

**POSTED**

DATE 7-27-2020  
A.M. 3:04 P.M.

BY Miller Ruffalo  
AB Deputy

**AGENDA**

SOMERVELL COUNTY HOSPITAL DISTRICT  
REGULAR BOARD MEETING  
JULY 30, 2020 AT 7:00PM  
HOSPITAL BOARD ROOM  
1021 HOLDEN STREET, GLEN ROSE, TEXAS

2020 JUL 27 PH 2:59

DEPUTY

BY AB

***Mission Statement***

*Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.*

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. June 25, 2020
- V. Executive Closed Session – Personnel Matters
  - a. The Somervell County Hospital District Board will meet in Closed Session pursuant to Section 551.074 of the Texas Government Code to discuss personnel matters related to the appointment or employment of a new Chief Executive Officer.
- VI. Reconvene into Open Session
  - a. Consider and take action, if needed, to acknowledge the retirement of the CEO, effective December 31, 2020 or any later date in which a replacement may fill the position, and to authorize the process or procedure to select and appoint a new CEO, including the retention of an experienced executive search, compensation consulting or hospital management consulting firm.
- VII. CFO Report
  - a. Report on Monthly and Year-to-Date Financials
- VIII. CEO Report
  - a. Report on Roger E Marks Foundation/Public Relations activity
  - b. Report on Blue Cross Blue Shield billing and contract issues
- IX. Discuss and if necessary take action to approve Budget and Tax Rate planning calendar
- X. Discuss and if necessary take action to approve GRMC Plan for Provision of Patient Care Policy.
- XI. Public Comments
- XII. Adjourn

**THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)**

  
Mina Douglas, Secretary of the Board of Directors

SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER  
REGULAR BOARD MEETING  
THURSDAY, JUNE 25, 2020 AT 7:00 P.M.  
HOSPITAL BOARD ROOM

MINUTES

- I. **Meeting was called to order at 7:00 pm.**
- II. **All members were present with the exception of Bryan Barnes and Margaret Drake.**
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. May 28, 2020
  - b. June 11, 2020**Brett Nabors made a motion to accept the minutes as written. Dr. Steven Vacek seconded the motion, and motion carried 5-0.**
- IV. CFO Report – Becky Whitsitt
  - a. **May 2020 financials were presented and discussed.**
- V. CEO Report – Ray Reynolds
  - a. **Report on Roger E Marks Foundation and Public Relations was presented and discussed.**
  - b. **Report on Blue Cross Blue Shield billing and contract issues – received a decent contract offer a few weeks ago, but still don't expect to sign before non-payment issues are resolved. Texas Department of Insurance reopened our complaint case against BCBS regarding non-payment.**
- VI. Discuss and if necessary take action to approve 2% incentive payment to employees for working during COVID-19 pandemic  
**After some discussion, Max Bly made a motion to approve 2% incentive payment to employees for working during COVID-19 pandemic. Jeannie Simpson seconded the motion, and motion carried 5-0.**
- VII. Discuss and if necessary take action to increase CEO purchase limit of \$10,000 for approval of capital expenditure items  
**After some discussion, Dr. Steven Vacek made a motion to increase the CEO's capital expenditure purchase limit from \$10,000 to \$30,000 without having to come to the Board for approval. Brett Nabors seconded the motion, and motion carried 5-0.**
- VIII. Discuss possible sale or lease of excess Hospital property  
**After some discussion, it was decided to look into the lease options further but not sell the property at this time. No action was taken.**
- IX. Discuss and if necessary take action to accept and approve bids for the purchase of a surgical washer/disinfectant and surgical scrub sink  
**Two bids were presented. BeliMed quoted \$65,667.02 for the surgical washer and sink, and Steris quoted \$87,000 for the surgical washer only. After some discussion, Dr. Steven Vacek made a motion to accept the \$65,667.02 bid from BeliMed for the purchase of a surgical washer/disinfectant and surgical scrub sink. Jeannie Simpson seconded the motion, and motion carried 5-0.**

- X. Discuss and if necessary take action to accept and approve bids for the purchase of a Hospital fire alarm system **Two bids were presented. Johnson Controls (formerly Simplex/our current vendor) quoted \$74,682.18, and Western quoted \$117,000. After some discussion, Brett Nabors made a motion to accept the \$74,682.18 bid from Johnson Controls for the purchase of a Hospital fire alarm system. Max Bly seconded the motion, and motion carried 5-0.**
  
- XI. Public Comments  
**Dr. Steven Vacek publicly recognized and thanked the GRMC Administrative Team and Comanche Peak Nuclear Plant for doing a great job in working together to keep the community safe from COVID-19 during the most recent Plant outage.**
  
- XII. Adjourn  
**Motion was made by Dr. Steven Vacek and seconded by Jeannie Simpson to adjourn meeting at 8:00 pm. Motion carried 5-0.**

**THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)**

\_\_\_\_\_  
Ron Hankins, President

\_\_\_\_\_  
Brett Nabors, Vice President

\_\_\_\_\_  
Margaret Drake

\_\_\_\_\_  
Dr. Steven Vacek

\_\_\_\_\_  
Bryan Barnes

\_\_\_\_\_  
Max Bly

\_\_\_\_\_  
Jeannie Simpson

## JUNE 2020 FINANCIAL ANALYSIS

### REVENUE

#### INPATIENT/OUTPATIENT:

Hospital Inpatient Revenue is below budget by \$233,981. There were only 14 admissions in June with a budget of 22 per month. As of 7/27/20, July is currently at 15 admissions.

