

**POSTED**  
DATE 9-27-21  
A.M. 3:29 P.M.  
*Michelle Reynolds*  
BY KC Deputy

FILED  
MICHELLE REYNOLDS  
COUNTY CLERK  
SOMERVELL CO., TEXAS

**AGENDA**

SOMERVELL COUNTY HOSPITAL DISTRICT  
REGULAR BOARD MEETING  
SEPTEMBER 30, 2021 AT 7:00PM  
HOSPITAL BOARD ROOM  
1021 HOLDEN STREET, GLEN ROSE, TEXAS

2021 SEP 27 PM 3:18

DEPUTY

BY Kc

***Mission Statement***

*Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.*

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. August 26, 2021 6PM
  - b. August 26, 2021 7PM
  - c. September 23, 2021 6PM
  - d. September 23, 2021 6:30PM
- V. CFO Report
  - a. Report on Monthly and Year-to-Date Financials
- VI. CEO Report
  - a. Roger E Marks Foundation/Public Relations
  - b. Quality Report
  - c. Blue Cross Blue Shield billing and contract issues
  - d. QIPP Update
  - e. ER Contract Update
  - f. COVID Update
- VII. Discuss and if necessary take action to approve the resolution to affirm the nomination of candidates to serve on the Board of Directors of the Somervell Central Appraisal District for the years 2022 and 2023
- VIII. Discuss and if necessary take action to accept resignation of Board Member Jeannie Simpson
- IX. Consider and take action, if needed, to appoint Mary Collier to the Board of Directors to fill a vacancy created by the resignation of Jeannie Simpson, for the remainder of Ms. Simpson's term ending in May 2022
- X. Oath of Office
- XI. Consider and take action, if needed, to appoint a new Wellness Center subcommittee member to fill a vacancy created by the resignation of Jeannie Simpson

- XII. Consider and if necessary take action to approve attorney sending a demand letter to Blue Cross-Blue Shield for unpaid hospital claims
- XIII. Public Comments
- XIV. Adjourn

**THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)**

  
Mina Douglas, Secretary of the Board of Directors

**SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER**

**SPECIAL CALLED MEETING**

**6:00 P.M.**

**Thursday, August 26, 2021**

**Hospital Board Room**

**1021 Holden Street**

**Glen Rose, Texas 76043**

**MINUTES**

- I. **Meeting was called to order at 6:01 pm.**
- II. Record of Attendance  
**All members present with the exception of Max Bly and Jeannie Simpson.**
- III. Budget Workshop  
**Preliminary Budget was presented and discussed.**
- IV. Public Comments  
**None.**
- V. Adjourn  
**Margaret Drake made a motion to adjourn the meeting, seconded by Joe Cathey. Motion carried 5-0. Meeting was adjourned at 6:46 pm.**

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Ron Hankins, President

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Brett Nabors, Vice President

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Margaret Drake

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Dr. Steven Vacek

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Max Bly

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Jeannie Simpson

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Joe Cathey

SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER  
REGULAR BOARD MEETING  
THURSDAY, AUGUST 26, 2021 AT 7:00 P.M.  
HOSPITAL BOARD ROOM

MINUTES

- I. Meeting was called to order at 7:00 pm.
- II. All members were present with the exception of Max Bly and Jeannie Simpson.
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. July 29, 2021
  - b. August 12, 2021

**Joe Cathey made a motion to accept the minutes as written. Dr. Steven Vacek seconded the motion, and motion carried 5-0.**
- IV. Executive Closed Session – Credentialing of Providers at 7:02 pm
  - a. The Somervell County Hospital District will convene in Executive Session to receive report by Compliance Officer regarding evaluation of medical and health care services pursuant to Section 161.032 of the Texas Health and Safety Code.
- V. Reconvene into Open Session at 7:15 pm
  - a. Consider and approve Medical Staff matters including appointments and if needed, take action on quality of care matters  
**Motion was made by Dr. Steven Vacek to approve the following Medical Staff appointments, reappointments, temporary/additional privileges, and removals. Motion was seconded by Brett Nabors and carried 5-0.**  
*Appointments/Reappointments/Changes: Fergus Akwar, MD; Larry Cartmell, MD; Jerome Doyen, MD; Gary Geldmeier, MD; Michael Hall, MD; Josie Lopez, MD; Corey Mark, MD; Thomas Piwonka, MD; Christine Rupcich, MD.*  
*Removals: Alisa Thamwiwat, MD.*
- VI. CFO Report – Becky Whitsitt
  - a. **July 2021 financials were presented and discussed.**
- VII. CEO Report – Michael Honea
  - a. **Roger E Marks Foundation and Public Relations report was presented.**
  - b. **Quality Report was presented.**
  - c. **Blue Cross Blue Shield billing and contract issues – after three sets of emails, we finally have a call scheduled with them on September 8 to discuss review of PT claims. May need to discuss filing a formal complaint at next month’s meeting.**
  - d. **QIPP Update – funds have started moving; first reimbursement coming this next week.**
  - e. **ER Contract Update – start date bumped out to December 1 due to timing of 90-day termination notice with Envision. Will introduce teleneurohealth at that same time.**

- f. COVID Update – have been having to treat ICU-level patients because we cannot get them transferred out because ICU beds are full everywhere. ER volume is also up. Other hospitals in the same boat.

