

### **AGENDA**

SOMERVELL COUNTY HOSPITAL DISTRICT
REGULAR BOARD MEETING
JULY 28, 2022 AT 7:00PM
HOSPITAL BOARD ROOM
1021 HOLDEN STREET, GLEN ROSE, TEXAS

MICHELLE REYNOLDS COUNTY CLERK SOMERVELL CO., TEXAS

2022 JUL 25 PM 2: 09

DEPUTY

### Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. June 30, 2022
- V. CFO Report
  - a. Report on Monthly and Year-to-Date Financials
- VI. CEO Report
  - a. Roger E Marks Foundation/Public Relations
  - b. High Five Awards
  - c. Physician Recruitment
  - d. Wellness Center Update
  - e. Chalk Mountain Fire Update
  - f. COVID Update
- VII. Quarterly Quality Report
- VIII. Discuss and if necessary take action to approve Budget and Tax Rate calendar
- IX. Open, review and take action on proposals received for porte cochere repair
- X. Public Comments
- XI. Adjourn

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Mina Douglas, Secretary of the Board of Directors

### SOMERVELL COUNTY HOSPITAL DISTRICT

### D/B/A GLEN ROSE MEDICAL CENTER

### REGULAR BOARD MEETING

### THURSDAY, JUNE 30, 2022 AT 7:00 P.M.

### HOSPITAL BOARD ROOM

### **MINUTES**

- Meeting was called to order at 7:00 pm.
- II. All members were present with the exception of Dr. Steven Vacek.
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. May 26, 2022

Mary Collier made a motion to accept the minutes as written. Margaret Drake seconded the motion, and motion carried 6-0.

- IV. CFO Report Becky Whitsitt
  - a. May 2022 financials were presented and discussed.
- V. CEO Report Michael Honea
  - a. Roger E Marks Foundation and Public Relations report was presented.
  - b. High Five Awards Honea announced that the Surgery Department was this month's winner.
  - c. Update on HR Director Search Honea introduced new HR Director Bonnie Guerrero.
  - d. Physician Recruitment Internal Medicine candidate from Colorado to tour Pecan in July; looking at potential IM candidate for here too.
  - e. Wellness Center Update new architect working on plans. Marks Foundation coming to present soon.
  - f. Update on Purchase of Wheeler Branch Building most leases in place; few spaces still available.
  - g. COVID Update still seeing patients, but no hospitalizations.
- VI. Discuss and if necessary take action to terminate existing agreements with I-35 Capital Cleburne Imaging
  After some discussion, Margaret Drake made a motion to terminate existing agreements with I-35 Capital
  Cleburne Imaging. Joe Cathey seconded the motion, and motion carried 6-0.
- VII. Discuss and if necessary take action to approve management agreement and sublease for Monticello Diagnostic Imaging Cleburne, LP
  - After some discussion, Margaret Drake made a motion to approve management agreement and sublease for Monticello Diagnostic Imaging Cleburne, LP, contingent on attorney approval. Joe Cathey seconded the motion, and motion carried 6-0.
- VIII. Discuss and if necessary take action on Mission and Vision Statement
  Honea revealed new Vision Statement: Hometown hospital focused on service, quality care and compassion
  and reported that Mission Statement was still in the works.
- IX. Public Comments
  None.

carried 6-0.	
	SIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL HEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-735-2989)
Ron Hankins, President	Max Bly, Vice President
Brett Nabors	Margaret Drake
Dr. Steven Vacek	Joe Cathey
Mary Collier	

Motion was made by Max Bly and seconded by Margaret Drake to adjourn meeting at 7:48 pm. Motion

Χ.

Adjourn

### JUNE 2022 FINANCIAL ANALYSIS

### **REVENUE**

### **INPATIENT/OUTPATIENT:**

The hospital inpatient revenue had an unfavorable variance of \$198,609 in June; a YTD unfavorable variance of \$765,916. Our admissions increased to 19 in June with a budget of 24 per month.

Hospital Outpatient Revenue had an unfavorable variance of \$258,322 but a favorable YTD variance of \$54,046. Surgeries and scopes in June were 82 procedures. Other procedures were 5. Emergency Room visits decreased to 453 in June, although still higher than the monthly average of 416 visits last fiscal year.