Hospital Outpatient Revenue is over budget by \$20,804; and we are at a favorable variance of \$2,778,828 for year-to-date. In June we had 86 surgeries and scopes which is a steady climb back to our normal average of 110 per month. We had 65 in May, and only 20 in April.

#### EMERGENCY DEPARTMENT:

In June we had 370 ER visits. Still low compared to monthly averages of 476 ER visits seen during the first quarter of our fiscal year; however, still a good increase from the 261 visits in April and 318 visits in May.

#### SENIOR CARE:

Sr. Care is below budget by \$46,234 for the month, with an unfavorable variance of \$138,912 for the year. Patients are being treated by telemedicine and this will continue into the foreseeable future.

### NET REVENUE

For June we have an unfavorable variance of \$465,579. Year-to-date also shows an unfavorable variance in the amount of \$2,735,436. The discounts and allowances calculate at 80.5% which is moving in the right direction since it was 86.3% in April but still not close enough to the budgeted amount of 73.3%.

### EXPENSES

#### SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

In June we had an unfavorable variance of \$177,381 in salary, wage and benefit expense, and for the year an unfavorable variance of \$154,612. We continue to staff temp checkers at the hospital and plant and this expense is included in our salary, wage and benefit expense. Temp checkers for the hospital will continue into the new fiscal year and will be budgeted for. Temp checkers for the plant will be reimbursed by Luminant, if that continues, and that revenue will be included in Other Income. We do not have definite word on the amount of staff needed at the plant, as yet, but it will be included in the budget as soon as we have a better idea. Also, in June we paid employees a total of \$158,133 for COVID-19 Pandemic Incentive payments, which was approved by the Board in the May Board meeting.

#### PROFESSIONAL SERVICES EXPENSE:

We continue to have higher than expected legal expenses from our ongoing disputes with Blue Cross. Unfavorable variances in plant expenses were due to the contracted services to fix air conditioning issues in both the ER and 2<sup>nd</sup> floor of the hospital. Also contributing to the unfavorable variance is the high cost of the contracted ER doctors. If we get back to the point where our ER visits are over 450

month then we would start seeing a significant decrease in the amount we have to pay for these contracted services. Also included in June was an unbudgeted payment of \$11,700 to the architect firm for their design services on the Wellness Center which are 95% complete.

OTHER EXPENSES:

Unbudgeted expenses due to COVID account for the majority of unfavorable variance in Other Expenses. June COVID expense was \$22,524, and \$126,767 year-to-date.

TOTAL OPERATING EXPENSES:

In June we had an unfavorable variance of \$213,166 for total operating expenses. Year-to-date, the unfavorable variance totals \$1,521,677. Of that amount, \$1,285,036 is related to 135 professional fees realized prior to termination of the agreements.

1115/UC REVENUE

On June 24<sup>th</sup>, we received \$622,327 from the TX Dept of Health and Human Services for our DY9 Uncompensated Care payment. On June 2<sup>nd</sup>, we sent up (also referred to as an "IGT" which stands for Intergovernmental Transfer) \$187,079 which means a net of \$435,248 was recorded on our June income statement. On July 25<sup>th</sup>, we received \$195,000 from the TX Dept of Health and Human Services for our DY9 DSRIP payment. On July 2<sup>nd</sup>, we IGT'd \$54,836 which means a net of \$140,164 will be recorded on our July income statement.

OTHER INCOME

In June we recognized another \$222,971 in deferred stimulus revenue, leaving a balance of \$2,225,421 in Deferred Revenue.

NET INCOME/LOSS

In June we had a favorable variance of \$52,987 and year-to-date we have an unfavorable variance of \$1,371,970. However, as of June 30<sup>th</sup>, we have \$5,872,353 in the reserve account and Days of Cash on Hand is at 141 days.

Please let me know if you have any questions regarding the information above.



