

POSTED
DATE 8-23-2021
A.M. 2:54 P.M.

BY Michelle Reynolds
AB Deputy

FILED
MICHELLE REYNOLDS
COUNTY CLERK
SOMERVELL CO., TEXAS

2021 AUG 23 PM 2:49

AGENDA

SOMERVELL COUNTY HOSPITAL DISTRICT
REGULAR BOARD MEETING
AUGUST 26, 2021 AT 7:00PM
HOSPITAL BOARD ROOM
1021 HOLDEN STREET, GLEN ROSE, TEXAS

DEPUTY


BY AB

Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. July 29, 2021
 - b. August 12, 2021
- V. Executive Closed Session – Credentialing of Providers
 - a. The Somervell County Hospital District will convene in Executive Session to receive report by Compliance Officer regarding evaluation of medical and health care services pursuant to Section 161.032 of the Texas Health and Safety Code
- VI. Reconvene into Open Session
 - a. Consider and approve Medical Staff matters including appointments and if needed, take action on quality of care matters
- VII. CFO Report
 - a. Report on Monthly and Year-to-Date Financials
- VIII. CEO Report
 - a. Roger E Marks Foundation/Public Relations
 - b. Quality Report
 - c. Blue Cross Blue Shield billing and contract issues
 - d. QIPP Update
 - e. ER Contract Update
 - f. COVID Update
- IX. Discuss and if necessary take action to establish a proposed tax rate for 2021
- X. Discuss and if necessary take action to accept the Community Needs Assessment
- XI. Public Comments
- XII. Adjourn

THIS BUILDING IS WHEELCHAIR ACCESSIBLE. ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)


Mina Douglas, Secretary of the Board of Directors

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, JULY 29, 2021 AT 7:00 P.M.
HOSPITAL BOARD ROOM

MINUTES

- I. **Meeting was called to order at 7:00 pm.**
- II. **All members were present.**
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. June 24, 2021 6:00 pm
 - b. June 24, 2021 7:00 pm
 - c. July 8, 2021**Dr. Steven Vacek made a motion to accept the minutes as written. Margaret Drake seconded the motion, and motion carried 6-0.**
- IV. CFO Report – Becky Whitsitt
 - a. **June 2021 financials were presented and discussed.**
- V. CEO Report – Michael Honea
 - a. **Roger E Marks Foundation and Public Relations report was presented.**
 - b. Blue Cross Blue Shield billing and contract issues – **meeting on July 12 did not happen. Can't get an answer on why we are still under prepayment review. Starting to prepare to file complaint with TDI.**
 - c. QIPP Update – **waiting on approval. Spoke with NOVITAS.**
 - d. Community Needs Assessment – **no report yet.**
 - e. CHIP Grant – **phones in and IT is working on bugs/issues. Cardiac rehab equipment delayed due to computer chip issue.**
 - f. Update on Telehealth – **waiting for new ER group to start before starting telehealth training.**
- VI. Discuss and if necessary take action to approve Budget and Tax Rate calendar
Dr. Steven Vacek made a motion to approve the Budget and Tax Rate calendar as presented. Jeannie Simpson seconded the motion, and motion carried 6-0.
- VII. Review and if necessary approve new format for CEO Evaluation form
After some discussion, Margaret Drake made a motion to start with the AHA format example and modify to suit our needs. Dr. Steven Vacek seconded the motion, and motion carried 6-0.
- VIII. Discuss and if necessary take action to accept the concept of the Wellness Center
After hearing presentation by Roger E Marks Foundation Board Members Larry Shaw and Angie Robertson and further discussion by SCHED Board Members, Dr. Steven Vacek made a motion to accept the Wellness Center concept and move forward. Margaret Drake seconded the motion, and motion carried 6-0.
- IX. Discuss and if necessary take action to appoint Michael Honea as Public Information Officer
After some discussion, Max Bly made a motion to appoint Michael Honea as Public Information Officer. Dr. Steven Vacek seconded the motion, and motion carried 6-0.

- X. Discuss and if necessary take action to approve contract with new ER physician group
CEO Michael Honea explained that original proposed agreement approved was for a flat rate fee from Concord Medical Group. The contract Concord sent for signatures included a time and a half rate for holidays. After some discussion, Margaret Drake made a motion to approve the Concord Medical Group contract as originally proposed with flat rate billing. Jeannie Simpson seconded the motion, and motion carried 5-0, with Dr. Steven Vacek abstaining.
- XI. Consider and take action, if needed, to appoint Joe Cathey to the Board of Directors to fill a vacancy created by the resignation of Mr. Bryan Barnes, for the remainder of Mr. Barnes' term ending in May 2022
After some discussion, Max Bly made a motion to appoint Joe Cathey to the Board of Directors to fill a vacancy created by the resignation of Mr. Bryan Barnes, for the remainder of Mr. Barnes' term ending in May 2022. Dr. Steven Vacek seconded the motion, and motion carried 6-0.
- XII. Oath of Office
Oath of Office was administered to Joe Cathey by Notary Public Mina Douglas.
- XIII. Discuss and if necessary take action to form a Wellness Center subcommittee to assess further and report back to Board
After some discussion, Dr. Steven Vacek made a motion to form a Wellness Center subcommittee to assess further and report back to Board. Committee members to include: Larry Shaw and Angie Robertson (Marks Foundation Board), Max Bly, Joe Cathey and Jeannie Simpson (SCHD Board) and Michael Honea, Kathryn Placide, Julie Whalen and Tammie Apodaca (GRMC). Margaret Drake seconded the motion, and motion carried 7-0.
- XIV. Public Comments
Angie Robertson thanked the GRMC staff members who volunteered to help the night of the Read Southall/Cody Canada concert and the week leading up to.