- VIII. Discuss and if necessary take action to establish a proposed tax rate for 2021  
**After some discussion, Dr. Steven Vacek made a motion to establish a proposed tax rate of \$0.15923/\$100 for 2021. Margaret Drake seconded the motion, and motion carried 5-0.**
- IX. Discuss and if necessary take action to accept the Community Needs Assessment  
**After some discussion, Margaret Drake made a motion to accept the Community Needs Assessment with a few typo changes to be made that she will email to Michael Honea. Joe Cathey seconded the motion, and motion carried 4-0, with Dr. Steven Vacek out on a phone call.**
- X. Public Comments  
**Dr. Karen Burroughs stated how wonderful our hospital staff has been dealing with all these very sick patients that under normal circumstances would be transferred out to bigger hospitals. She stated that staff is stressed and tired, and they need our encouragement and support.**
- XI. Adjourn  
**Motion was made by Joe Cathey and seconded by Margaret Drake to adjourn meeting at 8:01 pm. Motion carried 5-0.**

**THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL RAY REYNOLDS 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)**

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Ron Hankins, President

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Brett Nabors, Vice President

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Margaret Drake

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Dr. Steven Vacek

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Max Bly

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Jeannie Simpson

\_\_\_\_\_  
Joe Cathey

**SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER  
SPECIAL CALLED MEETING  
6:00 P.M.**

**Thursday, September 23, 2021  
Hospital Board Room  
1021 Holden Street  
Glen Rose, Texas 76043**

**MINUTES**

- I. **Meeting was called to order at 6:00 pm.**
- II. Record of Attendance  
**All members present with the exception of Margaret Drake, Joe Cathey and Jeannie Simpson.**
- III. **Open Public Hearing at 6:01 pm.**
- IV. Public Hearing on the proposed Annual Budget for Fiscal Year 2022 for Somervell County Hospital District  
**Board members and Admin team discussed options to achieve desired Budget. No members of the general public in attendance.**
- V. Public Comments  
**None**
- VI. **Close Public Hearing at 6:27 pm.**
- VII. Consider and if necessary take action on the approval of Fiscal Year 2022 Budget for Somervell County Hospital District  
**After some discussion, Max Bly made a motion to approve the Fiscal Year 2022 Budget for Somervell County Hospital District as presented. Dr. Steven Vacek seconded the motion, and motion carried 4-0.**
- VIII. Adjourn  
**Dr. Steven Vacek made a motion to adjourn the meeting, seconded by Brett Nabors. Motion carried 4-0. Meeting was adjourned at 6:29 pm.**

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Ron Hankins, President

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Brett Nabors, Vice President

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Margaret Drake

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Dr. Steven Vacek

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Max Bly

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Jeannie Simpson

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Joe Cathey

**SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER**

**SPECIAL CALLED MEETING**

**6:30 P.M.**

**Thursday, September 23, 2021**

**Hospital Board Room**

**1021 Holden Street**

**Glen Rose, Texas 76043**

**MINUTES**

- I. **Meeting was called to order at 6:30 pm.**
- II. Record of Attendance  
**All members present with the exception of Margaret Drake, Joe Cathey and Jeannie Simpson.**
- III. **Open Public Hearing at 6:31 pm.**
- IV. Public Hearing on proposal to adopt an ad valorem tax rate for the year of 2021 of 15.923 cents on each \$100 valuation of taxable property located within the Somervell County Hospital District. The purpose of this meeting is to discuss the Hospital District's 2021 proposed tax rate. Public participation in the discussion is invited.  
**No public in attendance.**
- V. Public Comments  
**None**
- VI. **Close Public Hearing at 6:37 pm**
- VII. Discuss and if necessary take action on adoption of tax rate for Somervell County Hospital District for 2021  
**After some discussion, Max Bly made a motion to adopt tax rate of 0.15923. Dr. Steven Vacek seconded the motion, and motion carried 4-0.**
- VIII. Adjourn  
**Dr. Steven Vacek made a motion to adjourn the meeting, seconded by Brett Nabors. Motion carried 4-0. Meeting was adjourned at 6:38 pm.**



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Ron Hankins, President

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Brett Nabors, Vice President

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Margaret Drake

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Dr. Steven Vacek

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Max Bly

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Jeannie Simpson

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Joe Cathey

## AUG 2021 FINANCIAL ANALYSIS

### REVENUE

#### INPATIENT/OUTPATIENT:

A record month for our Inpatient Revenue - a favorable variance of \$603,108, a favorable variance of \$2,596,815 year to date. There were 31 admissions in August with a budget of 18 per month. As of September 28<sup>th</sup>, the census for the current month is at 23 admissions.

Hospital Outpatient Revenue had a favorable variance of \$250,250 and an unfavorable variance of \$3,617,771 year to date. Surgeries and scopes were at 79 procedures, along with 96 Other procedures. Of the 96 Other procedures, 92 of those were for COVID infusions. Emergency Room visits were 655 for the month of August, another record monthly high for this fiscal year.

#### SENIOR CARE:

Sr. Care is below budget by \$45,372 for the month of August. The number of visits declined to 217.

### NET REVENUE

In August we had an unfavorable variance of \$170,088. The discounts and allowances calculated at 82% this month, and still at 77% for year to date.

### EXPENSES

#### SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

In August we had a favorable variance of \$4,256 in salary, wage, and benefit expense. Year to date a favorable variance of \$319,983.

#### SUPPLIES EXPENSE:

Supply Expense in August was \$229,426 with an unfavorable variance of \$71,900. Year to date, we have an unfavorable variance of \$168,900. The majority of the variance was in Pharmacy drugs and Lab Reagents. We also had some minor equipment in Engineering for the stop & yield signs that have been placed in the Hospital parking lot.

#### PROFESSIONAL SERVICES:

Professional Services had a favorable variance of \$21,799.

#### TOTAL OPERATING EXPENSES:

In August we had an unfavorable variance of \$125,608 for total operating expenses. For year to date, our operating expenses show an unfavorable variance of \$465,208

### 1115/UC REVENUE

There was \$0 revenue in August. We did transfer \$3,648 for UHRIP though. As a reminder on UHRIP, we will not see funds coming back to us in 3 weeks like we do with the Uncompensated Care (UC) and Delivery System Reform Incentive Payment (DSRIP) programs. We will see better reimbursement on our Medicaid, however.

Also, an IGT has been set up with a settlement date of 10/1/21 for the 2021 DY10 UC in the amount of \$296,060. Which means we should see that return by the end of October. The state has divided this final DY10 UC into 2 parts. The other half will be processed in December 2021, so we can expect to IGT another \$200,000 - \$300,000 at that time.