Becky Whitsitt

CFO

07/27/20 06:25 PM

GLEN ROSE MEDICAL CENTER - HOSPITAL      PAGE    1  
 BALANCE SHEET  
 AS OF: 06/30/20

	Current Month	Prior Month
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
<b>CASH AND INVESTMENTS</b>		
CASH	1,536,376.17	2,556,023.08
FINANCIAL RESERVE ACCT	5,872,353.27	5,171,704.44
	-----	-----
TOTAL CASH AND INVESTMENTS	7,408,729.44	7,727,727.52
<b>ACCOUNTS RECEIVABLE</b>		
PATIENT ACCOUNTS RECEIVABLES	75,067,187.45	75,159,368.42
LESS DISCOUNTS AND ALLOWANCES	(67,752,427.99)	(67,774,564.38)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	7,314,759.46	7,384,804.04
<b>OTHER CURRENT ASSETS</b>		
OTHER RECEIVABLES	1,214,096.20	1,192,759.48
INVESTMENT IN NURSING HOME	(1,972,080.00)	(1,972,080.00)
INVENTORY	678,514.45	679,533.82
PREPAIDS	164,650.95	156,579.67
	-----	-----
TOTAL OTHER CURRENT ASSETS	85,181.60	56,792.97
INTERCOMPANY RECEIVABLE	16,397,322.52	16,246,750.49
	-----	-----
TOTAL CURRENT ASSETS	31,205,993.02	31,416,075.02
<b>PROPERTY PLANT AND EQUIPMENT</b>		
REAL PROPERTY	19,501,942.99	19,501,942.99
FIXED EQUIPMENT	2,610,329.86	2,607,337.21
MAJOR MOVABLE EQUIPMENT	7,647,728.72	7,639,944.27
LEASEHOLD IMPROVEMENTS	237,755.82	237,755.82
LESS ACCUMULATED DEPRECIATION	(15,619,079.75)	(15,516,927.67)
	-----	-----
TOTAL PROPERTY PLANT AND EQUIPMENT	14,378,677.64	14,470,052.62
	-----	-----
TOTAL ASSETS	45,584,670.66	45,886,127.64
	=====	=====
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
ACCOUNTS PAYABLE	3,188,357.93	3,063,427.63
ACCRUED AND OTHER LIABILITIES	6,331,904.48	6,805,437.26
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TOTAL CURRENT LIABILITIES	9,520,262.41	9,868,864.89
LONG TERM DEBT	12,768,194.85	12,774,036.19
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TOTAL LIABILITIES	22,288,457.26	22,642,901.08
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<b>FUND BALANCE</b>		
NET INCOME (LOSS)	(1,371,969.94)	(1,424,956.78)
PRIOR YEAR FUND BALANCE	24,668,183.35	24,668,183.35
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TOTAL FUND BALANCE	23,296,213.41	23,243,226.57
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TOTAL LIABILITIES AND FUND BALANCE	45,584,670.67	45,886,127.65
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GLEN ROSE MEDICAL CENTER - HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE 9 MONTHS ENDING 06/30/20

07/27/20 06:25 PM

M O N T H			Y E A R T O D A T E			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
265,675.79	499,656.33	(233,980.54)	HOSPITAL INPATIENT	3,089,901.08	4,496,906.97	(1,407,005.89)
3,678,316.34	3,563,522.49	114,793.85	HOSPITAL OUTPATIENT	34,911,623.09	32,071,702.41	2,839,920.68
62,284.91	108,519.31	(46,234.40)	SENIOR ADULT PROGRAM	837,762.03	976,673.79	(138,911.76)
339,112.72	433,102.17	(93,989.45)	ANCILLARY OUTSOURCE	3,836,826.50	3,897,919.53	(61,093.03)
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4,345,389.76	4,604,800.30	(259,410.54)	TOTAL REVENUE	42,676,112.70	41,443,202.70	1,232,910.00
DISCOUNTS AND ALLOWANCES						
1,390,498.62	1,403,237.81	12,739.19	MEDICARE/MEDICAID	15,386,580.03	12,629,140.29	(2,757,439.74)
(2,428,325.77)	383,529.03	2,811,854.80	BAD DEBTS	(246,930.05)	3,451,761.27	3,698,691.32
1,842,780.32	1,583,294.93	(259,485.39)	MANAGED CARE/OTHER	16,296,049.98	14,249,654.37	(2,046,395.61)
2,777,861.13	6,584.16	(2,771,276.97)	CHARITY CARE	2,922,459.61	59,257.44	(2,863,202.17)
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3,582,814.30	3,376,645.93	(206,168.37)	TOTAL D & A	34,358,159.57	30,389,813.37	(3,968,346.20)
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762,575.46	1,228,154.37	(465,578.91)	NET REVENUE	8,317,953.13	11,053,389.33	(2,735,436.20)
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EXPENSES						
781,423.75	604,043.12	(177,380.63)	SALARIES AND WAGES	5,590,999.94	5,436,388.08	(154,611.86)
186,746.18	188,856.79	2,110.61	EMPLOYEE BENEFITS	1,600,093.63	1,699,711.11	99,617.48
113,845.32	128,598.11	14,752.79	SUPPLIES	1,241,613.83	1,157,382.99	(84,230.84)
267,610.67	234,661.35	(32,949.32)	PROFESSIONAL SERVICES	3,489,586.43	2,111,952.15	(1,377,634.28)
57,352.42	52,344.70	(5,007.72)	RENT/LEASE PAYMENTS	492,916.83	471,102.30	(21,814.53)
11,682.58	14,082.25	2,399.67	INSURANCE	121,918.84	126,740.25	4,821.41
38,786.76	24,610.69	(14,176.07)	UTILITIES	226,230.90	221,496.21	(4,734.69)
41,717.93	47,910.56	6,192.63	REPAIRS AND MAINTENANCE	372,486.95	431,195.04	58,708.09
102,152.08	102,152.08	.00	DEPRECIATION/AMORTIZATION	919,368.72	919,368.72	.00
95,938.74	79,204.22	(16,734.52)	OTHER OPERATING EXPENSES	815,545.29	712,837.98	(102,707.31)
10,050.69	21,970.83	11,920.14	INDIGENT CARE PROGRAM	129,474.84	197,737.47	68,262.63
31,773.90	27,480.52	(4,293.38)	SENIOR ADULT PROGRAM	254,677.39	247,324.68	(7,352.71)
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1,739,081.02	1,525,915.22	(213,165.80)	TOTAL OPERATING EXPENSES	15,254,913.59	13,733,236.98	(1,521,676.61)
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(976,505.56)	(297,760.85)	(678,744.71)	NET OPERATING INCOME	(6,936,960.46)	(2,679,847.65)	(4,257,112.81)
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OTHER INCOME						
292,637.56	293,632.31	(994.75)	DISTRICT TAX REVENUE	2,642,920.71	2,642,690.79	229.92
35,188.73	17,449.92	17,738.81	LUMINANT REVENUE	293,529.26	157,049.28	136,479.98
435,248.80	50,000.00	385,248.80	1115/UC REVENUE	708,133.26	450,000.00	258,133.26
(51.80)	.00	(51.80)	LAB OUTSOURCE REVENUE	(51,917.66)	.00	(51,917.66)
13,581.12	11,883.00	1,698.12	MOB-RENTAL INCOME	99,484.85	106,947.00	(7,462.15)
252,887.99	52,573.44	200,314.55	OTHER INCOME	1,872,840.10	473,160.96	1,399,679.14
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1,029,492.40	425,538.67	603,953.73	TOTAL OTHER INCOME	5,564,990.52	3,829,848.03	1,735,142.49
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52,986.84	127,777.82	(74,790.98)	NET INCOME/LOSS	(1,371,969.94)	1,150,000.38	(2,521,970.32)
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GLEN ROSE HEALTHCARE INC 501A  
 BALANCE SHEET  
 AS OF: 06/30/20