Larry Shaw recognized Kathryn Placide, Tammie Apodaca and other GRMC concert volunteers who quickly stepped in to help with his wife, Linda, when she passed out prior to the concert.
- XV. Adjourn
Motion was made by Margaret Drake and seconded by Brett Nabors to adjourn meeting at 7:59 pm. Motion carried 7-0.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Margaret Drake

Dr. Steven Vacek

Max Bly

Jeannie Simpson

Joe Cathey

**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING
6:00 P.M.
Thursday, August 12, 2021
Hospital Board Room
1021 Holden Street
Glen Rose, Texas 76043**

MINUTES

- I. Meeting was called to order at 6:03 pm.
- II. Record of Attendance
All members present with the exception of Brett Nabors and Jeannie Simpson.
- III. Budget Workshop
Preliminary Budget was presented and discussed.
- IV. Public Comments
None.
- V. Adjourn
**Dr. Steven Vacek made a motion to adjourn the meeting, seconded by Margaret Drake.
Motion carried 5-0. Meeting was adjourned at 8:15 pm.**

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Ron Hankins, President

Brett Nabors, Vice President

Margaret Drake

Dr. Steven Vacek

Max Bly

Jeannie Simpson

Joe Cathey

JUL 2021 FINANCIAL ANALYSIS

REVENUE

INPATIENT/OUTPATIENT:

Another strong month for our Inpatient Revenue - a favorable variance of \$209,177, a favorable variance of \$1,993,707 year to date. There were 29 admissions in July with a budget of 18 per month. As of 8/26/21, August admissions are 21.

Hospital Outpatient Revenue had a favorable variance of \$184,763 and an unfavorable variance of \$3,868,021 year to date. Surgeries and scopes were at 76 procedures, along with 9 Other procedures. Emergency Room visits were 622 for the month of July, another record monthly high for this fiscal year. The hospital hasn't seen that volume in the ER since 2016.

SENIOR CARE:

Sr. Care is below budget by \$29,194 for the month of July. The number of visits were 273, compared to this year's average of 252 per month.

NET REVENUE

In July we had a favorable variance of \$73,761. The discounts and allowances calculated at 76% this month, and still at 76% for year to date.

EXPENSES

SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

In July we had a favorable variance of \$20,543 in salary, wage and benefit expense. Year to date a favorable variance of \$315,728.

SUPPLIES EXPENSE:

Supply Expense in July was \$180,198 with an unfavorable variance of \$22,672. Year to date, we have an unfavorable variance of \$168,900.

PROFESSIONAL SERVICES:

Professional Services had an unfavorable variance of \$19,251. This included \$4,000 for our CFO Consultant and \$6,600 for Germblast Infection Control.

TOTAL OPERATING EXPENSES:

In July we had an unfavorable variance of \$31,629 for total operating expenses. Indigent expense was \$18,038 which was an unfavorable variance of \$2,872.

1115/UC REVENUE

There was \$0 revenue and expense in July.

OTHER INCOME

In July, the deferred stimulus revenue recognized was \$510,928. This leaves \$1,021,855 to recognize before the end of the fiscal year.

NET INCOME/LOSS

In July we had total net income of \$583,634. The Business Office collected \$1,225,693 in Patient A/R with an 93% collection rate.

The balance in the reserves was \$4,430,130 and Days of Cash on Hand is 92 days.

Please let me know if you have any questions regarding the information above.

B. Whitsitt

Becky Whitsitt

CFO

08/26/21 00:14 AM

GLEN ROSE MEDICAL CENTER - HOSPITAL
 BALANCE SHEET
 AS OF: 07/31/21

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	181,551.32	144,877.27
FINANCIAL RESERVE ACCT	4,430,129.79	4,829,555.84
	-----	-----
TOTAL CASH AND INVESTMENTS	4,611,681.11	4,974,433.11
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	77,860,893.22	77,607,195.90
LESS DISCOUNTS AND ALLOWANCES	(71,514,728.07)	(71,343,230.96)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	6,346,165.15	6,263,964.94
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	403,710.21	400,611.97
INVENTORY	710,525.51	706,469.55
PREPAIDS	593,953.75	593,418.58
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TOTAL OTHER CURRENT ASSETS	1,708,189.47	1,700,500.10
INTERCOMPANY RECEIVABLE	1,193,478.49	1,083,042.47
	-----	-----
TOTAL CURRENT ASSETS	13,859,514.22	14,021,940.62
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,677,974.24	19,675,196.19
FIXED EQUIPMENT	2,745,225.60	2,691,668.29
MAJOR MOVABLE EQUIPMENT	7,900,537.16	7,865,548.36
LEASEHOLD IMPROVEMENTS	292,253.52	292,253.52
LESS ACCUMULATED DEPRECIATION	(16,943,974.99)	(16,824,325.99)
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TOTAL PROPERTY PLANT AND EQUIPMENT	13,672,015.53	13,700,340.37
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TOTAL ASSETS	27,531,529.75	27,722,280.99
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	3,148,313.37	3,142,443.17
ACCRUED AND OTHER LIABILITIES	4,678,693.70	5,456,856.46
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TOTAL CURRENT LIABILITIES	7,827,007.07	8,599,299.63
LONG TERM DEBT	12,366,616.60	12,368,708.79
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TOTAL LIABILITIES	20,193,623.67	20,968,008.42
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FUND BALANCE		
NET INCOME (LOSS)	4,335,033.25	3,751,399.75
PRIOR YEAR FUND BALANCE	3,002,872.83	3,002,872.83
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TOTAL FUND BALANCE	7,337,906.08	6,754,272.58
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TOTAL LIABILITIES AND FUND BALANCE	27,531,529.75	27,722,281.00
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GLEN ROSE MEDICAL CENTER - HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 10 MONTHS ENDING 07/31/21