### OTHER INCOME

In August, the deferred stimulus revenue recognized was \$510,928. This leaves \$510,928 to recognize in September, which means that we will have fully recognized our deferred stimulus revenue in FY 2021.

### NET INCOME/LOSS

In August we had total net income of \$246,885. The Business Office collected \$1,137,750 in Patient A/R with a 106% collection rate for the month.

The balance in the reserves was \$4,149,141 and Days of Cash on Hand was 83 days on 8/31/21. We will need to transfer money to cover the \$296,060 IGT this week. The proceeds from that will help to cover the next IGT in December for the other half plus the QIPP IGT that we will have to process in the amount of \$400,000.

Please let me know if you have any questions regarding the information above.



Becky Whitsitt

CFO

09/27/21 05:20 PM

GLEN ROSE MEDICAL CENTER - HOSPITAL PAGE 1  
 BALANCE SHEET  
 AS OF: 08/31/21

	Current Month	Prior Month
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
<b>CASH AND INVESTMENTS</b>		
CASH	118,483.05	181,665.54
FINANCIAL RESERVE ACCT	4,030,658.41	4,430,129.79
<b>TOTAL CASH AND INVESTMENTS</b>	<b>4,149,141.46</b>	<b>4,611,795.33</b>
<b>ACCOUNTS RECEIVABLE</b>		
PATIENT ACCOUNTS RECEIVABLES	78,536,716.52	77,860,779.00
LESS DISCOUNTS AND ALLOWANCES	(72,077,815.68)	(71,514,728.07)
<b>NET PATIENT ACCOUNTS RECEIVABLE</b>	<b>6,458,900.84</b>	<b>6,346,050.93</b>
<b>OTHER CURRENT ASSETS</b>		
OTHER RECEIVABLES	425,623.62	403,710.21
INVENTORY	729,233.35	710,525.51
PREPAIDS	609,486.80	593,953.75
<b>TOTAL OTHER CURRENT ASSETS</b>	<b>1,764,343.77</b>	<b>1,708,189.47</b>
INTERCOMPANY RECEIVABLE	1,321,880.81	1,193,478.49
<b>TOTAL CURRENT ASSETS</b>	<b>13,694,266.88</b>	<b>13,859,514.22</b>
<b>PROPERTY PLANT AND EQUIPMENT</b>		
REAL PROPERTY	19,675,196.19	19,677,974.24
FIXED EQUIPMENT	2,773,326.83	2,745,225.60
MAJOR MOVABLE EQUIPMENT	7,885,248.16	7,900,537.16
LEASEHOLD IMPROVEMENTS	292,253.52	292,253.52
LESS ACCUMULATED DEPRECIATION	(17,063,623.99)	(16,943,974.99)
<b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>	<b>13,562,400.71</b>	<b>13,672,015.53</b>
<b>TOTAL ASSETS</b>	<b>27,256,667.59</b>	<b>27,531,529.75</b>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
ACCOUNTS PAYABLE	3,671,203.22	3,148,313.37
ACCRUED AND OTHER LIABILITIES	3,640,330.06	4,678,693.70
<b>TOTAL CURRENT LIABILITIES</b>	<b>7,311,533.28</b>	<b>7,827,007.07</b>
LONG TERM DEBT	12,360,343.56	12,366,616.60
<b>TOTAL LIABILITIES</b>	<b>19,671,876.84</b>	<b>20,193,623.67</b>
<b>FUND BALANCE</b>		
NET INCOME (LOSS)	4,581,917.92	4,335,033.25
PRIOR YEAR FUND BALANCE	3,002,872.83	3,002,872.83
<b>TOTAL FUND BALANCE</b>	<b>7,584,790.75</b>	<b>7,337,906.08</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>27,256,667.59</b>	<b>27,531,529.75</b>