**PRELIMINARY RESULTS**

07/27/20 06:25 PM

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	208,924.72	73,441.38
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TOTAL CASH AND INVESTMENTS	208,924.72	73,441.38
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ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	499,552.17	429,787.50
LESS DISCOUNTS AND ALLOWANCES	(302,329.84)	(266,058.88)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	197,222.33	163,728.62
	-----	-----
OTHER CURRENT ASSETS		
INVENTORY	78,312.66	78,312.66
PREPAID EXPENSES	7,007.59	4,299.44
	-----	-----
TOTAL OTHER CURRENT ASSETS	85,320.25	82,612.10
TOTAL CURRENT ASSETS	491,467.30	319,782.10
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PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(80,583.20)	(79,583.20)
TOTAL PROPERTY PLANT AND EQUIPMENT	48,315.50	49,315.50
	-----	-----
TOTAL ASSETS	539,782.80	369,097.60
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	981,789.11	903,818.35
ACCRUED AND OTHER LIABILITIES	105,200.42	121,185.99
	-----	-----
TOTAL CURRENT LIABILITIES	1,086,989.53	1,025,004.34
INTERCOMPANY LIABILITY	14,425,254.17	14,274,682.14
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TOTAL LIABILITIES	15,512,243.70	15,299,686.48
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	(1,271,523.07)	(1,229,651.05)
PRIOR YEAR FUND BALANCE	(13,700,937.84)	(13,700,937.84)
	-----	-----
TOTAL FUND BALANCE	(14,972,460.91)	(14,930,588.89)
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TOTAL LIABILITIES AND FUND BALANCE	539,782.79	369,097.59
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GLEN ROSE HEALTHCARE, INC. (501A)  
 OPERATING/INCOME STATEMENT  
 FOR THE 9 MONTHS ENDING 06/30/20

07/27/20 06:25 PM

M O N T H			Y E A R T O D A T E		
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
					REVENUES
545,230.43	758,159.55	(212,929.12)	REVENUE - OUTPATIENT	4,899,329.54	6,823,435.95 (1,924,106.41)
545,230.43	758,159.55	(212,929.12)	TOTAL REVENUE	4,899,329.54	6,823,435.95 (1,924,106.41)
					DISCOUNTS AND ALLOWANCES
267,059.56	405,410.11	138,350.55	MANAGED CARE/OTHER	2,463,451.63	3,648,690.99 1,185,239.36
267,059.56	405,410.11	138,350.55	TOTAL D & A	2,463,451.63	3,648,690.99 1,185,239.36
278,170.87	352,749.44	(74,578.57)	NET REVENUE	2,435,877.91	3,174,744.96 (738,867.05)
278,170.87	352,749.44	(74,578.57)			
					EXPENSES
240,461.80	269,201.57	28,739.77	SALARIES AND WAGES	2,289,030.46	2,422,814.13 133,783.67
58,899.46	86,322.36	27,422.90	EMPLOYEE BENEFITS	710,287.62	776,901.24 66,613.62
20,457.12	26,425.01	5,967.89	SUPPLIES	206,790.73	237,825.09 31,034.36
39,031.28	43,559.09	4,527.81	PROFESSIONAL SERVICES	410,350.71	392,031.81 (18,318.90)
12,898.34	12,427.83	(470.51)	RENT/LEASE PAYMENTS	112,271.57	111,850.47 (421.10)
2,700.72	5,842.81	3,142.09	INSURANCE	47,800.86	52,585.29 4,784.43
3,260.09	3,258.34	(1.75)	UTILITIES	28,503.12	29,325.06 821.94
.00	58.33	58.33	REPAIRS/MAINTENANCE	71.02	524.97 453.95
1,000.00	1,000.00	.00	DEPRECIATION/AMORTIZATION	9,000.00	9,000.00 .00
8,624.24	9,103.70	479.46	OTHER OPERATING EXPENSES	67,039.33	81,933.30 14,893.97
387,333.05	457,199.04	69,865.99	TOTAL OPERATING EXPENSES	3,881,145.42	4,114,791.36 233,645.94
(109,162.18)	(104,449.60)	(4,712.58)	NET OPERATING INCOME	(1,445,267.51)	(940,046.40) (505,221.11)
67,290.16	17,083.34	50,206.82	OTHER INCOME	173,744.44	153,750.06 19,994.38
(41,872.02)	(87,366.26)	45,494.24	NET INCOME/LOSS	(1,271,523.07)	(786,296.34) (485,226.73)
(41,872.02)	(87,366.26)	45,494.24			