08/26/21 00:14 AM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
583,479.00	374,361.60	209,117.40	HOSPITAL INPATIENT	5,737,322.85	3,743,616.00	1,993,706.85
5,015,417.01	4,830,654.28	184,762.73	HOSPITAL OUTPATIENT	44,438,521.46	48,306,542.80	(3,868,021.34)
76,033.23	105,226.87	(29,193.64)	SENIOR ADULT PROGRAM	692,955.85	1,052,268.70	(359,312.85)
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5,674,929.24	5,310,242.75	364,686.49	TOTAL REVENUE	50,868,800.16	53,102,427.50	(2,233,627.34)
DISCOUNTS AND ALLOWANCES						
1,620,328.79	1,688,190.94	67,862.15	MEDICARE/MEDICAID	14,894,435.40	16,881,909.40	1,987,474.00
516,143.99	461,411.60	(54,732.39)	BAD DEBTS	4,227,810.87	4,614,116.00	386,305.13
2,235,148.65	1,904,811.96	(330,336.69)	MANAGED CARE/OTHER	19,433,117.75	19,048,119.60	(384,998.15)
(18,359.87)	7,921.19	26,281.06	CHARITY CARE	265,816.91	79,211.90	(186,605.01)
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4,353,261.56	4,062,335.69	(290,925.87)	TOTAL D & A	38,821,180.93	40,623,356.90	1,802,175.97
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1,321,667.68	1,247,907.06	73,760.62	NET REVENUE	12,047,619.23	12,479,070.60	(431,451.37)
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EXPENSES						
595,981.38	596,564.67	583.29	SALARIES AND WAGES	5,786,256.21	5,965,646.70	179,390.49
179,541.82	199,501.08	19,959.26	EMPLOYEE BENEFITS	1,858,673.50	1,995,010.80	136,337.30
180,198.23	157,525.90	(22,672.33)	SUPPLIES	1,744,158.81	1,575,259.00	(168,899.81)
276,613.87	257,362.54	(19,251.33)	PROFESSIONAL SERVICES	2,914,748.80	2,573,625.40	(341,123.40)
53,539.83	51,527.78	(2,012.05)	RENT/LEASE PAYMENTS	545,641.11	515,277.80	(30,363.31)
9,685.92	13,380.75	3,694.83	INSURANCE	128,898.12	133,807.50	4,909.38
25,795.92	25,356.49	(439.43)	UTILITIES	258,653.85	253,564.90	(5,088.95)
18,128.57	49,292.86	31,164.29	REPAIRS AND MAINTENANCE	378,761.31	492,928.60	114,167.29
119,649.00	100,000.00	(19,649.00)	DEPRECIATION/AMORTIZATION	1,019,649.00	1,000,000.00	(19,649.00)
120,073.80	97,900.91	(22,172.89)	OTHER OPERATING EXPENSES	1,208,848.97	979,009.10	(229,839.87)
18,037.89	15,166.25	(2,871.64)	INDIGENT CARE PROGRAM	166,009.28	151,662.50	(14,346.78)
25,433.69	27,471.44	2,037.75	SENIOR ADULT PROGRAM	239,807.66	274,714.40	34,906.74
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1,622,679.92	1,591,050.67	(31,629.25)	TOTAL OPERATING EXPENSES	16,250,106.62	15,910,506.70	(339,599.92)
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(301,012.24)	(343,143.61)	42,131.37	NET OPERATING INCOME	(4,202,487.39)	(3,431,436.10)	(771,051.29)
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OTHER INCOME AND EXPENSE						
314,303.85	315,912.24	(1,608.39)	DISTRICT TAX REVENUE	3,181,389.46	3,159,122.40	22,267.06
14,865.03	17,449.92	(2,584.89)	LUMINANT REVENUE	194,306.10	174,499.20	19,806.90
.00	50,000.00	(50,000.00)	1115/UC REVENUE	157,151.45	500,000.00	(342,848.55)
12,223.94	12,883.00	(659.06)	MOB-RENTAL INCOME	139,116.87	128,830.00	10,286.87
543,252.92	189,392.16	353,860.76	OTHER INCOME	4,865,556.76	1,893,921.60	2,971,635.16
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884,645.74	585,637.32	299,008.42	TOTAL OTHER INCOME AND EXP	8,537,520.64	5,856,373.20	2,681,147.44
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583,633.50	242,493.71	341,139.79	NET INCOME/LOSS	4,335,033.25	2,424,937.10	1,910,096.15
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08/26/21 00:14 AM

GLEN ROSE HEALTHCARE INC 501A
BALANCE SHEET
AS OF: 07/31/21

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	98,899.87	133,346.27
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TOTAL CASH AND INVESTMENTS	98,899.87	133,346.27
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ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	561,472.06	598,516.45
LESS DISCOUNTS AND ALLOWANCES	(417,272.31)	(437,825.03)
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NET PATIENT ACCOUNTS RECEIVABLE	144,199.75	160,691.42
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OTHER CURRENT ASSETS		
INVENTORY	64,099.93	64,099.93
PREPAID EXPENSES	12,351.88	17,066.34
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TOTAL OTHER CURRENT ASSETS	76,451.81	81,166.27
TOTAL CURRENT ASSETS	319,551.43	375,203.96
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PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(92,683.20)	(91,773.20)
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TOTAL PROPERTY PLANT AND EQUIPMENT	36,215.50	37,125.50
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TOTAL ASSETS	355,766.93	412,329.46
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	216,832.31	190,113.73
ACCRUED AND OTHER LIABILITIES	65,151.29	104,379.64
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TOTAL CURRENT LIABILITIES	281,983.60	294,493.37
INTERCOMPANY LIABILITY	1,193,478.50	1,083,042.48
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TOTAL LIABILITIES	1,475,462.10	1,377,535.85
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FUND BALANCE		
NET INCOME (LOSS)	(1,327,033.56)	(1,172,544.79)
PRIOR YEAR FUND BALANCE	207,338.39	207,338.39
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TOTAL FUND BALANCE	(1,119,695.17)	(965,206.40)
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TOTAL LIABILITIES AND FUND BALANCE	355,766.93	412,329.45
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08/26/21 00:14 AM