GLEN ROSE MEDICAL CENTER - HOSPITAL  
 OPERATING/INCOME STATEMENT  
 FOR THE 11 MONTHS ENDING 08/31/21

09/27/21 05:20 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
977,469.45	374,361.60	603,107.85	HOSPITAL INPATIENT	6,714,792.30	4,117,977.60	2,596,814.70
5,080,904.43	4,830,654.28	250,250.15	HOSPITAL OUTPATIENT	49,519,425.89	53,137,197.08	(3,617,771.19)
59,854.57	105,226.87	(45,372.30)	SENIOR ADULT PROGRAM	752,810.42	1,157,495.57	(404,685.15)
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6,118,228.45	5,310,242.75	807,985.70	TOTAL REVENUE	56,987,028.61	58,412,670.25	(1,425,641.64)
DISCOUNTS AND ALLOWANCES						
1,736,102.74	1,688,190.94	(47,911.80)	MEDICARE/MEDICAID	16,630,538.14	18,570,100.34	1,939,562.20
652,349.74	461,411.60	(190,938.14)	BAD DEBTS	4,880,160.61	5,075,527.60	195,366.99
2,696,678.16	1,904,811.96	(791,866.20)	MANAGED CARE/OTHER	22,129,795.91	20,952,931.56	(1,176,864.35)
(44,720.86)	7,921.19	52,642.05	CHARITY CARE	221,096.05	87,133.09	(133,962.96)
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5,040,409.78	4,062,335.69	(978,074.09)	TOTAL D & A	43,861,590.71	44,685,692.59	824,101.88
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1,077,818.67	1,247,907.06	(170,088.39)	NET REVENUE	13,125,437.90	13,726,977.66	(601,539.76)
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EXPENSES						
599,648.14	596,564.67	(3,083.47)	SALARIES AND WAGES	6,385,904.35	6,562,211.37	176,307.02
192,162.01	199,501.08	7,339.07	EMPLOYEE BENEFITS	2,050,835.51	2,194,511.88	143,676.37
229,426.13	157,525.90	(71,900.23)	SUPPLIES	1,973,584.94	1,732,784.90	(240,800.04)
235,563.59	257,362.54	21,798.95	PROFESSIONAL SERVICES	3,150,312.39	2,830,987.94	(319,324.45)
51,017.76	51,527.78	510.02	RENT/LEASE PAYMENTS	596,658.87	566,805.58	(29,853.29)
19,245.33	13,380.75	(5,864.58)	INSURANCE	148,143.45	147,188.25	(955.20)
39,554.60	25,356.49	(14,198.11)	UTILITIES	298,208.45	278,921.39	(19,287.06)
65,339.71	49,292.86	(16,046.85)	REPAIRS AND MAINTENANCE	444,101.02	542,221.46	98,120.44
119,649.00	100,000.00	(19,649.00)	DEPRECIATION/AMORTIZATION	1,139,298.00	1,100,000.00	(39,298.00)
122,537.47	97,900.91	(24,636.56)	OTHER OPERATING EXPENSES	1,331,386.44	1,076,910.01	(254,476.43)
16,832.29	15,166.25	(1,666.04)	INDIGENT CARE PROGRAM	182,841.57	166,828.75	(16,012.82)
25,682.31	27,471.44	1,789.13	SENIOR ADULT PROGRAM	265,489.97	302,185.84	36,695.87
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1,716,658.34	1,591,050.67	(125,607.67)	TOTAL OPERATING EXPENSES	17,966,764.96	17,501,557.37	(465,207.59)
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(638,839.67)	(343,143.61)	(295,696.06)	NET OPERATING INCOME	(4,841,327.06)	(3,774,579.71)	(1,066,747.35)
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OTHER INCOME AND EXPENSE						
314,245.56	315,912.24	(1,666.68)	DISTRICT TAX REVENUE	3,495,635.02	3,475,034.64	20,600.38
16,112.19	17,449.92	(1,337.73)	LUMINANT REVENUE	210,418.29	191,949.12	18,469.17
.00	50,000.00	(50,000.00)	1115/UC REVENUE	157,151.45	550,000.00	(392,848.55)
14,026.04	12,883.00	1,143.04	MOB-RENTAL INCOME	153,142.91	141,713.00	11,429.91
541,340.55	189,392.16	351,948.39	OTHER INCOME	5,406,897.31	2,083,313.76	3,323,583.55
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885,724.34	585,637.32	300,087.02	TOTAL OTHER INCOME AND EXP	9,423,244.98	6,442,010.52	2,981,234.46
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246,884.67	242,493.71	4,390.96	NET INCOME/LOSS	4,581,917.92	2,667,430.81	1,914,487.11
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09/27/21 05:20 PM

GLEN ROSE HEALTHCARE INC 501A  
 BALANCE SHEET  
 AS OF: 08/31/21

	Current Month	Prior Month
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
<b>CASH AND INVESTMENTS</b>		
CASH	108,675.85	98,899.87
TOTAL CASH AND INVESTMENTS	108,675.85	98,899.87
<b>ACCOUNTS RECEIVABLE</b>		
PATIENT ACCOUNTS RECEIVABLES	636,441.14	561,472.06
LESS DISCOUNTS AND ALLOWANCES	(458,895.62)	(417,272.31)
NET PATIENT ACCOUNTS RECEIVABLE	177,545.52	144,199.75
<b>OTHER CURRENT ASSETS</b>		
INVENTORY	64,099.93	64,099.93
PREPAID EXPENSES	17,252.19	12,351.88
TOTAL OTHER CURRENT ASSETS	81,352.12	76,451.81
TOTAL CURRENT ASSETS	367,573.49	319,551.43
<b>PROPERTY PLANT AND EQUIPMENT</b>		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(93,593.20)	(92,683.20)
TOTAL PROPERTY PLANT AND EQUIPMENT	35,305.50	36,215.50
TOTAL ASSETS	402,878.99	355,766.93
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
ACCOUNTS PAYABLE	195,063.46	216,832.31
ACCRUED AND OTHER LIABILITIES	53,132.07	65,151.29
TOTAL CURRENT LIABILITIES	248,195.53	281,983.60
INTERCOMPANY LIABILITY	1,321,880.82	1,193,478.50
TOTAL LIABILITIES	1,570,076.35	1,475,462.10
<b>FUND BALANCE</b>		
NET INCOME (LOSS)	(1,374,535.75)	(1,327,033.56)
PRIOR YEAR FUND BALANCE	207,338.39	207,338.39
TOTAL FUND BALANCE	(1,167,197.36)	(1,119,695.17)
TOTAL LIABILITIES AND FUND BALANCE	402,878.99	355,766.93

