,607,080
Collections	737,155	850,853	1,067,809	1,705,751	1,687,361	1,969,796	2,179,345
%	73%	98%	53%	117%	64%	36%	83.59%
Collections - Lab Outsource	312,747	181,677	367,721	356,887	208,904	96,223	181,988
Total A/R Collections	1,049,902	1,032,530	1,435,530	2,062,638	1,896,265	2,066,020	2,361,333
							31,284,958
							26,152,143
							83.59%

GLEN ROSE MEDICAL CENTER
 COST CENTER SCHEDULE
 FOR THE 4 MONTHS ENDING 01/31/20
 ANCILLARY CLINIC CONSOLIDATED

02/26/20 06:36 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
4,383.32	.00	4,383.32	N PLANO CLINIC-OUTPATIENT RE	4,383.32	.00	4,383.32
(4,843.88)	.00	(4,843.88)	PLANO CLINIC-OUTPATIENT REVE	(11,122.43)	.00	(11,122.43)
(27,257.77)	.00	(27,257.77)	MCKIN CLINIC-OUTPATIENT REVE	(74,561.84)	.00	(74,561.84)
1,581.43	.00	1,581.43	FRISCO CLINIC-OUTPATIENT REV	(16,680.18)	.00	(16,680.18)
.00	.00	.00	ALLEN CLINIC-OUTPATIENT REVE	(50,339.96)	.00	(50,339.96)
(395.67)	.00	(395.67)	CLBRN THERAPY-OUTPATIENT REV	281,939.10	.00	281,939.10
(49.61)	.00	(49.61)	ASID SELECT-OUTPATIENT REVEN	1,542.87	.00	1,542.87
476,488.66	433,102.17	43,386.49	CLBRN IMAGING-OUTPATIENT REV	1,781,006.10	1,732,408.68	48,597.42
.00	.00	.00	DENTON CLINIC-OUTPATIENT REV	(3,341.89)	.00	(3,341.89)
.00	.00	.00	CRSS RD CLINIC-OUTPATIENT RE	3,840.00	.00	3,840.00
.00	.00	.00	ALEDO CLINIC-OUTPATIENT REVE	172,552.16	.00	172,552.16
5,154.80	.00	5,154.80	WTHRFRD CLINIC-OUTPATIENT RE	556,339.02	.00	556,339.02
-----	-----	-----		-----	-----	-----
455,061.28	433,102.17	21,959.11	TOTAL OPERATING REVENUE	2,645,556.27	1,732,408.68	913,147.59
297,054.49	373,023.28	75,968.79	DISCOUNTS AND ALLOWANCES	1,875,982.04	1,492,093.12	(383,888.92)
-----	-----	-----		-----	-----	-----
158,006.79	60,078.89	97,927.90	NET REVENUE	769,574.23	240,315.56	529,258.67
			EXPENSES			
11,326.16	14,915.33	3,589.17	SALARIES & WAGES	52,117.69	59,661.32	7,543.63
2,221.71	1,435.84	(785.87)	EMPLOYEE BENEFITS	5,707.22	5,743.36	36.14
1,297.31	1,512.50	215.19	SUPPLIES	11,832.86	6,050.00	(5,782.86)
117,247.84	14,699.75	(102,548.09)	PROFESSIONAL SERVICES	1,054,398.09	58,799.00	(995,599.09)
19,896.42	19,850.00	(46.42)	RENT/LEASE PAYMENTS	105,525.68	79,400.00	(26,125.68)
998.50	378.51	(619.99)	OTHER OPERATING EXPENSES	4,612.55	1,514.04	(3,098.51)
-----	-----	-----		-----	-----	-----
152,987.94	52,791.93	(100,196.01)	TOTAL OPERATING EXPENSES	1,234,194.09	211,167.72	(1,023,026.37)
-----	-----	-----		-----	-----	-----
			OTHER REVENUE AND EXPENSE			
-----	-----	-----		-----	-----	-----
5,018.85	7,286.96	(2,268.11)	TOTAL REVENUE OVER EXPENSE	(464,619.86)	29,147.84	(493,767.70)
=====	=====	=====		=====	=====	=====

GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT

	OCT		NOV		DEC		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		2019/2020		PYTD	
	2019	2019	2019	2019	2019	2019	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2018 - 2019	2019	
ACUTE ADMISSIONS:																												
MEDICARE	11	7	18	13																						49	140	
MEDICARE ADV/HMO	3	3	5	7																						18	66	
MEDICAID	1	0	0	0																						1	5	
MEDICAID STAR	1	1	1	0																						3	2	
COMM. INS.	1	1	3	2																						7	30	
OTHER	3	0	0	1																						4	18	
TOTAL	20	12	27	23	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	82	261		
ACUTE PATIENT DAYS:																												
MEDICARE	44	23	45	33																						145	402	
MEDICARE ADV/HMO	12	9	10	30																						61	205	
MEDICAID	1	0	0	0																						1	13	
MEDICAID STAR	0	7	1	0																						8	9	
COMM. INS.	3	1	5	4																						13	74	
OTHER	9	0	0	2																						11	43	
TOTAL	69	40	61	69	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	239	746		
OCCUPANCY %	14%	8%	12%	14%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	4%	13%		
ACUTE DISCHARGES:																												
MEDICARE	13	8	15	15																							51	139
MEDICARE ADV/HMO	3	3	4	8																							18	67
MEDICAID	1	0	0	0																							1	4
MEDICAID STAR	0	2	1	0																							3	2
COMM.INS.	1	1	3	2																							7	31
OTHER	3	0	0	1																							4	18
TOTAL	21	14	23	26	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	84	261		
CASE MIX INDEX:																												
MEDICARE	1.115	1.087	0.858	0.991																							1.013	0.959
MEDICARE ADV/HMO	1.222	0.777	0.911	1.027																							0.984	0.934
MEDICAID	0.988	1.074	0.046	-																							0.702	1.103
ALL PAYOR	1.083	1.038	0.870	1.001																							0.998	0.958
A.L.O.S.																												
MEDICARE	3.38	2.88	3.00	2.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2.86	2.89
MEDICARE ADV/HMO	4.00	3.00	2.50	3.75	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3.31	3.05
MEDICAID	1.00	3.50	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.83	3.70
COMM.INS.	3.00	1.00	1.67	2.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.92	2.63
OTHER	3.00	-	-	2.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2.50	2.23

	OCT		NOV		DEC		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		2019/2020		PYTD	
	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2018 - 2019	
TOTAL	3.00		2.86		2.65		2.65		2.65		-		-		-		-		-		-		-		-		2.79	2.84
SWINGBED:																												
ADMISSIONS	0		0		0		0		0		0		0		0		0		0		0		0		0		0	0
(MCR Admissions)	0		0		0		0		0		0		0		0		0		0		0		0		0		0	0
PATIENT DAYS	0		0		0		0		0		0		0		0		0		0		0		0		0		0	0
DISCHARGES	0		0		0		0		0		0		0		0		0		0		0		0		0		0	0

	OCT		NOV		DEC		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		2019/2020		PYTD							
	2019	2019	2019	2019	2019	2019	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2018 -	2019							
HOSPICE:																																		
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
OBSERVATION																																		
ADMISSIONS	18	15	16	11																						60	142							
ADMIT TO IP	3	0	0	0																						3	3							
DISCHARGES	19	14	16	12																						61	140							
PATIENT DAYS	22	16	25	16																						79	187							
TOTAL PT DAYS (IP,OBS,SWB,HOSP)	91	56	86	85	86	85	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	318	933								
SURGERIES:																																		
IP SURGERIES	1	2	0	1																							4	7						
SWB SURGERIES	0	0	0	0																							0	0						
OBS SURGERIES	0	0	1	1																							2	0						
OP SURGERIES	59	46	37	43																							185	227						
TOTAL SURGERIES	60	48	38	45	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	191	234								
SCOPES:																																		
IP SCOPES	0	1	2	2																								5	6					
SWB SCOPES	0	0	0	0																								0	0					
OBS SCOPES	0	0	1	0																								1	3					
OP SCOPES	78	58	76	63																								275	502					
TOTAL SCOPES	78	59	79	65	6	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	18	69	18	69	734					
PROCEDURES OTHER	6	3	3	3																														
TOTAL PATIENTS	134	104	114	109	114	109	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	461	734	461	734	745					
TOTAL SRGS/SCOPES	138	107	117	110	110	110	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	472	745	472	745	745					
EMERGENCY ROOM:																																		
ER VISITS D/C, AMA, EXP	354	420	541	481																								1796	4922					
ER TRANSFERS	26	17	32	25																								100	306					
ER OBSERVATION-ADM	17	13	8	7																								45	149					
ER IP-ADMITS	14	10	25	19																								68	190					
TOTAL ER	411	460	606	532	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2009	5567	2009	5567	5567	5567	5567			
SR CARE VISITS (Billed Visits)	557	408	350	459																								1774	4613					
PT/OT/ST	438	386	435																										1259	8319				
Cryotherapy	81	78	73																									232	203					
ER ROOM LEVELS CASE MIX	3.933	3.672	3.553	3.665																								3.706	3.780					
Average Daily Census	2.23	1.33	1.97	2.23	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.94	2.04						