SOMERVELL COUNTY HOSPITAL DISTRICT
 BALANCE SHEET - CONSOLIDATED
 AS OF: 07/31/21

PAGE 1

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	280,451.19	278,223.54
FINANCIAL RESERVE ACCT	4,430,129.79	4,829,555.84
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TOTAL CASH AND INVESTMENTS	4,710,580.98	5,107,779.38
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ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	78,422,365.28	78,205,712.35
LESS DISCOUNTS AND ALLOWANCES	(71,932,000.38)	(71,781,055.99)
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NET PATIENT ACCOUNTS RECEIVABLE	6,490,364.90	6,424,656.36
	-----	-----
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	403,710.21	400,611.97
INVENTORY	774,625.44	770,569.48
PREPAIDS	606,305.63	610,484.92
	-----	-----
TOTAL OTHER CURRENT ASSETS	1,784,641.28	1,781,666.37
INTERCOMPANY RECEIVABLE	1,193,478.49	1,083,042.47
TOTAL CURRENT ASSETS	14,179,065.65	14,397,144.58
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PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	19,677,974.24	19,675,196.19
FIXED EQUIPMENT	2,761,506.62	2,707,949.31
MAJOR MOVABLE EQUIPMENT	8,013,154.84	7,978,166.04
LEASEHOLD IMPROVEMENTS	292,253.52	292,253.52
LESS ACCUMULATED DEPRECIATION	(17,036,658.19)	(16,916,099.19)
TOTAL PROPERTY PLANT AND EQUIPMENT	13,708,231.03	13,737,465.87
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TOTAL ASSETS	27,887,296.68	28,134,610.45
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	3,365,145.68	3,332,556.90
ACCRUED AND OTHER LIABILITIES	4,743,844.99	5,561,236.10
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TOTAL CURRENT LIABILITIES	8,108,990.67	8,893,793.00
INTERCOMPANY LIABILITY	1,193,478.50	1,083,042.48
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LONG TERM DEBT	12,366,616.60	12,368,708.79
TOTAL LIABILITIES	21,669,085.77	22,345,544.27
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FUND BALANCE		
NET INCOME (LOSS)	3,007,999.69	2,578,854.96
PRIOR YEAR FUND BALANCE	3,210,211.22	3,210,211.22
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TOTAL FUND BALANCE	6,218,210.91	5,789,066.18
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TOTAL LIABILITIES AND FUND BALANCE	27,887,296.68	28,134,610.45
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SOMERVELL COUNTY HOSPITAL DISTRICT
 OPERATING/INCOME STMT - CONSOLIDATED 08/26/21 00:14 AM
 FOR THE 10 MONTHS ENDING 07/31/21

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
583,479.00	374,361.60	209,117.40	HOSPITAL INPATIENT	5,737,322.85	3,743,616.00	1,993,706.85
5,091,450.24	4,935,881.15	155,569.09	HOSPITAL OUTPATIENT	45,131,477.31	49,358,811.50	(4,227,334.19)
447,198.59	641,516.10	(194,317.51)	GLEN ROSE HEALTHCARE (501A)	5,115,101.20	6,415,161.00	(1,300,059.80)
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6,122,127.83	5,951,758.85	170,368.98	TOTAL REVENUE	55,983,901.36	59,517,588.50	(3,533,687.14)
DISCOUNTS AND ALLOWANCES						
1,755,682.87	1,829,938.30	74,255.43	MEDICARE/MEDICAID	16,638,718.37	18,299,383.00	1,660,664.63
491,402.28	574,165.17	82,762.89	BAD DEBTS	3,999,703.02	5,741,651.70	1,741,948.68
2,311,607.63	1,969,242.57	(342,365.06)	MANAGED CARE/OTHER	20,258,522.09	19,692,425.70	(566,096.39)
(16,980.49)	11,142.72	28,123.21	CHARITY CARE	301,997.87	111,427.20	(190,570.67)
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4,541,712.29	4,384,488.76	(157,223.53)	TOTAL D & A	41,198,941.35	43,844,887.60	2,645,946.25
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1,580,415.54	1,567,270.09	13,145.45	NET REVENUE	14,784,960.01	15,672,700.90	(887,740.89)
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EXPENSES						
894,307.08	850,759.70	(43,547.38)	SALARIES AND WAGES	8,232,147.67	8,507,597.00	275,449.33
244,279.40	284,868.55	40,589.15	EMPLOYEE BENEFITS	2,655,219.03	2,848,685.50	193,466.47
185,711.54	186,401.25	689.71	SUPPLIES	1,950,932.30	1,864,012.50	(86,919.80)
327,234.08	303,365.07	(23,869.01)	PROFESSIONAL SERVICES	3,378,754.19	3,033,650.70	(345,103.49)
65,753.83	63,736.53	(2,017.30)	RENT/LEASE PAYMENTS	668,647.82	637,365.30	(31,282.52)
14,859.36	18,517.59	3,658.23	INSURANCE	178,665.16	185,175.90	6,510.74
29,039.91	28,473.17	(566.74)	UTILITIES	290,420.28	284,731.70	(5,688.58)
18,128.57	49,309.54	31,180.97	REPAIRS AND MAINTENANCE	378,761.31	493,095.40	114,334.09
120,559.00	100,910.00	(19,649.00)	DEPRECIATION/AMORTIZATION	1,028,749.00	1,009,100.00	(19,649.00)
127,923.26	107,256.45	(20,666.81)	OTHER OPERATING EXPENSES	1,289,405.37	1,072,564.50	(216,840.87)
18,037.89	15,166.25	(2,871.64)	INDIGENT CARE PROGRAM	166,009.28	151,662.50	(14,346.78)
25,433.69	27,467.27	2,033.58	SENIOR ADULT PROGRAM	239,739.51	274,672.70	34,933.19
-----	-----	-----	-----	-----	-----	-----
2,071,267.61	2,036,231.37	(35,036.24)	TOTAL OPERATING EXPENSES	20,457,450.92	20,362,313.70	(95,137.22)
(490,852.07)	(468,961.28)	(21,890.79)	NET OPERATING INCOME	(5,672,490.91)	(4,689,612.80)	(982,878.11)
919,996.80	591,813.08	328,183.72	OTHER INCOME	8,680,490.60	5,918,130.80	2,762,359.80
-----	-----	-----	-----	-----	-----	-----
429,144.73	122,851.80	306,292.93	NET INCOME/LOSS	3,007,999.69	1,228,518.00	1,779,481.69
=====	=====	=====	=====	=====	=====	=====

GLEN ROSE MEDICAL CENTER COLLECTIONS TREND

FY 2021																																							
HOSPITAL	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21																																
Net Revenue	1,303,896	1,001,025	1,290,795	1,141,994	1,039,231	972,116	1,321,668																																
Collections	1,177,592	1,033,066	1,403,303	1,264,975	1,071,305	980,247	1,225,693																																
%	90%	103%	109%	111%	103%	101%	93%																																
<table style="width: 100%; border: none;"> <tr> <td style="width: 15%;">YEAR END TOTALS</td> <td colspan="6"></td> <td style="width: 15%;">YEARLY AVG</td> </tr> <tr> <td></td> <td colspan="6"></td> <td>1,204,762</td> </tr> <tr> <td></td> <td colspan="6"></td> <td>1,134,136</td> </tr> <tr> <td></td> <td colspan="6"></td> <td>94.14%</td> </tr> </table>								YEAR END TOTALS							YEARLY AVG								1,204,762								1,134,136								94.14%
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							1,204,762																																
							1,134,136																																
							94.14%																																

GLEN ROSE MEDICAL CENTER
 COST CENTER SCHEDULE
 FOR THE 10 MONTHS ENDING 07/31/21
 DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