### **NET REVENUE**

June had an unfavorable variance of \$29,948. Discounts and allowances are still high at 76% of gross revenues but improved from the 82% last month. We continue to make presumptive charity entries which will increase our discounts and allowances and reduce our net income.

### **EXPENSES**

### SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

June had a favorable variance of \$4,297. Some of the PTO expense was our biannual sale of PTO.

### **SUPPLIES EXPENSE:**

Supply Expense in June totaled \$318,283 with an unfavorable variance of \$159,26. Year to date, we show an unfavorable variance of \$386,211 in Supplies. The drug expense was high in June due to plasma and Crofab, which is an expensive anti-venom drug.

### **PROFESSIONAL SERVICES:**

Professional Services had a favorable variance of \$26,628.

### **TOTAL OPERATING EXPENSES:**

In June we had an overall unfavorable variance of \$131,253 in total operating expenses. Besides the excess in supplies, we continue to experience a/c issues which has kept us over budget in repairs.

### 1115/UC REVENUE

We had no revenue from the UC program.

### **OTHER INCOME**

We had no revenue from grants although we are in the process of filing for more.

### **NET INCOME/LOSS**

In June we had a net loss of \$125,217 but YTD Net Income of \$803,977. The Business Office collected patient A/R of \$1,133,75 in June, with an 89% collection rate.

The balance in the reserves decreased to \$2,839,925 and Days of Cash on Hand down to 62 days on 06/30/22.

Now for some really good news! We have completely paid back our Medicare Accelerated Payment Program loan in the amount of \$1,779,422 with 0.00 interest paid. This will certainly help our cash flow!

Please let me know if you have any questions regarding the information above.

**Becky Whitsitt** 

CFO

BALANCE SHEET

AS OF: 06/30/22

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	340,043.80	770,825.53
FINANCIAL RESERVE ACCT	2,839,925.37	3,486,929.36
TOTAL CASH AND INVESTMENTS	3,179,969.17	4,257,754.89
ACCOUNTS RECEIVABLE		
HOSPITAL PATIENT ACCOUNTS RECEIVABLES		21,099,004.33
LESS HOSPITAL DISCOUNTS AND ALLOWANCES		(19,294,676.35)
		1 004 227 00
NET HOSPITAL PATIENT ACCOUNTS RECEIVABLE	1,906,544.33	1,804,327.98
OTHER CURRENT ASSETS	245 001 55	270 254 62
OTHER RECEIVABLES	345,891.77	379,354.62 652,330.68
INVENTORY		
PREPAIDS		629,519.07
TOTAL OTHER CURRENT ASSETS		1,661,204.37
TOTAL CURRENT ASSETS		7,723,287.24
PROPERTY PLANT AND EQUIPMENT		04 055 000 05
REAL PROPERTY	21,543,732.85	21,255,323.85
FIXED EQUIPMENT	4,210,523.63	4,170,288.03
MAJOR MOVABLE EQUIPMENT	8,206,672.79	8,206,672.79
LEASEHOLD IMPROVEMENTS	294,563.52	294,563.52 (18,000,782.14)
LESS ACCUMULATED DEPRECIATION		(18,000,782.14)
TOTAL PROPERTY PLANT AND EQUIPMENT		15,926,066.05
TOTAL ASSETS		23,649,353.29
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	1,789,990.91	1,888,587.65
ACCRUED AND OTHER LIABILITIES		2,116,135.53
TOTAL CURRENT LIABILITIES	3,570,264.67	4,004,723.18
LONG TERM DEBT	12,665,309.89	12,674,744.25
TOTAL LIABILITIES	16,235,574.56	16,679,467.43
FUND BALANCE		
NET INCOME (LOSS)	803,976.56	929,193.08
PRIOR YEAR FUND BALANCE		6,040,692.78
TOTAL FUND BALANCE	6,844,669.34	6,969,885.86
TOTAL LIABILITIES AND FUND BALANCE		23,649,353.29
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## GLEN ROSE MEDICAL CENTER - HOSPITAL OPERATING/INCOME STATEMENT FOR THE 9 MONTHS ENDING 06/30/22