GLEN ROSE HEALTHCARE, INC. (501A)  
 OPERATING/INCOME STATEMENT  
 FOR THE 11 MONTHS ENDING 08/31/21

09/27/21 05:20 PM

M O N T H			Y E A R T O D A T E			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
584,835.13	641,516.10	(56,680.97)	REVENUE - OUTPATIENT	5,699,936.33	7,056,677.10	(1,356,740.77)
584,835.13	641,516.10	(56,680.97)	TOTAL REVENUE	5,699,936.33	7,056,677.10	(1,356,740.77)
DISCOUNTS AND ALLOWANCES						
174,714.15	141,747.36	(32,966.79)	MEDICARE/MEDICAID	1,918,997.12	1,559,220.96	(359,776.16)
(14,734.53)	112,753.57	127,488.10	BAD DEBTS	(242,536.69)	1,240,289.27	1,482,825.96
107,593.48	67,652.14	(39,941.34)	MANAGED CARE/OTHER	969,178.78	744,173.54	(225,005.24)
267,573.10	322,153.07	54,579.97	TOTAL D & A	2,645,639.21	3,543,683.77	898,044.56
317,262.03	319,363.03	(2,101.00)	NET REVENUE	3,054,297.12	3,512,993.33	(458,696.21)
EXPENSES						
213,145.50	254,195.03	41,049.53	SALARIES AND WAGES	2,659,036.96	2,796,145.33	137,108.37
62,625.11	85,367.47	22,742.36	EMPLOYEE BENEFITS	859,170.64	939,042.17	79,871.53
19,699.98	28,875.35	9,175.37	SUPPLIES	226,473.47	317,628.85	91,155.38
48,917.01	46,002.53	(2,914.48)	PROFESSIONAL SERVICES	512,922.40	506,027.83	(6,894.57)
11,889.60	12,208.75	319.15	RENT/LEASE PAYMENTS	134,896.31	134,296.25	(600.06)
5,173.45	5,136.84	(36.61)	INSURANCE	54,940.49	56,505.24	1,564.75
6,996.52	3,116.68	(3,879.84)	UTILITIES	38,762.95	34,283.48	(4,479.47)
.00	16.68	16.68	REPAIRS/MAINTENANCE	.00	183.48	183.48
910.00	910.00	.00	DEPRECIATION/AMORTIZATION	10,010.00	10,010.00	.00
12,933.81	9,351.37	(3,582.44)	OTHER OPERATING EXPENSES	93,422.06	102,865.07	9,443.01
382,290.98	445,180.70	62,889.72	TOTAL OPERATING EXPENSES	4,589,635.28	4,896,987.70	307,352.42
(65,028.95)	(125,817.67)	60,788.72	NET OPERATING INCOME	(1,535,338.16)	(1,383,994.37)	(151,343.79)
OTHER INCOME AND EXPENSE						
108.00	166.67	(58.67)	MISCELLANEOUS INCOME	1,982.68	1,833.37	149.31
17,414.23	5,909.09	11,505.14	INCENTIVE PAYMENTS	139,782.50	64,999.99	74,782.51
.00	.00	.00	GRANTS	18,693.74	.00	18,693.74
.00	.00	.00	RECOVERY - BAD DEBT	305.69	.00	305.69
4.53	100.00	(95.47)	INTEREST INCOME	37.80	1,100.00	(1,062.20)
17,526.76	6,175.76	11,351.00	TOTAL OTHER INCOME AND EXP	160,802.41	67,933.36	92,869.05
(47,502.19)	(119,641.91)	72,139.72	NET INCOME/LOSS	(1,374,535.75)	(1,316,061.01)	(58,474.74)

09/27/21 05:20 PM

SOMERVELL COUNTY HOSPITAL DISTRICT PAGE 1  
 BALANCE SHEET - CONSOLIDATED  
 AS OF: 08/31/21

	Current Month	Prior Month
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
<b>CASH AND INVESTMENTS</b>		
CASH	227,158.90	280,565.41
FINANCIAL RESERVE ACCT	4,030,658.41	4,430,129.79
<b>TOTAL CASH AND INVESTMENTS</b>	<b>4,257,817.31</b>	<b>4,710,695.20</b>
<b>ACCOUNTS RECEIVABLE</b>		
PATIENT ACCOUNTS RECEIVABLES	79,173,157.66	78,422,251.06
LESS DISCOUNTS AND ALLOWANCES	(72,536,711.30)	(71,932,000.38)
<b>NET PATIENT ACCOUNTS RECEIVABLE</b>	<b>6,636,446.36</b>	<b>6,490,250.68</b>
<b>OTHER CURRENT ASSETS</b>		
OTHER RECEIVABLES	425,623.62	403,710.21
INVENTORY	793,333.28	774,625.44
PREPAIDS	626,738.99	606,305.63
<b>TOTAL OTHER CURRENT ASSETS</b>	<b>1,845,695.89</b>	<b>1,784,641.28</b>
INTERCOMPANY RECEIVABLE	1,321,880.81	1,193,478.49
<b>TOTAL CURRENT ASSETS</b>	<b>14,061,840.37</b>	<b>14,179,065.65</b>
<b>PROPERTY PLANT AND EQUIPMENT</b>		
REAL PROPERTY	19,675,196.19	19,677,974.24
FIXED EQUIPMENT	2,789,607.85	2,761,506.62
MAJOR MOVABLE EQUIPMENT	7,997,865.84	8,013,154.84
LEASEHOLD IMPROVEMENTS	292,253.52	292,253.52
LESS ACCUMULATED DEPRECIATION	(17,157,217.19)	(17,036,658.19)
<b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>	<b>13,597,706.21</b>	<b>13,708,231.03</b>
<b>TOTAL ASSETS</b>	<b>27,659,546.58</b>	<b>27,887,296.68</b>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
ACCOUNTS PAYABLE	3,866,266.68	3,365,145.68
ACCRUED AND OTHER LIABILITIES	3,693,462.13	4,743,844.99
<b>TOTAL CURRENT LIABILITIES</b>	<b>7,559,728.81</b>	<b>8,108,990.67</b>
INTERCOMPANY LIABILITY	1,321,880.82	1,193,478.50
<b>LONG TERM DEBT</b>	<b>12,360,343.56</b>	<b>12,366,616.60</b>
<b>TOTAL LIABILITIES</b>	<b>21,241,953.19</b>	<b>21,669,085.77</b>
<b>FUND BALANCE</b>		
NET INCOME (LOSS)	3,207,382.17	3,007,999.69
PRIOR YEAR FUND BALANCE	3,210,211.22	3,210,211.22
<b>TOTAL FUND BALANCE</b>	<b>6,417,593.39</b>	<b>6,218,210.91</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>27,659,546.58</b>	<b>27,887,296.68</b>



SOMERVELL COUNTY HOSPITAL DISTRICT  
 OPERATING/INCOME STMT - CONSOLIDATED 09/27/21 05:20 PM  
 FOR THE 11 MONTHS ENDING 08/31/21

