

POSTED
DATE 7-26-2021
A.M. 1:03 P.M.
BY Michelle Reynolds
AB DEPUTY

AGENDA

SOMERVELL COUNTY HOSPITAL DISTRICT
REGULAR BOARD MEETING
JULY 29, 2021 AT 7:00PM
HOSPITAL BOARD ROOM
1021 HOLDEN STREET, GLEN ROSE, TEXAS

2021 JUL 26 PM 12:58

DEPUTY

BY AB

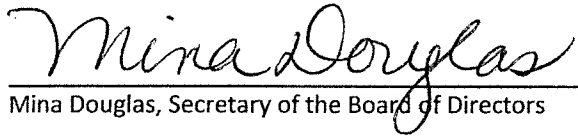
Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. June 24, 2021 6PM
 - b. June 24, 2021 7PM
 - c. July 8, 2021
- V. CFO Report
 - a. Monthly and Year-to-Date Financials
- VI. CEO Report
 - a. Roger E Marks Foundation/Public Relations activity
 - b. Blue Cross Blue Shield billing and contract issues
 - c. QIPP Update
 - d. Community Needs Assessment
 - e. CHIP Grant
 - f. Update on Telehealth
- VII. Discuss and if necessary take action to approve Budget and Tax Rate calendar
- VIII. Review and if necessary approve new format for CEO Evaluation form
- IX. Discuss and if necessary take action to accept the concept of the Wellness Center
- X. Discuss and if necessary take action to appoint Michael Honea as Public Information Officer
- XI. Discuss and if necessary take action to approve contract with new ER physician group
- XII. Consider and take action, if needed, to appoint Joe Cathey to the Board of Directors to fill a vacancy created by the resignation of Mr. Bryan Barnes, for the remainder of Mr. Barnes' term ending in May 2022
- XIII. Oath of Office

- XIV. Discuss and if necessary take action to form a Wellness Center subcommittee to assess further and report back to Board
- XV. Public Comments
- XVI. Adjourn

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)


Mina Douglas, Secretary of the Board of Directors

**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING
6:00 P.M.
Thursday, June 24, 2021
Hospital Board Room
1021 Holden Street
Glen Rose, Texas 76043**

MINUTES

- I. **Meeting was called to order at 6:04 pm.**
- II. Record of Attendance
All members present with the exception of Brett Nabors.
- III. Community Needs Assessment Discussion with Bob Ellzey from TORCH Management Services
No action taken.
- IV. Public Comments
None
- V. Adjourn
Dr. Steven Vacek made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 5-0. Meeting was adjourned at 7:00 pm.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Margaret Drake

Dr. Steven Vacek

Max Bly

Jeannie Simpson

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, JUNE 24, 2021 AT 7:00 P.M.
HOSPITAL BOARD ROOM

MINUTES

- I. **Meeting was called to order at 7:10 pm.**
- II. **All members were present with the exception of Brett Nabors.**
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. **May 27, 2021****Dr. Steven Vacek made a motion to accept the minutes as written. Max Bly seconded the motion, and motion carried 5-0.**
- IV. CFO Report – Becky Whitsitt
 - a. **May 2021 financials were presented and discussed.**
- V. CEO Report – Michael Honea
 - a. **Roger E Marks Foundation and Public Relations report was presented.**
 - b. **Blue Cross Blue Shield billing and contract issues – finally got an email response for a July 12 meeting.**
 - c. **QIPP Update – Infection Control/Employee Health Nurse Tracy Whitt will be representing us in meetings with backup from Case Manager Heather Smith.**
 - d. **Community Needs Assessment – meetings today and tomorrow. Will hopefully have report by end of July.**
 - e. **Board Members invited to attend Family Lake Day June 19 at Wheeler Branch Reservoir for employees and families. Plans for dates in July and August too.**
 - f. **CHIP Grant – phones have arrived, and IT is working on installation. Cardiac rehab equipment to ship soon, hopefully by end of July.**
- VI. Open, review and take action on proposals received for Surgery A/C control
Two proposals were received: CEC with a bid of \$218,419 and TDI with a bid of \$244,600. After some discussion, Max Bly made a motion to refer proposals to Maintenance Director for verification of requirements met and bring recommendation back to Board for approval. Margaret Drake seconded the motion, and motion carried 5-0.
- VII. Open, review and take action on proposals received for Backflow valves
Two proposals were received: CEC with a bid of \$141,110.81 and 1-A Fire & Domestic Testing Services with a bid of \$107,115.81. After some discussion, Margaret Drake made a motion to refer proposals to Maintenance Director for verification of requirements met and bring recommendation back to Board for approval. Jeannie Simpson seconded the motion, and motion carried 5-0.