07/27/20 06:25 PM

SOMERVELL COUNTY HOSPITAL DISTRICT      PAGE    1  
 BALANCE SHEET - CONSOLIDATED  
 AS OF: 06/30/20

	Current Month	Prior Month
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
<b>CASH AND INVESTMENTS</b>		
CASH	1,745,300.89	2,629,464.46
FINANCIAL RESERVE ACCT	5,872,353.27	5,171,704.44
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TOTAL CASH AND INVESTMENTS	7,617,654.16	7,801,168.90
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<b>ACCOUNTS RECEIVABLE</b>		
PATIENT ACCOUNTS RECEIVABLES	75,938,782.15	75,961,198.45
LESS DISCOUNTS AND ALLOWANCES	(68,426,800.36)	(68,412,665.79)
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NET PATIENT ACCOUNTS RECEIVABLE	7,511,981.79	7,548,532.66
	-----	-----
<b>OTHER CURRENT ASSETS</b>		
OTHER RECEIVABLES	1,214,096.20	1,192,759.48
INVESTMENT IN NURSING HOME	(1,972,080.00)	(1,972,080.00)
INVENTORY	756,827.11	757,846.48
PREPAIDS	171,658.54	160,879.11
	-----	-----
TOTAL OTHER CURRENT ASSETS	170,501.85	139,405.07
INTERCOMPANY RECEIVABLE	14,425,244.14	14,274,672.11
TOTAL CURRENT ASSETS	29,725,381.94	29,763,778.74
	-----	-----
<b>PROPERTY PLANT AND EQUIPMENT</b>		
REAL PROPERTY	19,501,942.99	19,501,942.99
FIXED EQUIPMENT	2,626,610.88	2,623,618.23
MAJOR MOVABLE EQUIPMENT	7,760,346.40	7,752,561.95
LEASEHOLD IMPROVEMENTS	237,755.82	237,755.82
LESS ACCUMULATED DEPRECIATION	(15,699,662.95)	(15,596,510.87)
TOTAL PROPERTY PLANT AND EQUIPMENT	14,426,993.14	14,519,368.12
	-----	-----
TOTAL ASSETS	44,152,375.08	44,283,146.86
	=====	=====
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
ACCOUNTS PAYABLE	4,170,147.04	3,967,245.98
ACCRUED AND OTHER LIABILITIES	6,437,104.90	6,926,623.25
	-----	-----
TOTAL CURRENT LIABILITIES	10,607,251.94	10,893,869.23
INTERCOMPANY LIABILITY	14,425,254.17	14,274,682.14
	-----	-----
LONG TERM DEBT	12,768,194.85	12,774,036.19
TOTAL LIABILITIES	37,800,700.96	37,942,587.56
	-----	-----
<b>FUND BALANCE</b>		
NET INCOME (LOSS)	(2,643,493.01)	(2,654,607.83)
PRIOR YEAR FUND BALANCE	8,995,167.13	8,995,167.13
	-----	-----
TOTAL FUND BALANCE	6,351,674.12	6,340,559.30
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	44,152,375.08	44,283,146.86
	=====	=====

SOMERVELL COUNTY HOSPITAL DISTRICT  
 OPERATING/INCOME STMT - CONSOLIDATED    07/27/20    06:25 PM  
 FOR THE 9 MONTHS ENDING 06/30/20