08/26/21 00:49 AM

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
180,366.39	411,333.35	(230,966.96)	CLBRN IMAGING-OUTPATIENT REV	3,306,181.42	4,113,333.50	(807,152.08)
180,366.39	411,333.35	(230,966.96)	TOTAL OPERATING REVENUE	3,306,181.42	4,113,333.50	(807,152.08)
180,366.39	411,333.35	(230,966.96)	NET REVENUE	3,306,181.42	4,113,333.50	(807,152.08)
			EXPENSES			
7,124.16	12,363.00	5,238.84	CLBRN IMAGING-STAFF-SALARY	106,117.96	123,630.00	17,512.04
(255.12)	1,373.67	1,628.79	CLBRN IMAGING-STAFF-PTO	13,362.76	13,736.70	373.94
44.16	632.74	588.58	CLBRN IMAGING-STAFF-HEALTH E	5,574.75	6,327.40	752.65
747.91	1,050.86	302.95	CLBRN IMAGING-STAFF-PR TAX	8,834.17	10,508.60	1,674.43
127.75	90.32	(37.43)	CLBRN IMAGING-STAFF-ER SHARE	1,585.72	903.20	(682.52)
.00	53.65	53.65	CLBRN IMAGING-NONCHARGEABLES	633.17	536.50	(96.67)
.00	180.25	180.25	CLBRN IMAGING-PATIENT CHARGE	73.08	1,802.50	1,729.42
.00	8.58	8.58	CLBRN IMAGING-DRUGS	132.54	85.80	(46.74)
.00	515.00	515.00	CLBRN IMAGING-CONTRAST MEDIA	2,442.57	5,150.00	2,707.43
.00	472.08	472.08	CLBRN IMAGING-GENERAL SUPPLI	3,918.55	4,720.80	802.25
.00	41.67	41.67	CLBRN IMAGING-TRAVEL EXPENSE	23.44	416.70	393.26
19,850.00	19,850.00	.00	CLBRN IMAGING-LEASE EXPENSE	198,500.00	198,500.00	.00
.00	41.67	41.67	CLBRN IMAGING-MINOR EQUIPMEN	.00	416.70	416.70
37,894.60	31,983.00	(5,911.60)	CLBRN IMAGING-PURCHASED SERV	341,664.54	319,830.00	(21,834.54)
546.72	146.25	(400.47)	CLBRN IMAGING-BANK & CC FEES	1,642.34	1,462.50	(179.84)
.00	16.67	16.67	CLBRN IMAGING-POSTAGE/FREIGH	60.00	166.70	106.70
66,080.18	68,819.41	2,739.23	TOTAL OPERATING EXPENSES	684,565.59	688,194.10	3,628.51
			OTHER REVENUE AND EXPENSE			
114,286.21	342,513.94	(228,227.73)	TOTAL REVENUE OVER EXPENSE	2,621,615.83	3,425,139.40	(803,523.57)

GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2020/2021	PYTD
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021		2019 - 2020
ACUTE ADMISSIONS:														
MEDICARE	6	10	11	10	10	11	5	3	10	11			87	133
MEDICARE ADV/HMO	7	6	7	11	11	7	6	10	7	7			79	46
MEDICAID	0	0	2	1	1	0	1	0	1	0			6	3
MEDICAID STAR	1	2	0	0	0	1	1	1	1	0			7	6
COMM. INS.	2	8	4	4	3	4	3	0	6	9			43	15
OTHER	1	1	6	1	2	0	1	2	0	2			16	10
TOTAL	17	27	30	27	27	23	17	16	25	29	0	0	238	213
ACUTE PATIENT DAYS:														
MEDICARE	13	22	30	42	43	25	22	5	25	20			247	423
MEDICARE ADV/HMO	22	18	20	47	33	22	21	23	27	26			259	143
MEDICAID	0	0	4	2	1	0	2	0	3	0			12	5
MEDICAID STAR	4	5	0	0	0	2	3	2	3	0			19	17
COMM. INS.	10	14	11	11	8	10	6	0	17	22			109	37
OTHER	1	2	21	4	2	4	1	3	0	11			49	26
TOTAL	50	61	86	106	87	63	55	33	75	79	0	0	695	651
OCCUPANCY %	10%	13%	17%	21%	19%	13%	11%	7%	16%	16%	0%	0%	12%	11%
ACUTE DISCHARGES:														
MEDICARE	5	9	10	13	10	9	6	4	10	9			85	136
MEDICARE ADV/HMO	7	5	7	11	12	7	6	9	7	8			79	46
MEDICAID	0	0	2	1	1	0	1	0	1	0			6	3
MEDICAID STAR	1	2	0	0	0	1	1	1	1	0			7	6
COMM.INS.	2	6	6	4	3	4	3	0	6	7			41	15
OTHER	1	1	6	1	1	1	1	2	0	2			16	10
TOTAL	16	23	31	30	27	22	18	16	25	26	0	0	234	216
CASE MIX INDEX:														
MEDICARE	0.839	1.372	1.156	1.699	1.134	1.266	0.844	1.288	0.998	1.098			1.169	1.120
MEDICARE ADV/HMO	1.229	1.739	1.531	1.736	1.225	1.082	1.015	0.941	1.294	0.942			1.273	1.124
MEDICAID	0.845	1.530	1.618	0.665	0.753	1.225	1.341	0.879	0.799	-			1.073	0.852
ALL PAYOR	1.108	1.574	1.502	1.583	1.124	1.170	1.071	0.999	1.085	1.215			1.243	1.102
A.L.O.S.														
MEDICARE	2.60	2.44	3.00	3.23	4.30	2.78	3.67	1.25	2.50	2.22	-	-	2.80	3.13
MEDICARE ADV/HMO	3.14	3.60	2.86	4.27	2.75	3.14	3.50	2.56	3.86	3.25	-	-	3.29	3.00
MEDICAID	4.00	2.50	2.00	2.00	1.00	2.00	2.50	2.00	3.00	-	-	-	2.33	2.14
COMM.INS.	5.00	2.33	1.83	2.75	2.67	2.50	2.00	-	2.83	3.14	-	-	2.78	2.72
OTHER	1.00	2.00	3.50	4.00	2.00	4.00	1.00	1.50	-	5.50	-	-	2.72	2.50