- VIII. Discuss and if necessary take action to approve contract with new ER physician group
CEO Michael Honea presented three proposals: Envision (current provider) in-network for all major carriers except United HealthCare that GRMC employees just changed to for an annual fee of \$925,656; Southwest in-network for all major carriers for an annual fee of \$657,000; and Concord in-network for all major carriers for an annual fee of \$863,996. After some discussion, Margaret Drake made a motion to accept the proposal from Concord. Max Bly seconded the motion, and motion carried 4-0, with Dr. Steven Vacek abstaining.
- IX. Public Comments
Margaret Drake requested that the CEO Performance Evaluation forms be put on next month's agenda to discuss.
- X. Adjourn
Motion was made by Dr. Steven Vacek and seconded by Margaret Drake to adjourn meeting at 7:58 pm. Motion carried 5-0.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Margaret Drake

Dr. Steven Vacek

Max Bly

Jeannie Simpson

**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING
6:00 P.M.
Thursday, July 8, 2021
Hospital Board Room
1021 Holden Street
Glen Rose, Texas 76043**

MINUTES

- I. **Meeting was called to order at 6:12 pm.**
- II. Record of Attendance
All members present with the exception of Jeannie Simpson and Dr. Steven Vacek.
- III. Hear recommendation from GRMC Maintenance Director and if necessary take action on proposals received for Surgery A/C control
Maintenance Director Joe Sillivent made the recommendation to go with the \$244,600 bid from TDI because the quote from CEC did not include all required specifications. Max Bly made a motion to accept the bid from TDI as recommended. Margaret Drake seconded the motion, and motion carried 4-0.
- IV. Hear recommendation from GRMC Maintenance Director and if necessary take action on proposals received for Backflow valves
Maintenance Director Joe Sillivent made the recommendation to go with the \$107,115.81 bid from 1-A Fire. Not only was it the lower of the two bids, but we have been doing business with them and they specialize in backflows. Margaret Drake made a motion to accept the bid from 1-A Fire as recommended. Brett Nabors seconded the motion, and motion carried 4-0.
- V. Public Comments
Joe Cathey asked "What is a backflow valve?" and Joe Sillivent explained.
- VI. Adjourn
Margaret Drake made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 4-0. Meeting was adjourned at 6:19 pm.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Margaret Drake

Dr. Steven Vacek

Max Bly

Jeannie Simpson

JUN 2021 FINANCIAL ANALYSIS

REVENUE

INPATIENT/OUTPATIENT:

Our Inpatient Revenue was strong this month with a favorable variance of \$171,699. There were 25 admissions in June with a budget of 18 per month. As of 7/28/21, July admissions are also at 25.

Hospital Outpatient Revenue has an unfavorable variance of \$532,272 and an unfavorable variance of \$4,052,784 year to date. Surgeries and scopes were at 76 procedures, along with 6 Other procedures. Emergency Room visits were 491 for the month of June, another record monthly high for this fiscal year.

SENIOR CARE:

Sr. Care is below budget by \$31,795 for the month of June. The number of visits were 267, compared to this year's average of 248 per month.

NET REVENUE

In June we had an unfavorable variance of \$275,791. The discounts and allowances calculated at 80% this month, but still at 76% for year to date.

EXPENSES

SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

In June we had an unfavorable variance of \$938 in salary, wage and benefit expense. Year to date a favorable variance of \$295,185.

SUPPLIES EXPENSE:

Supply Expense in June was \$172,846 with an unfavorable variance of \$15,320. Year to date, we have an unfavorable variance of \$146,227.

PROFESSIONAL SERVICES:

Professional Services had an unfavorable variance of \$12,495. This included \$2,000 for our CFO Consultant and a collection bonus to our Cleburne Ancillary clinic.

TOTAL OPERATING EXPENSES:

In June we had an unfavorable variance of \$16,178 for total operating expenses. Indigent expense was \$11,109 which was a favorable variance of \$4,058.

1115/UC REVENUE

There was \$0 revenue and expense in June.

OTHER INCOME

In June, the deferred stimulus revenue recognized was \$766,392. This leaves \$1,532,783 to recognize before the end of the fiscal year.

NET INCOME/LOSS

In June we had total net income of \$515,648. The Business Office collected \$972,116 in Patient A/R with an 101% collection rate.

The balance in the reserves was \$4,829,556 and Days of Cash on Hand is 99 days. We made our first IGT for the QIPP program on 6/3/2021 in the amount of \$396,468. The 2nd IGT payment will be in December 2021 for that same amount.

Please let me know if you have any questions regarding the information above.