Public Relations Report
February 2020

Daily Check with surgeons.

Met with website company, working in final details.

Attended monthly marketing meetings.

Attended Lions Club/Chamber meetings.

Working with Glen Rose Lions Club for Golf Tournament

Pecan Specialty Clinic, getting it ready for physicians

Working with Julie, docs to start a blurb on year of wellness topics to be posted to social media.

Will be promoting Outpatient Therapy with a St. Patrick's Day theme to physicians and public.

February highlight heart health month.

Working to get information from Moncrief for Mammogram program for GRMC.

Somervell County Senior Center, info about physicians and services.

Will be participants with Pecan EMS/Careflite Open House May 2020.

Preparing for Doctors Day (March)

Working on print material to highlight Specialty Clinic in Pecan and Glen Rose

REM

Working on potential fundraisers for 2020 with Barnards Mill and The Amphitheater (Glen Rose)

March meeting will be choosing scholarship recipient and fundraiser

STATE OF TEXAS

COUNTY OF SOMERVELL

CONTRACT FOR TAX ASSESSMENT AND COLLECTION SERVICE

On this the _____ day of _____, 2020, the Somervell Central Appraisal District (hereinafter called the "District") and Somervell County Hospital District (hereinafter called the "Taxing Unit"), enter into the following agreement:

PURPOSE

The parties to this agreement wish to consolidate the assessment and collection of property taxes in one agency, the Somervell Central Appraisal District. The parties enter this agreement to eliminate the duplication of the existing system and to promote governmental efficiency. The parties enter this agreement pursuant to the authority of Section 6.24 of the Texas Property Code and the Interlocal Cooperation Act (TEX GOV CODE ANN. 791.001. et. seq.)

TERM

This agreement shall be effective immediately from the date of execution as shown below to January 31, 2021.

DEFINITIONS

For the purposes of this agreement, the terms "assessment" and "collection" shall include the following: calculation of tax, preparation of current and delinquent tax rolls, proration of current liabilities, collection of delinquent taxes, issuance of refunds, and calculation of an effective tax rate required by Section 26.04 of the Tax Code. The term "assessment" shall not include those functions defined as "appraisal" by the Tax Code. The term "tax" or "taxes" shall include all ad valorem property taxes together with any penalties, interest and other charges authorized by the Texas Property Tax Code for delinquent taxes.

SERVICES TO BE PERFORMED

- (1) The District shall assess and collect the ad valorem property taxes owed to the Taxing Unit. The District further agrees to perform all the duties provided by the laws of the State of Texas for the collection of said taxes.
- (2) The District shall perform all the functions authorized and required by the Texas Property Tax Code to be conducted by the Taxing Unit Tax Assessor-Collector. Specifically, the District agrees to prepare consolidated tax statements for each taxpayer. The tax statement shall include

taxes owed to all taxing units contracting with the District to which the taxpayer owes taxes. The District shall mail said tax statements to each taxpayer within the District.

(3) The Board of Directors of the District shall designate an employee of the District to serve as the Taxing Unit's tax assessor for purposes of compliance with Chapter 26 of the Texas Tax Code, as amended. In addition, the parties agree that the said Tax Assessor-Collector of the District shall perform all the duties required by law of the tax assessor-collector of the Taxing Unit in regard to assessing and collecting ad valorem taxes.