	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	2020/2021	PYTD 2019 - 2020
TOTAL	3.13	2.65	2.77	3.53	3.22	2.86	3.06	2.06	3.00	3.04	-	-	2.93	3.01
SWINGBED:														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(MCR Admissions)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2020/2021	PYTD
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021		2019 - 2020
HOSPICE:														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OBSERVATION														
ADMISSIONS	15	5	7	4	9	7	7	7	3	10			74	121
ADMIT TO IP	0	1	0	0	1	0	0	0	0	1			3	4
DISCHARGES	15	4	7	4	8	8	5	9	3	9			72	130
PATIENT DAYS	20	5	13	4	10	12	6	12	4	11			97	168
TOTAL PT DAYS (IP, OBS, SWB, HOSP)	70	66	99	110	97	75	61	45	79	90	0	0	792	819
SURGERIES:														
IP SURGERIES	1	0	0	6	2	3	2	1	0	1			16	14
SWB SURGERIES	0	0	0	0	0	0	0	0	0	0			0	0
OBS SURGERIES	1	2	0	0	0	0	0	1	0	1			5	6
OP SURGERIES	24	11	27	27	11	21	30	20	13	21			205	350
TOTAL SURGERIES	26	13	27	33	13	24	32	22	13	23	0	0	226	370
SCOPES:														
IP SCOPES	0	0	1	1	1	1	1	0	1	0			6	7
SWB SCOPES	0	0	0	0	0	0	0	0	0	0			0	0
OBS SCOPES	0	0	0	0	1	0	0	0	2	0			3	1
OP SCOPES	47	54	42	36	32	48	43	49	60	53			464	672
TOTAL SCOPES	47	54	43	37	34	49	44	49	63	53	0	0	473	680
PROCEDURES OTHER	1	4	17	99	14	7	2	8	6	9			167	44
TOTAL PATIENTS	74	71	87	166	61	80	78	79	82	85			863	1022
TOTAL SRGS/SCOPES	73	67	70	70	47	73	76	71	76	76	0	0	699	1050
EMERGENCY ROOM:														
ER VISITS D/C, AMA, EXP	344	377	365	350	287	380	375	424	435	546			3883	4405
ER TRANSFERS	44	19	20	25	17	35	22	35	30	42			289	312
ER OBSERVATION-ADM	11	5	8	6	9	8	5	8	9	12			81	106
ER IP-ADMITTS	18	21	26	20	23	17	17	11	17	22			192	177
TOTAL ER	417	422	419	401	336	440	419	478	491	622	0	0	4445	5000
SR CARE VISITS (Billed Visits)	271	196	222	223	229	260	327	256	267	273			2524	3892
PT/OT/ST													0	1259
Cryotherapy													0	232
E/R ROOM LEVELS CASE MIX	3.779	3.658	3.809	3.708	3.827	3.652	3.568	3.567	3.670	3.682			3.692	3.732
Average Daily Census	1.61	2.03	2.77	3.42	3.11	2.03	1.83	1.06	2.42	2.63			2.29	1.78

Public Relations/REM Report
August 2021

Public Relations

Attended Lions Club Meeting.

Attended Monthly RECAP meeting Granbury.

Working with Michael Honea and Kathryn Placide on Physician Recruitment, searching and scheduling appointments with physicians for potential services.

Sponsoring Tiger Sports with KHITS radio, will record new commercial next week.

Working with Hank FM radio to record commercials highlighting various services/departments.

Scheduling Rehab and SeniorCare for speaking engagements.

Sponsored in The Promise program.

Sponsoring GRHS Athletic Booster Club, Banner Sponsorship.

Working to get speakers for local marketing groups.

Will begin attending CVB/Chamber meetings September.

Working on marketing for fall, breast cancer awareness, SeniorCare and potential vaccine drive.

Admin Staff will volunteer at Paluxy Pedal Saturday October 2nd.

Finalizing new website, we should launch within the month.