B. Whitsitt

Becky Whitsitt

CFO

07/22/21 03:21 PM

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	144,877.27	399,353.74
FINANCIAL RESERVE ACCT	4,829,555.84	5,528,937.07
	-----	-----
TOTAL CASH AND INVESTMENTS	4,974,433.11	5,928,290.81
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	77,607,195.90	77,302,205.55
LESS DISCOUNTS AND ALLOWANCES	(71,343,230.96)	(71,100,054.50)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	6,263,964.94	6,202,151.05
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	400,611.97	404,365.00
INVENTORY	706,469.55	688,875.22
PREPAIDS	593,418.58	170,490.11
	-----	-----
TOTAL OTHER CURRENT ASSETS	1,700,500.10	1,263,730.33
INTERCOMPANY RECEIVABLE	1,083,042.47	945,796.33
	-----	-----
TOTAL CURRENT ASSETS	14,021,940.62	14,339,968.52
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,675,196.19	19,617,071.19
FIXED EQUIPMENT	2,691,668.29	2,742,596.29
MAJOR MOVABLE EQUIPMENT	7,865,548.36	7,824,197.34
LEASEHOLD IMPROVEMENTS	292,253.52	294,193.52
LESS ACCUMULATED DEPRECIATION	(16,824,325.99)	(16,724,325.99)
	-----	-----
TOTAL PROPERTY PLANT AND EQUIPMENT	13,700,340.37	13,753,732.35
	-----	-----
TOTAL ASSETS	27,722,280.99	28,093,700.87
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	3,142,443.17	3,002,889.53
ACCRUED AND OTHER LIABILITIES	5,456,856.46	6,477,246.98
	-----	-----
TOTAL CURRENT LIABILITIES	8,599,299.63	9,480,136.51
LONG TERM DEBT	12,368,708.79	12,374,939.97
	-----	-----
TOTAL LIABILITIES	20,968,008.42	21,855,076.48
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	3,751,399.75	3,235,751.56
PRIOR YEAR FUND BALANCE	3,002,872.83	3,002,872.83
	-----	-----
TOTAL FUND BALANCE	6,754,272.58	6,238,624.39
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	27,722,281.00	28,093,700.87
	=====	=====

GLEN ROSE MEDICAL CENTER - HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 9 MONTHS ENDING 06/30/21

07/22/21 03:22 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
REVENUES						
546,060.64	374,361.60	171,699.04	HOSPITAL INPATIENT	5,153,843.85	3,369,254.40	1,784,589.45
4,298,381.82	4,830,654.28	(532,272.46)	HOSPITAL OUTPATIENT	39,423,104.45	43,475,888.52	(4,052,784.07)
73,431.47	105,226.87	(31,795.40)	SENIOR ADULT PROGRAM	616,922.62	947,041.83	(330,119.21)
-----	-----	-----		-----	-----	-----
4,917,873.93	5,310,242.75	(392,368.82)	TOTAL REVENUE	45,193,870.92	47,792,184.75	(2,598,313.83)
DISCOUNTS AND ALLOWANCES						
1,731,630.68	1,688,190.94	(43,439.74)	MEDICARE/MEDICAID	13,274,106.61	15,193,718.46	1,919,611.85
288,176.04	461,411.60	173,235.56	BAD DEBTS	3,711,666.88	4,152,704.40	441,037.52
1,925,896.32	1,904,811.96	(21,084.36)	MANAGED CARE/OTHER	17,197,969.10	17,143,307.64	(54,661.46)
54.62	7,921.19	7,866.57	CHARITY CARE	284,176.78	71,290.71	(212,886.07)
-----	-----	-----		-----	-----	-----
3,945,757.66	4,062,335.69	116,578.03	TOTAL D & A	34,467,919.37	36,561,021.21	2,093,101.84
-----	-----	-----		-----	-----	-----
972,116.27	1,247,907.06	(275,790.79)	NET REVENUE	10,725,951.55	11,231,163.54	(505,211.99)
-----	-----	-----		-----	-----	-----
EXPENSES						
568,327.96	596,564.67	28,236.71	SALARIES AND WAGES	5,190,274.83	5,369,082.03	178,807.20
228,676.28	199,501.08	(29,175.20)	EMPLOYEE BENEFITS	1,679,131.68	1,795,509.72	116,378.04
172,846.39	157,525.90	(15,320.49)	SUPPLIES	1,563,960.58	1,417,733.10	(146,227.48)
269,857.34	257,362.54	(12,494.80)	PROFESSIONAL SERVICES	2,638,134.93	2,316,262.86	(321,872.07)
100,992.61	51,527.78	(49,464.83)	RENT/LEASE PAYMENTS	492,101.28	463,750.02	(28,351.26)
10,389.53	13,380.75	2,991.22	INSURANCE	119,212.20	120,426.75	1,214.55
29,143.78	25,356.49	(3,787.29)	UTILITIES	232,857.93	228,208.41	(4,649.52)
20,254.09	49,292.86	29,038.77	REPAIRS AND MAINTENANCE	360,632.74	443,635.74	83,003.00
100,000.00	100,000.00	.00	DEPRECIATION/AMORTIZATION	900,000.00	900,000.00	.00
71,097.01	97,900.91	26,803.90	OTHER OPERATING EXPENSES	1,088,775.17	881,108.19	(207,666.98)
11,108.69	15,166.25	4,057.56	INDIGENT CARE PROGRAM	147,971.39	136,496.25	(11,475.14)
24,534.64	27,471.44	2,936.80	SENIOR ADULT PROGRAM	214,373.97	247,242.96	32,868.99
-----	-----	-----		-----	-----	-----
1,607,228.32	1,591,050.67	(16,177.65)	TOTAL OPERATING EXPENSES	14,627,426.70	14,319,456.03	(307,970.67)
-----	-----	-----		-----	-----	-----
(635,112.05)	(343,143.61)	(291,968.44)	NET OPERATING INCOME	(3,901,475.15)	(3,088,292.49)	(813,182.66)
-----	-----	-----		-----	-----	-----
OTHER INCOME AND EXPENSE						
323,348.04	315,912.24	7,435.80	DISTRICT TAX REVENUE	2,867,085.61	2,843,210.16	23,875.45
15,275.31	17,449.92	(2,174.61)	LUMINANT REVENUE	179,441.07	157,049.28	22,391.79
.00	50,000.00	(50,000.00)	1115/UC REVENUE	157,151.45	450,000.00	(292,848.55)
17,420.32	12,883.00	4,537.32	MOB-RENTAL INCOME	126,892.93	115,947.00	10,945.93
794,716.57	189,392.16	605,324.41	OTHER INCOME	4,322,303.84	1,704,529.44	2,617,774.40
-----	-----	-----		-----	-----	-----
1,150,760.24	585,637.32	565,122.92	TOTAL OTHER INCOME AND EXP	7,652,874.90	5,270,735.88	2,382,139.02
-----	-----	-----		-----	-----	-----
515,648.19	242,493.71	273,154.48	NET INCOME/LOSS	3,751,399.75	2,182,443.39	1,568,956.36
=====	=====	=====		=====	=====	=====