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
977,469.45	374,361.60	603,107.85	HOSPITAL INPATIENT	6,714,792.30	4,117,977.60	2,596,814.70
5,140,759.00	4,935,881.15	204,877.85	HOSPITAL OUTPATIENT	50,272,236.31	54,294,692.65	(4,022,456.34)
584,835.13	641,516.10	(56,680.97)	GLEN ROSE HEALTHCARE (501A)	5,699,936.33	7,056,677.10	(1,356,740.77)
-----	-----	-----	-----	-----	-----	-----
6,703,063.58	5,951,758.85	751,304.73	TOTAL REVENUE	62,686,964.94	65,469,347.35	(2,782,382.41)
DISCOUNTS AND ALLOWANCES						
1,910,816.89	1,829,938.30	(80,878.59)	MEDICARE/MEDICAID	18,549,535.26	20,129,321.30	1,579,786.04
637,615.21	574,165.17	(63,450.04)	BAD DEBTS	4,637,318.23	6,315,816.87	1,678,498.64
2,803,712.76	1,969,242.57	(834,470.19)	MANAGED CARE/OTHER	23,062,234.85	21,661,668.27	(1,400,566.58)
(44,161.98)	11,142.72	55,304.70	CHARITY CARE	257,835.89	122,569.92	(135,265.97)
-----	-----	-----	-----	-----	-----	-----
5,307,982.88	4,384,488.76	(923,494.12)	TOTAL D & A	46,506,924.23	48,229,376.36	1,722,452.13
-----	-----	-----	-----	-----	-----	-----
1,395,080.70	1,567,270.09	(172,189.39)	NET REVENUE	16,180,040.71	17,239,970.99	(1,059,930.28)
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EXPENSES						
812,793.64	850,759.70	37,966.06	SALARIES AND WAGES	9,044,941.31	9,358,356.70	313,415.39
254,787.12	284,868.55	30,081.43	EMPLOYEE BENEFITS	2,910,006.15	3,133,554.05	223,547.90
249,126.11	186,401.25	(62,724.86)	SUPPLIES	2,200,058.41	2,050,413.75	(149,644.66)
284,480.60	303,365.07	18,884.47	PROFESSIONAL SERVICES	3,663,234.79	3,337,015.77	(326,219.02)
62,907.36	63,736.53	829.17	RENT/LEASE PAYMENTS	731,555.18	701,101.83	(30,453.35)
24,418.78	18,517.59	(5,901.19)	INSURANCE	203,083.94	203,693.49	609.55
46,551.12	28,473.17	(18,077.95)	UTILITIES	336,971.40	313,204.87	(23,766.53)
65,339.71	49,309.54	(16,030.17)	REPAIRS AND MAINTENANCE	444,101.02	542,404.94	98,303.92
120,559.00	100,910.00	(19,649.00)	DEPRECIATION/AMORTIZATION	1,149,308.00	1,110,010.00	(39,298.00)
135,471.28	107,256.45	(28,214.83)	OTHER OPERATING EXPENSES	1,424,876.65	1,179,820.95	(245,055.70)
16,832.29	15,166.25	(1,666.04)	INDIGENT CARE PROGRAM	182,841.57	166,828.75	(16,012.82)
25,682.31	27,467.27	1,784.96	SENIOR ADULT PROGRAM	265,421.82	302,139.97	36,718.15
-----	-----	-----	-----	-----	-----	-----
2,098,949.32	2,036,231.37	(62,717.95)	TOTAL OPERATING EXPENSES	22,556,400.24	22,398,545.07	(157,855.17)
-----	-----	-----	-----	-----	-----	-----
(703,868.62)	(468,961.28)	(234,907.34)	NET OPERATING INCOME	(6,376,359.53)	(5,158,574.08)	(1,217,785.45)
903,251.10	591,813.08	311,438.02	OTHER INCOME	9,583,741.70	6,509,943.88	3,073,797.82
-----	-----	-----	-----	-----	-----	-----
199,382.48	122,851.80	76,530.68	NET INCOME/LOSS	3,207,382.17	1,351,369.80	1,856,012.37
=====	=====	=====	=====	=====	=====	=====

**GLEN ROSE MEDICAL CENTER  
COLLECTIONS TREND**

FY 2021										YEAR END	YEARLY
HOSPITAL	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	TOTALS	AVG		
Net Revenue	1,001,025	1,290,795	1,141,994	1,039,231	972,116	1,321,668	1,077,819	13,125,438	1,193,222		
Collections	1,033,066	1,403,303	1,264,975	1,071,305	980,247	1,225,693	1,137,750	12,479,106	1,134,464		
%	103%	109%	111%	103%	101%	93%	106%	95.08%	95.08%		

GLEN ROSE MEDICAL CENTER  
 COST CENTER SCHEDULE 09/27/21 04:15 PM  
 FOR THE 11 MONTHS ENDING 08/31/21  
 DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