COLLECTIONS ASSESSMENT

(1) The Taxing Unit agrees to pay the District the actual cost of performing the Services specified above. These costs shall be allocated among the taxing units contracting for assessment and collection services in the following manner as set forth in Section 6.06(d) of the Property Tax Code:

Each taxing unit participating in the District is allocated a portion of the amount of the budget equal to the proportion that the total dollar amount of property taxes imposed in the District by the unit for the tax year in which the budget proposal is prepared bears to the sum of the total dollar amount of property taxes imposed in the District by each participating unit for that year. The total number of collection accounts shall include the number of collection accounts of all taxing units for which the District is otherwise obliged to assess and collect.

(2) In the event that payments received in any one year exceed the actual costs of providing the services pursuant to this contract, the District shall credit future payments to be made by the Taxing Units with the excess funds.

(3) The parties agree that any other taxing unit authorized under the provisions of the Property Tax Code to participate in the Somervell Central Appraisal District may join in this contract or execute similar contracts by agreeing to terms and conditions substantially similar to those contained herein. Should an additional Taxing Unit join in this contract or execute a similar contract with the District substantially similar to this agreement, then the Chief Appraiser shall recalculate the total amount due from each Taxing Unit according to the formula used to calculate the original payment obligations. If any payments have been made to the District prior to the joining of the additional party, the remaining amount due will be adjusted to reflect the recalculated total payments due.

PAYMENT

(1) Taxing Unit hereby authorizes the District to withhold and apply its Maintenance and Operation taxes collected during the contract term to both the Collections Assessment as

described above and to its Appraisal Assessment as described in Texas Tax Code Section 6.06 until said assessments are paid in full.

(2) Arrearages still due for either Assessment which exist at the execution of this Contract will also be withheld and applied from said Maintenance and Operations taxes collected together with any penalties or interest on said assessments assessed pursuant to Texas Tax Code Section 6.06.

(3) The term "taxes" as stated above includes penalties and interest as calculated pursuant to Texas Tax Code Section 33.01.

REMITTANCE OF COLLECTION

The taxes collected for each taxing unit shall be remitted to the tax unit weekly, absent any withholding for assessments mentioned above. Taxes collected shall be remitted on the third day of the week, next following the week in which such sums were collected.

ADMINISTRATIVE PROVISIONS

(1) All expenses incurred by the District for the assessment and collection of taxes shall be clearly kept on the books and records of the District. The Taxing Unit or its designated representative is authorized to examine the records to be kept by the District at such reasonable times and intervals as the taxing unit deems fit. Such books and records will be kept in the offices of the District.

(2) District agrees to secure an annual audit by an independent certified public accountant of the District's revenue and expenditures each year during the term of this contract. Such accountant shall be authorized and directed to report directly to each of the governing bodies of the Taxing Units.

(3) The District agrees to obtain and maintain in force at all times while this agreement is in effect a surety bond for the Chief Appraiser and for any officer or employee acting in his or her capacity as assessor-collector for all of the taxing units for which the District collects taxes in the amount of \$100,000 each and for \$20,000 for each other employee of the District having access to any of the funds collected but not remitted under this agreement. Such bond shall be payable to the Board of Directors of the District for the benefit of each taxing unit, including the Taxing Unit.

MISCELLANEOUS PROVISIONS

(1) The Taxing Unit agrees to transfer to the possession and control of the District, without charge, copies of all records necessary for the performance of the duties and responsibilities of the District pursuant to this agreement. These records shall include all tax records, including delinquent tax rolls, or records available to the Taxing Unit.

(2) The District shall not be liable to the Taxing Unit on account of any failure to collect taxes nor shall the Chief Appraiser/Collector be liable unless the failure to collect taxes results from some failure on his or her part to perform the duties imposed upon him or her by law and by this agreement.

(3) Payments by the Taxing Unit for the services under this agreement shall be made from current revenues available to the Taxing Unit.

(4) The Taxing Units hereby agree that the District is authorized to accept grants and contributions from any public or private sources not prohibited by law.

DELINQUENT TAX SUITS

The Taxing Unit authorizes the District to institute such suits for the collection of delinquent taxes as the District deems necessary and to contract with an attorney, as provided by Section 6.30 of the Tax Code, for the collecting of delinquent taxes after each suit has been approved by the governing body of the Taxing Unit; provided, however, that the Taxing Unit may elect to contract with an attorney to collect its delinquent taxes, and, in such event upon written notice by the Taxing Unit to the District, the District shall cause its attorney to refrain from pursuing collection of delinquent taxes of the Taxing Unit with respect to those delinquent tax lawsuits that have not been filed. The Taxing Unit shall have no obligation hereunder to pay attorney fees with respect to delinquent taxes collected after the giving of the notice provided hereinabove (other than delinquent taxes collected as the result of lawsuits filed prior to the giving of such notice).