07/22/21 03:22 PM

GLEN ROSE HEALTHCARE INC 501A
 BALANCE SHEET
 AS OF: 06/30/21

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	133,346.27	65,197.12
	-----	-----
TOTAL CASH AND INVESTMENTS	133,346.27	65,197.12
	-----	-----
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	598,516.45	582,828.29
LESS DISCOUNTS AND ALLOWANCES	(437,825.03)	(429,932.00)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	160,691.42	152,896.29
	-----	-----
OTHER CURRENT ASSETS		
INVENTORY	64,099.93	69,095.83
PREPAID EXPENSES	17,066.34	18,274.75
	-----	-----
TOTAL OTHER CURRENT ASSETS	81,166.27	87,370.58
TOTAL CURRENT ASSETS	375,203.96	305,463.99
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(91,773.20)	(90,863.20)
TOTAL PROPERTY PLANT AND EQUIPMENT	37,125.50	38,035.50
	-----	-----
TOTAL ASSETS	412,329.46	343,499.49
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	190,113.73	202,829.68
ACCRUED AND OTHER LIABILITIES	104,379.64	122,148.89
	-----	-----
TOTAL CURRENT LIABILITIES	294,493.37	324,978.57
INTERCOMPANY LIABILITY	1,083,042.48	945,796.34
	-----	-----
TOTAL LIABILITIES	1,377,535.85	1,270,774.91
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	(1,172,544.79)	(1,134,613.81)
PRIOR YEAR FUND BALANCE	207,338.39	207,338.39
	-----	-----
TOTAL FUND BALANCE	(965,206.40)	(927,275.42)
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	412,329.45	343,499.49
	=====	=====