REM

Working on potential golf tournament for spring

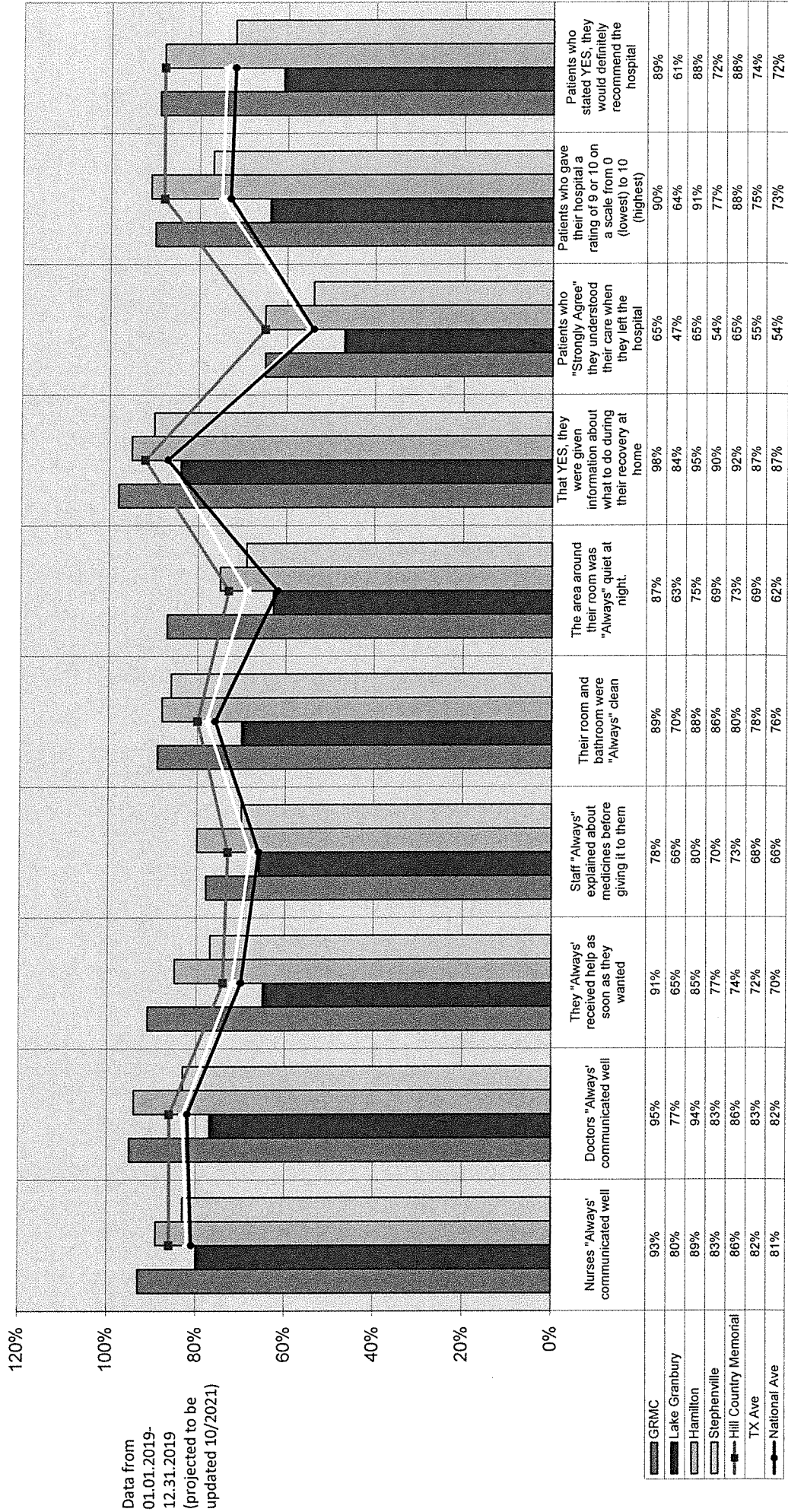
Future fundraiser next summer

Will meet end of September

Quality Report

August 2021

Hospital Compare



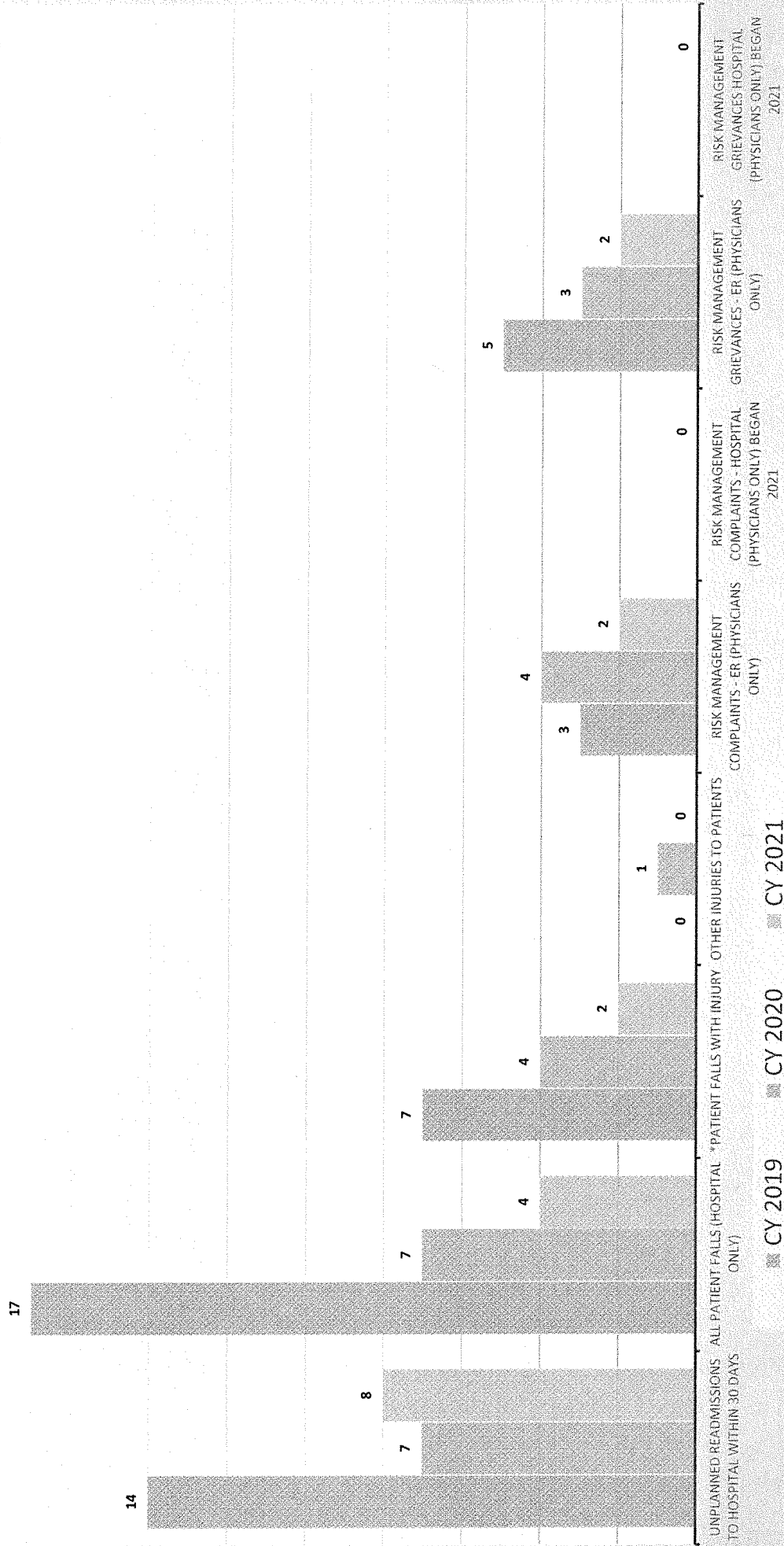
Medication Safety ADE/Med Errors and use of Medication Q1 & Q2 2021

One adverse event reported with medication being administered wrong route. No serious reaction noted. Addressed accordingly.