Executed at Glen Rose, Somervell County, Texas on this _____ day of _____, 2020, as signified by the signatures below of the officers duly authorized to contract on behalf of said parties.

ATTEST: **SOMERVELL COUNTY HOSPITAL DISTRICT**

Secretary

President, Board of Directors

ATTEST: **SOMERVELL CENTRAL APPRAISAL DISTRICT**

Secretary

President, Board of Directors

**CERTIFICATION OF UNOPPOSED CANDIDATES
FOR OTHER POLITICAL SUBDIVISIONS (NOT COUNTY)
CERTIFICACIÓN DE CANDIDATOS ÚNICOS
PARA OTRAS SUBDIVISIONES POLITICAS (NO EL CONDADO)**

To: Presiding Officer of Governing Body, Somervell County Hospital District
 Al: Presidente de la entidad gobernante, Hospital del Condado Distrito Somervell

As the authority responsible for having the official ballot prepared, I hereby certify that the following candidates are unopposed for election to office for the election scheduled to be held on May 2, 2020.

Como autoridad a cargo de la preparación de la boleta de votación oficial, por la presente certifico que los siguientes candidatos son candidatos únicos para elección para un cargo en la elección que se llevará a cabo el 2 de Mayo de 2020.

List offices and names of candidates:
 Lista de cargos y nombres de los candidatos:

Office(s) Cargo(s)	Candidate(s) Candidato(s)
Hospital Board Member	Bryan Barnes
Hospital Board Member	Max Bly
Hospital Board Member	Margaret Drake
Hospital Board Member	Jeannie Simpson
Hospital Board Member	Steven Vacek

Mina Douglas
 Signature (Firma)

Mina Douglas
 Printed name (Nombre en letra de molde)

Secretary, Somervell County Hospital District
 Title (Puesto) Board of Directors

February 25, 2020
 Date of signing (Fecha de firma)

ORDER OF CANCELLATION
ORDEN DE CANCELACIÓN

Somervell County Hospital District hereby cancels the election scheduled to be held on May 2, 2020 in accordance with Section 2.053(a) of the Texas Election Code. The following candidates have been certified as unopposed and are hereby elected as follows:

El Hospital del Condado Distrito Somervell por la presente cancela la elección que, de lo contrario, se hubiera celebrado el 2 de Mayo de 2020 de conformidad, con la Sección 2.053(a) del Código de Elecciones de Texas. Los siguientes candidatos han sido certificados como candidatos únicos y por la presente quedan elegidos como se haya indicado a continuación:

<i>Candidate (Candidato)</i>	<i>Office Sought (Cargo al que presenta candidatura)</i>
Bryan Barnes	Hospital Board Member
Max Bly	Hospital Board Member
Margaret Drake	Hospital Board Member
Jeannie Simpson	Hospital Board Member
Steven Vacek	Hospital Board Member

A copy of this order will be posted on Election Day at each polling place that would have been used in the election.

El Día de las Elecciones se exhibirá una copia de esta orden en todas las mesas electorales que se hubieran utilizado en la elección.

President (*Presidente*)

Secretary (*Secretario*)

Date of Adoption (*Fecha de adopción*)

Ray, I recall this occurrence and have reviewed the Board Minutes and the AG Opinion.

I'm happy to draft a formal letter for your file and the District's permanent records on this issue. Our opinion would describe the following method to move from 5-2 to 3-4.

We strongly recommend this as we have always believed the 5-2 was not consistent with the statute and is not a best practice.

The change would require adoption of a Board resolution, which we hope would be unanimous.

The process:

Option 1:

- determine the 7 initial directors
- identify the 2 who tied
- identify who now holds those two Board seats
- those 2 agree to draw lots determining their next term length, with one getting a one year term and the other a two year term. Thereafter, they each will receive two year terms.

Option 2:

- during the next election of 5 members, the top four getting the most votes get 2 year terms and number 5 gets a one year term.

This should be supported by a detailed Board resolution, which is permanently attached to the minutes.

Kevin

Kevin Reed

Member
Board Certified, Health Law &
Administrative Law
Texas Board of Legal Specialization

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