GLEN ROSE HEALTHCARE, INC. (501A)
 OPERATING/INCOME STATEMENT
 FOR THE 9 MONTHS ENDING 06/30/21

07/22/21 03:22 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUES			
546,834.77	641,516.10	(94,681.33)	REVENUE - OUTPATIENT	4,667,902.61	5,773,644.90	(1,105,742.29)
546,834.77	641,516.10	(94,681.33)	TOTAL REVENUE	4,667,902.61	5,773,644.90	(1,105,742.29)
			DISCOUNTS AND ALLOWANCES			
178,018.47	141,747.36	(36,271.11)	MEDICARE/MEDICAID	1,608,928.89	1,275,726.24	(333,202.65)
(28,173.64)	112,753.57	140,927.21	BAD DEBTS	(203,366.14)	1,014,782.13	1,218,148.27
95,204.36	67,652.14	(27,552.22)	MANAGED CARE/OTHER	783,746.94	608,869.26	(174,877.68)
245,049.19	322,153.07	77,103.88	TOTAL D & A	2,189,309.69	2,899,377.63	710,067.94
301,785.58	319,363.03	(17,577.45)	NET REVENUE	2,478,592.92	2,874,267.27	(395,674.35)
			EXPENSES			
189,433.97	254,195.03	64,761.06	SALARIES AND WAGES	2,147,565.76	2,287,755.27	140,189.51
59,917.65	85,367.47	25,449.82	EMPLOYEE BENEFITS	731,807.95	768,307.23	36,499.28
23,267.80	28,875.35	5,607.55	SUPPLIES	201,260.18	259,878.15	58,617.97
49,261.58	46,002.53	(3,259.05)	PROFESSIONAL SERVICES	413,385.18	414,022.77	637.59
11,924.60	12,208.75	284.15	RENT/LEASE PAYMENTS	110,792.71	109,878.75	(913.96)
5,287.46	5,136.84	(150.62)	INSURANCE	44,593.60	46,231.56	1,637.96
3,036.48	3,116.68	80.20	UTILITIES	28,522.44	28,050.12	(472.32)
.00	16.68	16.68	REPAIRS/MAINTENANCE	.00	150.12	150.12
910.00	910.00	.00	DEPRECIATION/AMORTIZATION	8,190.00	8,190.00	.00
8,389.60	9,351.37	961.77	OTHER OPERATING EXPENSES	72,638.79	84,162.33	11,523.54
351,429.14	445,180.70	93,751.56	TOTAL OPERATING EXPENSES	3,758,756.61	4,006,626.30	247,869.69
(49,643.56)	(125,817.67)	76,174.11	NET OPERATING INCOME	(1,280,163.69)	(1,132,359.03)	(147,804.66)
			OTHER INCOME AND EXPENSE			
325.50	166.67	158.83	MISCELLANEOUS INCOME	1,874.68	1,500.03	374.65
11,382.06	5,909.09	5,472.97	INCENTIVE PAYMENTS	87,021.88	53,181.81	33,840.07
.00	.00	.00	GRANTS	18,693.74	.00	18,693.74
5.02	100.00	(94.98)	INTEREST INCOME	28.60	900.00	(871.40)
11,712.58	6,175.76	5,536.82	TOTAL OTHER INCOME AND EXP	107,618.90	55,581.84	52,037.06
(37,930.98)	(119,641.91)	81,710.93	NET INCOME/LOSS	(1,172,544.79)	(1,076,777.19)	(95,767.60)

07/22/21 03:22 PM

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	278,223.54	464,550.86
FINANCIAL RESERVE ACCT	4,829,555.84	5,528,937.07
	-----	-----
TOTAL CASH AND INVESTMENTS	5,107,779.38	5,993,487.93
	-----	-----
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	78,205,712.35	77,885,033.84
LESS DISCOUNTS AND ALLOWANCES	(71,781,055.99)	(71,529,986.50)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	6,424,656.36	6,355,047.34
	-----	-----
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	400,611.97	404,365.00
INVENTORY	770,569.48	757,971.05
PREPAIDS	610,484.92	188,764.86
	-----	-----
TOTAL OTHER CURRENT ASSETS	1,781,666.37	1,351,100.91
INTERCOMPANY RECEIVABLE	1,083,042.47	945,796.33
TOTAL CURRENT ASSETS	14,397,144.58	14,645,432.51
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,675,196.19	19,617,071.19
FIXED EQUIPMENT	2,707,949.31	2,758,877.31
MAJOR MOVABLE EQUIPMENT	7,978,166.04	7,936,815.02
LEASEHOLD IMPROVEMENTS	292,253.52	294,193.52
LESS ACCUMULATED DEPRECIATION	(16,916,099.19)	(16,815,189.19)
TOTAL PROPERTY PLANT AND EQUIPMENT	13,737,465.87	13,791,767.85
	-----	-----
TOTAL ASSETS	28,134,610.45	28,437,200.36
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	3,332,556.90	3,205,719.21
ACCRUED AND OTHER LIABILITIES	5,561,236.10	6,599,395.87
	-----	-----
TOTAL CURRENT LIABILITIES	8,893,793.00	9,805,115.08
INTERCOMPANY LIABILITY	1,083,042.48	945,796.34
	-----	-----
LONG TERM DEBT	12,368,708.79	12,374,939.97
TOTAL LIABILITIES	22,345,544.27	23,125,851.39
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	2,578,854.96	2,101,137.75
PRIOR YEAR FUND BALANCE	3,210,211.22	3,210,211.22
	-----	-----
TOTAL FUND BALANCE	5,789,066.18	5,311,348.97
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	28,134,610.45	28,437,200.36
	=====	=====

SOMERVELL COUNTY HOSPITAL DISTRICT
 OPERATING/INCOME STMT - CONSOLIDATED 07/22/21 03:22 PM
 FOR THE 9 MONTHS ENDING 06/30/21