M O N T H			Y E A R T O D A T E			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
263,628.69	411,333.35	(147,704.66)	CLBRN IMAGING-OUTPATIENT REV	3,569,810.11	4,524,666.85	(954,856.74)
263,628.69	411,333.35	(147,704.66)	TOTAL OPERATING REVENUE	3,569,810.11	4,524,666.85	(954,856.74)
263,628.69	411,333.35	(147,704.66)	NET REVENUE	3,569,810.11	4,524,666.85	(954,856.74)
EXPENSES						
13,042.38	12,363.00	(679.38)	CLBRN IMAGING-STAFF-SALARY	119,160.34	135,993.00	16,832.66
620.81	1,373.67	752.86	CLBRN IMAGING-STAFF-PTO	13,983.57	15,110.37	1,126.80
(224.14)	632.74	856.88	CLBRN IMAGING-STAFF-HEALTH E	5,350.61	6,960.14	1,609.53
875.13	1,050.86	175.73	CLBRN IMAGING-STAFF-PR TAX	9,709.30	11,559.46	1,850.16
147.41	90.32	(57.09)	CLBRN IMAGING-STAFF-ER SHARE	1,733.13	993.52	(739.61)
.00	53.65	53.65	CLBRN IMAGING-NONCHARGEABLES	633.17	590.15	(43.02)
.00	180.25	180.25	CLBRN IMAGING-PATIENT CHARGE	73.08	1,982.75	1,909.67
.00	8.58	8.58	CLBRN IMAGING-DRUGS	132.54	94.38	(38.16)
.00	515.00	515.00	CLBRN IMAGING-CONTRAST MEDIA	2,442.57	5,665.00	3,222.43
637.60	472.08	(165.52)	CLBRN IMAGING-GENERAL SUPPLI	4,556.15	5,192.88	636.73
.00	41.67	41.67	CLBRN IMAGING-TRAVEL EXPENSE	23.44	458.37	434.93
19,850.00	19,850.00	.00	CLBRN IMAGING-LEASE EXPENSE	218,350.00	218,350.00	.00
.00	41.67	41.67	CLBRN IMAGING-MINOR EQUIPMEN	.00	458.37	458.37
31,218.70	31,983.00	764.30	CLBRN IMAGING-PURCHASED SERV	372,883.24	351,813.00	(21,070.24)
645.51	146.25	(499.26)	CLBRN IMAGING-BANK & CC FEES	2,287.85	1,608.75	(679.10)
.00	16.67	16.67	CLBRN IMAGING-POSTAGE/FREIGH	60.00	183.37	123.37
66,813.40	68,819.41	2,006.01	TOTAL OPERATING EXPENSES	751,378.99	757,013.51	5,634.52
OTHER REVENUE AND EXPENSE						
196,815.29	342,513.94	(145,698.65)	TOTAL REVENUE OVER EXPENSE	2,818,431.12	3,767,653.34	(949,222.22)

**GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT**

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2020/2021	PYTD
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021		2019 - 2020
<b>ACUTE ADMISSIONS:</b>														
MEDICARE	6	10	11	10	10	11	5	3	10	11	11		98	133
MEDICARE ADV/HMO	7	6	7	11	11	7	6	10	7	7	10		89	46
MEDICAID	0	0	2	1	1	0	1	0	1	0	0		6	3
MEDICAID STAR	1	2	0	0	0	1	1	1	1	0	0		7	6
COMM. INS.	2	8	4	4	3	4	3	0	6	9	8		51	15
OTHER	1	1	6	1	2	0	1	2	0	2	2		18	10
<b>TOTAL</b>	<b>17</b>	<b>27</b>	<b>30</b>	<b>27</b>	<b>27</b>	<b>23</b>	<b>17</b>	<b>16</b>	<b>25</b>	<b>29</b>	<b>31</b>	<b>0</b>	<b>269</b>	<b>213</b>
<b>ACUTE PATIENT-DAYS:</b>														
MEDICARE	13	22	30	42	43	25	22	5	25	20	33		280	423
MEDICARE ADV/HMO	22	18	20	47	33	22	21	23	27	26	31		290	143
MEDICAID	0	0	4	2	1	0	2	0	3	0	0		12	5
MEDICAID STAR	4	5	0	0	0	2	3	2	3	0	0		19	17
COMM. INS.	10	14	11	11	8	10	6	0	17	22	39		148	37
OTHER	1	2	21	4	2	4	1	3	0	11	6		55	26
<b>TOTAL</b>	<b>50</b>	<b>61</b>	<b>86</b>	<b>106</b>	<b>87</b>	<b>63</b>	<b>55</b>	<b>33</b>	<b>75</b>	<b>79</b>	<b>109</b>	<b>0</b>	<b>804</b>	<b>651</b>
<b>OCCUPANCY %</b>	<b>10%</b>	<b>13%</b>	<b>17%</b>	<b>21%</b>	<b>19%</b>	<b>13%</b>	<b>11%</b>	<b>7%</b>	<b>16%</b>	<b>16%</b>	<b>22%</b>	<b>0%</b>	<b>14%</b>	<b>11%</b>
<b>ACUTE DISCHARGES:</b>														
MEDICARE	5	9	10	13	10	9	6	4	10	9	12		97	136
MEDICARE ADV/HMO	7	5	7	11	12	7	6	9	7	8	8		87	46
MEDICAID	0	0	2	1	1	0	1	0	1	0	0		6	3
MEDICAID STAR	1	2	0	0	0	1	1	1	1	0	0		7	6
COMM.INS.	2	6	6	4	3	4	3	0	6	7	8		49	15
OTHER	1	1	6	1	1	1	1	2	0	2	2		18	10
<b>TOTAL</b>	<b>16</b>	<b>23</b>	<b>31</b>	<b>30</b>	<b>27</b>	<b>22</b>	<b>18</b>	<b>16</b>	<b>25</b>	<b>26</b>	<b>30</b>	<b>0</b>	<b>264</b>	<b>216</b>
<b>CASE MIX INDEX:</b>														
MEDICARE	0.839	1.372	1.156	1.699	1.134	1.266	0.844	1.288	0.998	1.098	1.158		1.168	1.120
MEDICARE ADV/HMO	1.229	1.739	1.531	1.736	1.225	1.082	1.015	0.941	1.294	0.942	1.404		1.285	1.124
MEDICAID	0.845	1.530	1.618	0.665	0.753	1.225	1.341	0.879	0.799	-	-		1.073	0.852
<b>ALL PAYOR</b>	<b>1.108</b>	<b>1.574</b>	<b>1.502</b>	<b>1.583</b>	<b>1.124</b>	<b>1.170</b>	<b>1.071</b>	<b>0.999</b>	<b>1.085</b>	<b>1.215</b>	<b>1.424</b>		<b>1.259</b>	<b>1.102</b>
<b>A.L.O.S.</b>														
MEDICARE	2.60	2.44	3.00	3.23	4.30	2.78	3.67	1.25	2.50	2.22	2.75		2.79	3.13
MEDICARE ADV/HMO	3.14	3.60	2.86	4.27	2.75	3.14	3.50	2.56	3.86	3.25	3.88		3.35	3.00
MEDICAID	4.00	2.50	2.00	2.00	1.00	2.00	2.50	2.00	3.00	-	-		2.33	2.14
COMM.INS.	5.00	2.33	1.83	2.75	2.67	2.50	2.00	-	2.83	3.14	4.88		2.99	2.72
OTHER	1.00	2.00	3.50	4.00	2.00	4.00	1.00	1.50	-	5.50	3.00		2.75	2.50