M O N T H			Y E A R   T O   D A T E			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUES			
265,675.79	499,656.33	(233,980.54)	HOSPITAL INPATIENT	3,089,901.08	4,496,906.97	(1,407,005.89)
4,079,713.97	4,105,143.97	(25,430.00)	HOSPITAL OUTPATIENT	39,586,211.62	36,946,295.73	2,639,915.89
545,230.43	758,159.55	(212,929.12)	GLEN ROSE HEALTHCARE (501A)	4,899,329.54	6,823,435.95	(1,924,106.41)
4,890,620.19	5,362,959.85	(472,339.66)	TOTAL REVENUE	47,575,442.24	48,266,638.65	(691,196.41)
			DISCOUNTS AND ALLOWANCES			
1,390,498.62	1,403,237.81	12,739.19	MEDICARE/MEDICAID	15,386,580.03	12,629,140.29	(2,757,439.74)
(2,428,325.77)	383,529.03	2,811,854.80	BAD DEBTS	(246,930.05)	3,451,761.27	3,698,691.32
2,109,839.88	1,988,705.04	(121,134.84)	MANAGED CARE/OTHER	18,759,501.61	17,898,345.36	(861,156.25)
2,777,861.13	6,584.16	(2,771,276.97)	CHARITY CARE	2,922,459.61	59,257.44	(2,863,202.17)
3,849,873.86	3,782,056.04	(67,817.82)	TOTAL D & A	36,821,611.20	34,038,504.36	(2,783,106.84)
1,040,746.33	1,580,903.81	(540,157.48)	NET REVENUE	10,753,831.04	14,228,134.29	(3,474,303.25)
			EXPENSES			
1,021,885.55	873,244.69	(148,640.86)	SALARIES AND WAGES	7,880,030.40	7,859,202.21	(20,828.19)
245,645.64	275,179.15	29,533.51	EMPLOYEE BENEFITS	2,310,381.25	2,476,612.35	166,231.10
134,302.44	155,023.12	20,720.68	SUPPLIES	1,448,404.56	1,395,208.08	(53,196.48)
306,641.95	278,220.44	(28,421.51)	PROFESSIONAL SERVICES	3,899,937.14	2,503,983.96	(1,395,953.18)
70,250.76	64,772.53	(5,478.23)	RENT/LEASE PAYMENTS	605,188.40	582,952.77	(22,235.63)
14,383.30	19,925.06	5,541.76	INSURANCE	169,719.70	179,325.54	9,605.84
42,046.85	27,869.03	(14,177.82)	UTILITIES	254,734.02	250,821.27	(3,912.75)
41,717.93	47,968.89	6,250.96	REPAIRS AND MAINTENANCE	372,557.97	431,720.01	59,162.04
103,152.08	103,152.08	.00	DEPRECIATION/AMORTIZATION	928,368.72	928,368.72	.00
104,562.98	88,307.92	(16,255.06)	OTHER OPERATING EXPENSES	882,584.62	794,771.28	(87,813.34)
10,050.69	21,970.83	11,920.14	INDIGENT CARE PROGRAM	129,474.84	197,737.47	68,262.63
31,773.90	27,480.52	(4,293.38)	SENIOR ADULT PROGRAM	254,677.39	247,324.68	(7,352.71)
2,126,414.07	1,983,114.26	(143,299.81)	TOTAL OPERATING EXPENSES	19,136,059.01	17,848,028.34	(1,288,030.67)
(1,085,667.74)	(402,210.45)	(683,457.29)	NET OPERATING INCOME	(8,382,227.97)	(3,619,894.05)	(4,762,333.92)
1,096,782.56	442,622.01	654,160.55	OTHER INCOME	5,738,734.96	3,983,598.09	1,755,136.87
11,114.82	40,411.56	(29,296.74)	NET INCOME/LOSS	(2,643,493.01)	363,704.04	(3,007,197.05)

**GLEN ROSE MEDICAL CENTER  
COLLECTIONS TREND**

FY 2020												YEARLY
HOSPITAL	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	TOTALS	YEARLY	
Net Revenue	2,008,959	1,442,085	1,364,866	1,548,565	1,146,564	773,919	388,732	645,613	762,575	10,081,879	AVG	
Collections	1,297,506	1,378,454	1,067,473	1,108,274	1,247,444	1,112,964	805,758	773,539	853,610	9,645,021	1,120,209	
%	65%	96%	78%	72%	109%	144%	207%	120%	112%	95.67%	95.67%	
Collections - Lab Outsourced	(12,156)	712	(5,354)	(1,760)	3,140	3,449	(3,716)	561	(9)	(15,134)	(1,682)	
<b>Total A/R Collections</b>	<b>1,285,350</b>	<b>1,379,166</b>	<b>1,062,118</b>	<b>1,106,514</b>	<b>1,250,583</b>	<b>1,116,413</b>	<b>802,042</b>	<b>774,100</b>	<b>853,601</b>	<b>9,629,887</b>	<b>1,069,987</b>	

FY 2019												YEARLY
HOSPITAL	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	TOTALS	YEARLY	
Net Revenue	1,006,513	867,172	2,018,607	1,456,594	2,654,777	5,511,728	3,808,013	4,232,366	4,275,883	31,284,958	AVG	
Collections	737,155	850,853	1,067,809	1,705,751	1,687,361	1,969,796	3,353,799	3,432,940	3,433,857	26,152,143	2,179,345	
%	73%	98%	53%	117%	64%	36%	88%	81%	80%	83.59%	83.59%	
Collections - Lab Outsourced	312,747	181,677	367,721	356,887	208,904	96,223	219,441	193,038	169,216	2,183,852	181,988	
<b>Total A/R Collections</b>	<b>1,049,902</b>	<b>1,032,530</b>	<b>1,435,530</b>	<b>2,062,638</b>	<b>1,896,265</b>	<b>2,066,020</b>	<b>3,573,239</b>	<b>3,625,978</b>	<b>3,603,073</b>	<b>28,335,995</b>	<b>2,361,333</b>	