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUES			
546,060.64	374,361.60	171,699.04	HOSPITAL INPATIENT	5,153,843.85	3,369,254.40	1,784,589.45
4,371,813.29	4,935,881.15	(564,067.86)	HOSPITAL OUTPATIENT	40,040,027.07	44,422,930.35	(4,382,903.28)
546,834.77	641,516.10	(94,681.33)	GLEN ROSE HEALTHCARE (501A)	4,667,902.61	5,773,644.90	(1,105,742.29)
-----	-----	-----		-----	-----	-----
5,464,708.70	5,951,758.85	(487,050.15)	TOTAL REVENUE	49,861,773.53	53,565,829.65	(3,704,056.12)
			DISCOUNTS AND ALLOWANCES			
1,909,649.15	1,829,938.30	(79,710.85)	MEDICARE/MEDICAID	14,883,035.50	16,469,444.70	1,586,409.20
260,002.40	574,165.17	314,162.77	BAD DEBTS	3,508,300.74	5,167,486.53	1,659,185.79
2,020,052.79	1,969,242.57	(50,810.22)	MANAGED CARE/OTHER	17,946,914.46	17,723,183.13	(223,731.33)
1,102.51	11,142.72	10,040.21	CHARITY CARE	318,978.36	100,284.48	(218,693.88)
-----	-----	-----		-----	-----	-----
4,190,806.85	4,384,488.76	193,681.91	TOTAL D & A	36,657,229.06	39,460,398.84	2,803,169.78
-----	-----	-----		-----	-----	-----
1,273,901.85	1,567,270.09	(293,368.24)	NET REVENUE	13,204,544.47	14,105,430.81	(900,886.34)
-----	-----	-----		-----	-----	-----
			EXPENSES			
757,761.93	850,759.70	92,997.77	SALARIES AND WAGES	7,337,840.59	7,656,837.30	318,996.71
288,593.93	284,868.55	(3,725.38)	EMPLOYEE BENEFITS	2,410,939.63	2,563,816.95	152,877.32
196,121.19	186,401.25	(9,719.94)	SUPPLIES	1,765,227.76	1,677,611.25	(87,616.51)
319,118.92	303,365.07	(15,753.85)	PROFESSIONAL SERVICES	3,051,520.11	2,730,285.63	(321,234.48)
112,917.21	63,736.53	(49,180.68)	RENT/LEASE PAYMENTS	602,893.99	573,628.77	(29,265.22)
15,676.99	18,517.59	2,840.60	INSURANCE	163,805.80	166,658.31	2,852.51
32,180.26	28,473.17	(3,707.09)	UTILITIES	261,380.37	256,258.53	(5,121.84)
20,254.09	49,309.54	29,055.45	REPAIRS AND MAINTENANCE	360,632.74	443,785.86	83,153.12
100,910.00	100,910.00	.00	DEPRECIATION/AMORTIZATION	908,190.00	908,190.00	.00
79,486.61	107,256.45	27,769.84	OTHER OPERATING EXPENSES	1,161,482.11	965,308.05	(196,174.06)
11,108.69	15,166.25	4,057.56	INDIGENT CARE PROGRAM	147,971.39	136,496.25	(11,475.14)
24,534.64	27,467.27	2,932.63	SENIOR ADULT PROGRAM	214,305.82	247,205.43	32,899.61
-----	-----	-----		-----	-----	-----
1,958,664.46	2,036,231.37	77,566.91	TOTAL OPERATING EXPENSES	18,386,190.31	18,326,082.33	(60,107.98)
			NET OPERATING INCOME			
(684,762.61)	(468,961.28)	(215,801.33)	OTHER INCOME	(5,181,645.84)	(4,220,651.52)	(960,994.32)
1,162,472.82	591,813.08	570,659.74		7,760,493.80	5,326,317.72	2,434,176.08
-----	-----	-----		-----	-----	-----
477,710.21	122,851.80	354,858.41	NET INCOME/LOSS	2,578,847.96	1,105,666.20	1,473,181.76
=====	=====	=====		=====	=====	=====

**GLEN ROSE MEDICAL CENTER
COLLECTIONS TREND**

FY 2021											
HOSPITAL	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21			
Net Revenue	1,280,356	1,398,226	1,303,896	1,001,025	1,290,795	1,141,994	1,039,231	972,116			
Collections	1,048,206	1,102,099	1,177,592	1,033,066	1,403,303	1,264,975	1,071,305	980,247			
%	82%	79%	90%	103%	109%	111%	103%	101%			