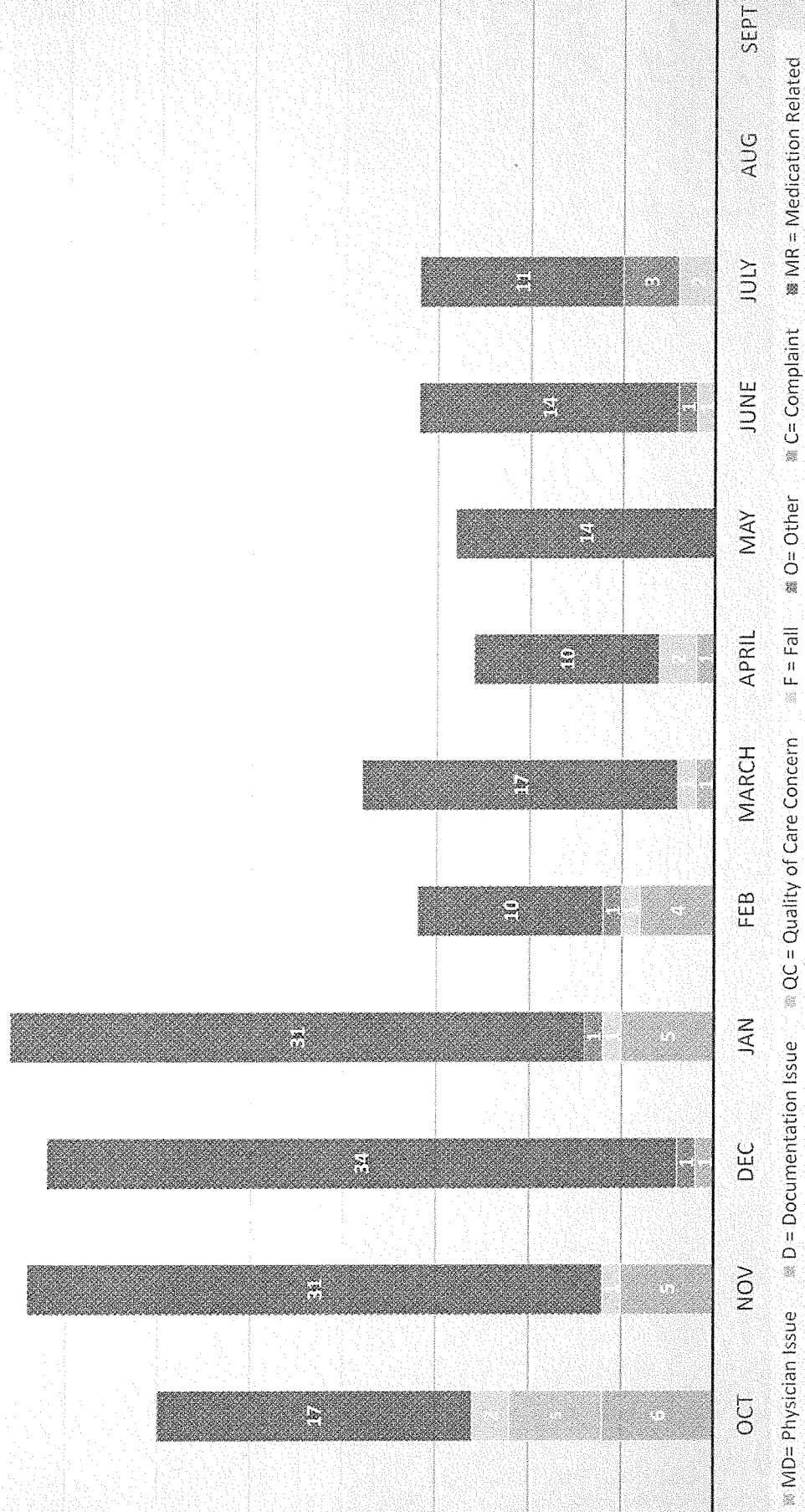
Quality Report

Quality Initiative:	Benchmark (CY)	Totals CY 2021	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Trend
Unplanned Readmissions to hospital within 30 days	2019 - 14 2020 - 7	8	4	4			↗
Healthcare Associated Infections	2019 - 2 2020 - 0	0	0	0			↔
Invasive Procedure related Infections	2019 - 0 2020 - 1	0	0	0			↗
Total HAI rate	2019 - 2% 2020 - 0%	0%	0%	0%			↔
All Patient Falls (Hospital only)	2019 - 17 2020 - 7	4	1	3			↗
*Patient falls with injury	2019 - 7 2020 - 4	2	0	2			↗
Other injuries to patients	2019 - 0 2020 - 1	0	0	0			↗
Never or Sentinel Events	2019 - 0 2020 - 0	0	0	0			↔
Risk Management Complaints - ER (physicians only)	2019 - 3 2020 - 4	2	0	2			↗
Risk Management Complaints - Hospital (physicians only)	began 2021	0	0	0			
Risk Management Grievances - ER (physicians only)	2019 - 5 2020 - 3	2	2	0			↗
Risk Management Grievances Hospital (physicians only)	began 2021	0	0	0			

Board Quality Report 2021



FY 21-- Occurrence Summary



OP Core Measures FY 2021	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	Aug	Sept	Total Submitted	GRMC % Passed	State % passed (3qtrs)	National % passed (3qtrs)
AMI: Total Accounts	2	0	3	1	6	4							16			
Failures:	0	0	0	0	0	1										
OP-2: Fibrinolytic Therapy rec'd within 30 mins						1							1	94%	50%	52%
OP-3b: Median Time to transfer to another facility for acute coronary intervention													0	100%	57 minutes	61 minutes
OP-5 Median time to ECG (EKG)													0	100% / 6 minutes	8 minutes	8 minutes
ED Throughput: Sampled Accounts	34	30	46	29	39	44							222			
Failures:	0	0	0	0	0	0										
OP-18b: Median time from ED Arrival to ED departure for D/C ED patients															138 minutes	148 minutes
Stroke: Total Accounts	0	2	2	2	2	2							10			
Failures:	0	0	0	0	0	0										
OP-23: Head CT or MRI Scan Results for AI Stroke or hemorrhagic Stroke patients who rec'd Head CT or MRI Scan within 45 mins of arrival															71%	72%

IP Core Measures FY 2021	Oct	Nov	Dec	Total	Q1%	Jan	Feb	March	Total	Q2%	April	May	June	Total	Q3%	July	Aug	Sept	Total	Q4%	Total	Total	Total	State	National	
	Oct	Nov	Dec	Total	Q1% Pass	Jan	Feb	March	Total	Q2% Pass	April	May	June	Total	Q3% Pass	July	Aug	Sept	Total	Q4% Pass	Total	Total	Total	% pass (3qtrs)	% pass (3qtrs)	
SEPSIS-1: Early Management Total Accounts Submitted	0	2	1	3		2	1	2	5						0				0			8			62%	57%
Failures:	0	1	1	2	33%	1	0	0	1	80%	0	0	0	0	0	0%	0	0	0	0		3	0%	63%	60%	