GLEN ROSE MEDICAL CENTER  
 COST CENTER SCHEDULE  
 FOR THE 9 MONTHS ENDING 06/30/20  
 ANCILLARY CLINIC CONSOLIDATED

07/23/20 06:56 PM

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
.00	.00	.00	N PLANO CLINIC-OUTPATIENT RE	4,383.32	.00	4,383.32
.00	.00	.00	PLANO CLINIC-OUTPATIENT REVE	(13,208.32)	.00	(13,208.32)
.00	.00	.00	MCKIN CLINIC-OUTPATIENT REVE	(102,438.62)	.00	(102,438.62)
.00	.00	.00	FRISCO CLINIC-OUTPATIENT REV	(18,006.53)	.00	(18,006.53)
.00	.00	.00	ALLEN CLINIC-OUTPATIENT REVE	(62,524.27)	.00	(62,524.27)
.00	.00	.00	CLBRN THERAPY-OUTPATIENT REV	281,939.10	.00	281,939.10
.00	.00	.00	ASID SELECT-OUTPATIENT REVEN	1,521.36	.00	1,521.36
339,112.72	433,102.17	(93,989.45)	CLBRN IMAGING-OUTPATIENT REV	3,015,771.17	3,897,919.53	(882,148.36)
.00	.00	.00	DENTON CLINIC-OUTPATIENT REV	(3,341.89)	.00	(3,341.89)
.00	.00	.00	CRSS RD CLINIC-OUTPATIENT RE	3,840.00	.00	3,840.00
.00	.00	.00	ALEDO CLINIC-OUTPATIENT REVE	172,552.16	.00	172,552.16
.00	.00	.00	WTHRFRD CLINIC-OUTPATIENT RE	556,339.02	.00	556,339.02
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339,112.72	433,102.17	(93,989.45)	TOTAL OPERATING REVENUE	3,836,826.50	3,897,919.53	(61,093.03)
278,334.00	373,023.28	94,689.28	DISCOUNTS AND ALLOWANCES	3,043,949.21	3,357,209.52	313,260.31
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60,778.72	60,078.89	699.83	NET REVENUE	792,877.29	540,710.01	252,167.28
			EXPENSES			
14,763.49	14,915.33	151.84	SALARIES & WAGES	105,634.04	134,237.97	28,603.93
1,716.49	1,435.84	(280.65)	EMPLOYEE BENEFITS	12,345.11	12,922.56	577.45
79.49	1,512.50	1,433.01	SUPPLIES	14,508.53	13,612.50	(896.03)
28,824.08	14,699.75	(14,124.33)	PROFESSIONAL SERVICES	1,431,460.38	132,297.75	(1,299,162.63)
19,850.00	19,850.00	.00	RENT/LEASE PAYMENTS	205,014.08	178,650.00	(26,364.08)
102.54	378.51	275.97	OTHER OPERATING EXPENSES	8,184.69	3,406.59	(4,778.10)
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65,336.09	52,791.93	(12,544.16)	TOTAL OPERATING EXPENSES	1,777,146.83	475,127.37	(1,302,019.46)
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			OTHER REVENUE AND EXPENSE			
-----	-----	-----		-----	-----	-----
(4,557.37)	7,286.96	(11,844.33)	TOTAL REVENUE OVER EXPENSE	(984,269.54)	65,582.64	(1,049,852.18)
=====	=====	=====		=====	=====	=====

**GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT**

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2019/2020	PYTD
	2019	2019	2019	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2018 - 2019
<b>ACUTE ADMISSIONS:</b>														
MEDICARE	11	7	18	13	15	10	6	11	10				101	140
MEDICARE ADV/HMO	3	3	5	7	5	2	4	2	2				33	66
MEDICAID	1	0	0	0	0	0	1	0	0				2	5
MEDICAID STAR	1	1	1	0	0	0	0	2	1				6	2
COMM. INS.	1	1	3	2	1	2	0	2	0				12	30
OTHER	3	0	0	1	1	0	0	0	1				6	18
<b>TOTAL</b>	<b>20</b>	<b>12</b>	<b>27</b>	<b>23</b>	<b>22</b>	<b>14</b>	<b>11</b>	<b>17</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160</b>	<b>261</b>
<b>ACUTE PATIENT DAYS:</b>														
MEDICARE	44	23	45	33	57	26	32	34	22				316	402
MEDICARE ADV/HMO	12	9	10	30	15	4	12	5	7				104	205
MEDICAID	1	0	0	0	0	0	2	0	0				3	13
MEDICAID STAR	0	7	1	0	0	0	0	2	7				17	9
COMM. INS.	3	1	5	4	2	3	4	4	0				26	74
OTHER	9	0	0	2	6	0	0	0	2				19	43
<b>TOTAL</b>	<b>69</b>	<b>40</b>	<b>61</b>	<b>69</b>	<b>80</b>	<b>33</b>	<b>50</b>	<b>45</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>485</b>	<b>746</b>
<b>OCCUPANCY %</b>	<b>14%</b>	<b>8%</b>	<b>12%</b>	<b>14%</b>	<b>18%</b>	<b>7%</b>	<b>10%</b>	<b>9%</b>	<b>8%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>8%</b>	<b>13%</b>
<b>ACUTE DISCHARGES:</b>														
MEDICARE	13	8	15	15	16	8	8	11	9				103	139
MEDICARE ADV/HMO	3	3	4	8	5	2	4	2	2				33	67
MEDICAID	1	0	0	0	0	0	1	0	0				2	4
MEDICAID STAR	0	2	1	0	0	0	0	1	2				6	2
COMM. INS.	1	1	3	2	1	1	1	2	0				12	31
OTHER	3	0	0	1	1	0	0	0	1				6	18
<b>TOTAL</b>	<b>21</b>	<b>14</b>	<b>23</b>	<b>26</b>	<b>23</b>	<b>11</b>	<b>14</b>	<b>16</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>162</b>	<b>261</b>
<b>CASE MIX INDEX:</b>														
MEDICARE	1.115	1.087	0.858	0.991	1.127	1.056	0.939	1.170	1.028				1.041	0.959
MEDICARE ADV/HMO	1.222	0.777	0.911	1.027	1.230	1.021	1.005	1.186	0.813				1.022	0.934
MEDICAID	0.988	1.074	0.046	-	-	-	0.844	1.039	1.213				0.867	1.103
<b>ALL PAYOR</b>	<b>1.083</b>	<b>1.038</b>	<b>0.870</b>	<b>1.001</b>	<b>1.165</b>	<b>1.009</b>	<b>1.025</b>	<b>1.145</b>	<b>1.028</b>				<b>1.040</b>	<b>0.958</b>
<b>A.L.O.S.</b>														
MEDICARE	3.38	2.88	3.00	2.20	3.56	3.25	4.00	3.09	2.44	-	-	-	3.09	2.89
MEDICARE ADV/HMO	4.00	3.00	2.50	3.75	3.00	2.00	3.00	2.50	3.50	-	-	-	3.03	3.05
MEDICAID	1.00	3.50	1.00	-	-	-	2.00	2.00	3.50	-	-	-	2.17	3.70
COMM. INS.	3.00	1.00	1.67	2.00	2.00	3.00	4.00	2.00	2.00	-	-	-	2.33	2.63
OTHER	3.00	-	-	2.00	6.00	-	-	2.00	2.00	-	-	-	3.25	2.23