YEAR END TOTALS	10,725,952
YEARLY AVG	1,191,772
	1,123,963
	94.31%

GLEN ROSE MEDICAL CENTER
 COST CENTER SCHEDULE 07/25/21 09:47 PM
 FOR THE 9 MONTHS ENDING 06/30/21
 DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
305,856.05	411,333.35	(105,477.30)	CLBRN IMAGING-OUTPATIENT REV	3,125,815.03	3,702,000.15	(576,185.12)
305,856.05	411,333.35	(105,477.30)	TOTAL OPERATING REVENUE	3,125,815.03	3,702,000.15	(576,185.12)
305,856.05	411,333.35	(105,477.30)	NET REVENUE	3,125,815.03	3,702,000.15	(576,185.12)
EXPENSES						
10,589.79	12,363.00	1,773.21	CLBRN IMAGING-STAFF-SALARY	98,993.80	111,267.00	12,273.20
2,334.36	1,373.67	(960.69)	CLBRN IMAGING-STAFF-PTO	13,617.88	12,363.03	(1,254.85)
628.19	632.74	4.55	CLBRN IMAGING-STAFF-HEALTH E	5,530.59	5,694.66	164.07
952.72	1,050.86	98.14	CLBRN IMAGING-STAFF-PR TAX	8,086.26	9,457.74	1,371.48
178.51	90.32	(88.19)	CLBRN IMAGING-STAFF-ER SHARE	1,457.97	812.88	(645.09)
.00	53.65	53.65	CLBRN IMAGING-NONCHARGEABLES	633.17	482.85	(150.32)
.00	180.25	180.25	CLBRN IMAGING-PATIENT CHARGE	73.08	1,622.25	1,549.17
.00	8.58	8.58	CLBRN IMAGING-DRUGS	132.54	77.22	(55.32)
.00	515.00	515.00	CLBRN IMAGING-CONTRAST MEDIA	2,442.57	4,635.00	2,192.43
.00	472.08	472.08	CLBRN IMAGING-GENERAL SUPPLI	3,918.55	4,248.72	330.17
.00	41.67	41.67	CLBRN IMAGING-TRAVEL EXPENSE	23.44	375.03	351.59
59,550.00	19,850.00	(39,700.00)	CLBRN IMAGING-LEASE EXPENSE	178,650.00	178,650.00	.00
.00	41.67	41.67	CLBRN IMAGING-MINOR EQUIPMEN	.00	375.03	375.03
35,511.71	31,983.00	(3,528.71)	CLBRN IMAGING-PURCHASED SERV	303,769.94	287,847.00	(15,922.94)
34.00	146.25	112.25	CLBRN IMAGING-BANK & CC FEES	1,095.62	1,316.25	220.63
.00	16.67	16.67	CLBRN IMAGING-POSTAGE/FREIGH	60.00	150.03	90.03
109,779.28	68,819.41	(40,959.87)	TOTAL OPERATING EXPENSES	618,485.41	619,374.69	889.28
OTHER REVENUE AND EXPENSE						
196,076.77	342,513.94	(146,437.17)	TOTAL REVENUE OVER EXPENSE	2,507,329.62	3,082,625.46	(575,295.84)

GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2020/2021	PYTD
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021		2019 - 2020
ACUTE ADMISSIONS:														
MEDICARE	6	10	11	10	10	11	5	3	10				76	133
MEDICARE ADV/HMO	7	6	7	11	11	7	6	10	7				72	46
MEDICAID	0	0	2	1	1	0	1	0	1				6	3
MEDICAID STAR	1	2	0	0	0	1	1	1	1				7	6
COMM. INS.	2	8	4	4	3	4	3	0	6				34	15
OTHER	1	1	6	1	2	0	1	2	0				14	10
TOTAL	17	27	30	27	27	23	17	16	25	0	0	0	209	213
ACUTE PATIENT DAYS:														
MEDICARE	13	22	30	42	43	25	22	5	25				227	423
MEDICARE ADV/HMO	22	18	20	47	33	22	21	23	27				233	143
MEDICAID	0	0	4	2	1	0	2	0	3				12	5
MEDICAID STAR	4	5	0	0	0	2	3	2	3				19	17
COMM. INS.	10	14	11	11	8	10	6	0	17				87	37
OTHER	1	2	21	4	2	4	1	3	0				38	26
TOTAL	50	61	86	106	87	63	55	33	75	0	0	0	616	651
OCCUPANCY %	10%	13%	17%	21%	19%	13%	11%	7%	16%	0%	0%	0%	11%	11%
ACUTE DISCHARGES:														
MEDICARE	5	9	10	13	10	9	6	4	10				76	136
MEDICARE ADV/HMO	7	5	7	11	12	7	6	9	7				71	46
MEDICAID	0	0	2	1	1	0	1	0	1				6	3
MEDICAID STAR	1	2	0	0	0	1	1	1	1				7	6
COMM.INS.	2	6	6	4	3	4	3	0	6				34	15
OTHER	1	1	6	1	1	1	1	2	0				14	10
TOTAL	16	23	31	30	27	22	18	16	25	0	0	0	208	216
CASE MIX INDEX:														
MEDICARE	0.839	1.372	1.156	1.699	1.134	1.266	0.844	1.288	0.998				1.177	1.120
MEDICARE ADV/HMO	1.229	1.739	1.531	1.736	1.225	1.082	1.015	0.941	1.294				1.310	1.124
MEDICAID	0.845	1.530	1.618	0.665	0.753	1.225	1.341	0.879	0.799				1.073	0.852
ALL PAYOR	1.108	1.574	1.502	1.583	1.124	1.170	1.071	0.999	1.085				1.246	1.102
A.L.O.S.														
MEDICARE	2.60	2.44	3.00	3.23	4.30	2.78	3.67	1.25	2.50				2.86	3.13
MEDICARE ADV/HMO	3.14	3.60	2.86	4.27	2.75	3.14	3.50	2.56	3.86				3.30	3.00
MEDICAID	4.00	2.50	2.00	2.00	1.00	2.00	2.50	2.00	3.00				2.33	2.14
COMM.INS.	5.00	2.33	1.83	2.75	2.67	2.50	2.00	-	2.83				2.74	2.72
OTHER	1.00	2.00	3.50	4.00	2.00	4.00	1.00	1.50	-				2.38	2.50