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2020/2021	PYTD 2019 - 2020
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021		2020
<b>TOTAL</b>	3.13	2.65	2.77	3.53	3.22	2.86	3.06	2.06	3.00	3.04	3.63	-	3.00	3.01
<b>SWINGBED:</b>														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(MCR Admissions)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	PYTD 2019 - 2020
	2020	2020	2020	2021	2021	2021	2021	2021	2021	2021	2021	2021	
<b>HOSPICE:</b>													
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>OBSERVATION:</b>													
ADMISSIONS	15	5	7	4	9	7	7	7	3	10	4		121
ADMIT TO IP	0	1	0	0	1	0	0	0	0	1	1		4
DISCHARGES	15	4	7	4	8	8	5	9	3	9	3		130
PATIENT DAYS	20	5	13	4	10	12	6	12	4	11	4		168
<b>TOTAL PT DAYS (IP,OBS,SWB,HOSP)</b>													
	70	66	99	110	97	75	61	45	79	90	113	0	905
<b>SURGERIES:</b>													
IP SURGERIES	1	0	0	6	2	3	2	1	0	1	4		14
SWB SURGERIES	0	0	0	0	0	0	0	0	0	0	0		0
OBS SURGERIES	1	2	0	0	0	0	0	1	0	1	0		6
OP SURGERIES	24	11	27	27	11	21	30	20	13	21	22		350
TOTAL SURGERIES	26	13	27	33	13	24	32	22	13	23	26		370
<b>SCOPES:</b>													
IP SCOPES	0	0	1	1	1	1	1	0	1	0	0		7
SWB SCOPES	0	0	0	0	0	0	0	0	0	0	0		0
OBS SCOPES	0	0	0	0	1	0	0	0	2	0	0		3
OP SCOPES	47	54	42	36	32	48	43	49	60	53	53		672
TOTAL SCOPES	47	54	43	37	34	49	44	49	63	53	53		680
<b>PROCEDURES OTHER</b>													
TOTAL PATIENTS	74	71	87	166	61	80	78	79	82	85	176		1022
TOTAL SRGS/SCOPES	73	67	70	70	47	73	76	71	76	76	79		1050
<b>EMERGENCY ROOM:</b>													
ER VISITS D/C, AMA, EXP	344	377	365	350	287	380	375	424	435	546	605		4488
ER TRANSFERS	44	19	20	25	17	35	22	35	30	42	15		312
ER OBSERVATION-ADM	11	5	8	6	9	8	5	8	9	12	11		106
ER IP-ADMITTS	18	21	26	20	23	17	17	11	17	22	24		177
TOTAL ER	417	422	419	401	336	440	419	478	491	622	655		5000
SR CARE VISITS (Billed Visits)	271	196	222	223	229	260	327	256	267	273	217		3892
PT/OT/ST													1259
Cryotherapy													232
EIR ROOM LEVELS CASE MIX	3.779	3.658	3.809	3.708	3.827	3.652	3.568	3.567	3.670	3.682	3.657		3.732
Average Daily Census	1.61	2.03	2.77	3.42	3.11	2.03	1.83	1.06	2.42	2.63	3.52		1.78

Public Relations/REM Report  
September 2021

Attended Monthly CVB/County Meeting.

Attended Lions Club monthly meetings.

Attended monthly RECAP marketing meeting.

Volunteering Rest Stop Paluxy Pedal Saturday Oct 2, 2021, LDL.

Sponsor of the Arts portion of the Wine and Arts Festival, Saturday October 2<sup>nd</sup>, provided masks and sanitizer for various locations.

Recorded commercials on Hank FM, (Medical Minute) they are a weekly 60 second commercial highlighting a wellness topic as well as a department in GRMC. (Therapy, SeniorCare, etc..)

Attended network marketing meeting in FW, with multiple businesses/resources.

Working with ESC Region 11, potential opportunity to partner with our ISD school nurses education, community assessment. (will meet for more information)

Will promote mammograms for the month of October, on Hank and social media as well as a gift bag for women/men who schedule their mammogram in October.

Promoted 2 Saturday Covid vaccine clinics with Julie.

REM

REM has promised \$15,000 towards the purchase of the Lucas Compression Machine "thumper".

REM will host the Kickstart My Heart Run in February.

REM will begin planning for 2022 fundraising concert, details TBA.


Zimbra

mdouglas@grmf.org

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**Re: SCHD Regular Meeting Packet 08-26-21**

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**From :** Jeannie Simpson <jeanniesimpson5@yahoo.com> Thu, Aug 26, 2021 03:35 PM  
**Subject :** Re: SCHD Regular Meeting Packet 08-26-21  1 attachment  
**To :** Mina Douglas <mdouglas@grmf.org>, Michael Honea <mhonea@grmf.org>, Ron Hankins <capnron2001@gmail.com>

Hi Mina,

I sent Ron a text a few minutes ago regarding my seat on the board. Due to a conflict of interest, I will need to step down from the board effective immediately. I have accepted an assignment in our region as a hospital and nursing home investigator. I have thoroughly enjoyed working along side each one of you. I look forward to hearing all the wonderful things to come.

Michael, the hospital and our community are blessed to have you leading our team.

Thank you for everything,

Jeannie Simpson

Sent from Yahoo Mail for iPhone

On Thursday, August 26, 2021, 2:20 PM, Mina Douglas <mdouglas@grmf.org> wrote:

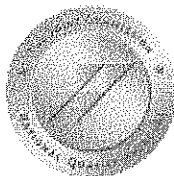
See attached.

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**Mina Douglas**  
**Senior Administrative Assistant**  
**Glen Rose Medical Center**  
**(254) 897-1471**



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