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2019/2020	PYTD 2018 - 2019
	2019	2019	2019	2020	2020	2020	2020	2020	2020	2020	2020	2020		
<b>TOTAL</b>	3.00	2.86	2.65	2.65	3.48	3.00	3.57	2.81	2.71	-	-	-	2.97	2.84
<b>SWINGBED:</b>														
<b>ADMISSIONS</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>(MCR Admissions)</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>PATIENT DAYS</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>DISCHARGES</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0



	OCT		NOV		DEC		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		2019/2020		PYTD 2018 - 2019		
	2019	2019	2019	2019	2019	2019	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	
<b>HOSPICE:</b>																													
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>OBSERVATION</b>																													
ADMISSIONS	18	15	16	11	12	12	6	10	3	11																			
ADMIT TO IP	3	0	0	0	0	0	0	0	0	0																			
DISCHARGES	19	14	16	12	12	12	6	10	10	12																			
PATIENT DAYS	22	16	25	16	21	21	7	11	13	13																			
<b>TOTAL PT DAYS (IP, OBS, SWB, HOSP)</b>	91	56	86	85	101	40	61	58	51	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>SURGERIES:</b>																													
IP SURGERIES	1	2	0	1	1	1	1	2	1	1																			
SWB SURGERIES	0	0	0	0	0	0	0	0	0	0																			
OBS SURGERIES	0	0	1	1	0	1	0	2	0	1																			
OP SURGERIES	59	46	37	43	36	17	8	23	25	25																			
<b>TOTAL SURGERIES</b>	60	48	38	45	37	18	11	25	27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>SCOPES:</b>																													
IP SCOPES	0	1	2	2	1	0	0	0	0	0																			
SWB SCOPES	0	0	0	0	0	0	0	0	0	0																			
OBS SCOPES	0	0	1	0	0	0	0	0	0	0																			
OP SCOPES	78	58	76	63	73	45	9	40	59	59																			
<b>TOTAL SCOPES</b>	78	59	79	65	74	45	9	40	59	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>PROCEDURES OTHER</b>	6	3	3	6	2	7	0	3	3																				
<b>TOTAL PATIENTS</b>	134	104	114	109	107	65	17	64	81																				
<b>TOTAL SRGS/SCOPES</b>	138	107	117	110	111	63	20	65	86																				
<b>EMERGENCY ROOM:</b>																													
ER VISITS D/C, AMA, EXP	354	420	541	481	391	355	224	271	329																				
ER TRANSFERS	26	17	32	25	33	27	22	23	23																				
ER OBSERVATION-ADM	17	13	8	7	14	6	6	8	8																				
ER IP-ADMITS	14	10	25	19	18	12	9	16	10																				
<b>TOTAL ER</b>	411	460	606	532	456	400	261	318	370																				
<b>SR CARE VISITS (Billed Visits)</b>	557	408	350	459	413	267	200	278	235																				
<b>PT/OT/ST</b>	438	386	435																										
<b>Cryotherapy</b>	81	78	73																										
<b>E/R ROOM LEVELS CASE MIX</b>	3,933	3,672	3,553	3,665	3,723	3,665	3,886	3,755	3,704																				
<b>Average Daily Census</b>	2.23	1.33	1.97	2.23	2.76	1.06	1.67	1.50	1.23	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	933																												

Public Relations/REM Report  
July 2020

Attended Marketing Meeting in Burleson, Healthcare Professionals.

Attended local Marketing meeting, all GR business.

Covid Updates, with Judge Chambers and Dr. Vacek.

Attended Lions Club Meeting.

Marketing Professionals Meeting in Glen Rose, local health agencies.

Working with Carter BloodCare for community blood drive, August 7<sup>th</sup>.

Met with representative with Dr. Webb's office regarding potential specialty clinic office GR.

Working with Cross Timber Ortho for new doc's schedule and announcement for GR and Pecan locations.

Preparing for upcoming season sponsorships with GRISD banners at the stadium as well as the fall sports calendar, The Promise and sponsored the Field of Flags for 4<sup>th</sup> of July.

Volunteered for Many Mansions 1<sup>st</sup> Annual Golf Tournament, nonprofit group for single and widowed mothers.

Will be working with local radio station for upcoming school sports, typically thru basketball season.

Discussed with GRHS student council representative partnership for a personal hygiene closet to be located in the nurses office at both the jr high and high school nurses office. We will stock the shelves with community donations, date to be determined.

REM

No July Meeting.

We will have the Kick Start My Heart timed race event for February.