	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	2020/2021	PYTD 2019 - 2020
TOTAL	3.13	2.65	2.77	3.53	3.22	2.86	3.06	2.06	3.00	-	-	-	2.92	3.01
SWINGBED:														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(MCR Admissions)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	PYTD 2019 - 2020
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021	
HOSPICE:													
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0
OBSERVATION													
ADMISSIONS	15	5	7	4	9	7	7	7	3				64
ADMIT TO IP	0	1	0	0	1	0	0	0	0				2
DISCHARGES	15	4	7	4	8	8	5	9	3				63
PATIENT DAYS	20	5	13	4	10	12	6	12	4				86
TOTAL PT DAYS (IP,OBS,SWB,HOSP)													
	70	66	99	110	97	75	61	45	79	0	0	0	702
SURGERIES:													
IP SURGERIES	1	0	0	6	2	3	2	1	0				15
SWB SURGERIES	0	0	0	0	0	0	0	0	0				0
OBS SURGERIES	1	2	0	0	0	0	0	1	0				4
OP SURGERIES	24	11	27	27	11	21	30	20	13				184
TOTAL SURGERIES	26	13	27	33	13	24	32	22	13	0	0	0	203
SCOPES:													
IP SCOPES	0	0	1	1	1	1	1	0	1				6
SWB SCOPES	0	0	0	0	0	0	0	0	0				0
OBS SCOPES	0	0	0	0	1	0	0	0	2				3
OP SCOPES	47	54	42	36	32	48	43	49	60				411
TOTAL SCOPES	47	54	43	37	34	49	44	49	63	0	0	0	420
PROCEDURES OTHER	1	4	17	99	14	7	2	8	6				158
TOTAL PATIENTS	74	71	87	166	61	80	78	79	82				778
TOTAL SRGS/SCOPES	73	67	70	70	47	73	76	71	76	0	0	0	623
EMERGENCY ROOM:													
ER VISITS D/C, AMA, EXP	344	377	365	350	287	380	375	424	435				3337
ER TRANSFERS	44	19	20	25	17	35	22	35	30				247
ER OBSERVATION-ADM	11	5	8	6	9	8	5	8	9				69
ER IP-ADMITTS	18	21	26	20	23	17	17	11	17				170
TOTAL ER	417	422	419	401	336	440	419	478	491	0	0	0	3823
SR CARE VISITS (Billed Visits)	271	196	222	223	229	260	327	256	267				2251
PT/OT/ST													0
Cryotherapy													0
E/R ROOM LEVELS CASE MIX	3.779	3.658	3.809	3.708	3.827	3.652	3.568	3.567	3.670				3.693
Average Daily Census	1.61	2.03	2.77	3.42	3.11	2.03	1.83	1.06	2.50	-	-	-	1.78

Public Relations/REM Report
July 2021

PUBLIC RELATIONS

Working on marketing strategies for fall. SeniorCare, Outpatient Therapy, services provided at GRMC.

Website should be finished in the next few weeks. Final review pending.

REM

July was very busy preparing for the largest event the REM has hosted. We held a concert at the amphitheater with the Read Southall Band and Cody Canada and The Departed. We sold over 1100 tickets and had 100 people in the hospitality tent that were sponsors for the event. We had several volunteers from The Promise, Lions Club and GRMC.

The REM board worked incredibly hard to promote the event and prepare. We were proud of the attendance and what the event did for the entire community, many restaurants and hotels and Airbnb's were full. We will meet for the final numbers later this month. We think we will host another concert in the near future. We learned a lot and are happy with the success of the concert.

SCHD BUDGET AND TAX RATE CALENDAR 2021

DATE	ITEM
August 6	Post Notice About 2022 Tax Rates to website
August 6	Post 2022 Tax Rate Calculation Worksheet to website
August 12 @ 6pm Special Meeting	Budget Workshop
August 26 @ 6pm Special Meeting	Budget Workshop
August 26 @ 7pm Regular Meeting	Board to approve Proposed Tax Rate
September 7	Deliver Proposed Tax Rate form to newspaper
September 10 and 17 in newspaper	Notice of Proposed Tax Rate
	Notice of Public Hearing on Budget
	Notice of Public Hearing on Tax Rate
September 23 Special Meeting 6pm	Public Hearing on Budget
	Board to Adopt Budget
September 23 Special Meeting 6:30pm	Public Hearing on Tax Rate
	Board to Adopt Tax Rate
September 30 @ 7pm Regular Meeting	Backup Date for Hearings/Votes

*All meetings/notices will be posted to our website.