07/27/22 04:43 PM

----- Y E A R T O D A T E ---------- M O N T H -----BUDGET VARIANCE RUDGET VARIANCE ACTUAL. ACTUAL REVENUES 5,146,256.25 (765, 916.05)(198,608.60) HOSPITAL INPATIENT 4,380,340.20 571,806.25 373,197.65 54,045.75 43,601,441.52 43,547,395.77 4,838,599.53 (258,322.09) HOSPITAL OUTPATIENT 4,580,277.44 -------------------------TOTAL OPERATING REVENUE 47,981,781.72 48,693,652.02 (711, 870.30)(456, 930.69)4,953,475.09 5,410,405.78 DISCOUNTS AND ALLOWANCES 790,253.78 MEDICARE/MEDICAID 13,461,758.05 14,252,011.83 351,772.88 1,231,783.99 1,583,556.87 3,985,105.86 156,544.32 3,828,561.54 280,229.54 442,789.54 162,560.00 BAD DEBTS (2,315,173.31)20,780,119.16 18,464,945.85 2,051,660.65 178,613.59 MANAGED CARE/OTHER 1,873,047.06 (265,963.78) CHARITY CARE 305,112.15 8,270.63 296.841.52 299,865.13 33,901.35 ------------------------------38,367,280.27 37,007,175.69 (1,360,104.58)426,982.69 TOTAL D & A 3,684,925.72 4,111,908.41 --------------------\_\_\_\_\_ (2,071,974.88)1,268,549.37 1,298,497.37 (29,948.00)NET REVENUE 9,614,501.45 11,686,476.33 ------\_\_\_\_\_ ---------------EXPENSES 5,782,189.98 5,503,866.93 (278, 323.05)SALARIES AND WAGES 613,397.99 611,540.77 (1,857.22)(9,843.05)1,726,603.74 185,690.99 191,844.86 6,153.87 EMPLOYEE BENEFITS 1,736,446.79 1,817,359.65 1,431,149.04 (386, 210.61)(159, 266.42)SUPPLIES 159,016.56 318,282.98 2,438,794.96 100,217.26 2,338,577.70 268,014.44 26,627.89 PROFESSIONAL SERVICES 241,386.55 53,492.33 RENT/LEASE PAYMENTS 370,924.63 424,416.96 47,157.44 2,352.64 44,804.80 116,226.00 (21, 241.35)137,467.35 INSURANCE 13,924.37 12,914.00 (1,010.37)(49,608.36)290,735.64 241,127.28 32,210.59 26,791.92 (5,418.67)UTILITIES (166, 375.59)REPAIRS AND MAINTENANCE 528,821.34 362,445.75 63,675.39 40,271.75 (23,403.64).00 917,030.25 917,030.25 .00 DEPRECIATION/AMORTIZATION 101,892.25 101,892.25 161,845.46 950,009.22 105,556.58 14,344.86 OTHER OPERATING EXPENSES 788,163.76 91,211.72 16,566.58 10,224.42 INDIGENT CARE PROGRAM 94,666.11 149,099.22 54,433.11 6.342.16 \_\_\_\_\_ ---------------(541,613.85)(131, 252.64)TOTAL OPERATING EXPENSES 14,802,383.20 14,260,769.35 1,712,819.79 1,581,567.15 NET OPERATING INCOME (2,574,293.02)(2,613,588.73)(5,187,881.75)(444,270.42)(283,069.78)(161, 200.64)\_\_\_\_\_ ------OTHER INCOME AND EXPENSE 62,606.89 3,066,460.48 3,003,853.59 333,761.51 5,654.71 DISTRICT TAX REVENUE 339,416.22 176,575.45 179,441.10 (2,865.65)LUMINANT REVENUE 8,050.00 19,937.90 (11,887.90)450,000.00 (19,083.28)430,916.72 .00 50,000.00 (50,000.00)1115/UC REVENUE 132,133.18 .00 132,133.18 4,042.47 .00 4,042.47 OIPP REVENUE 120,048.12 (3,718.23)9,974.58 13,338.68 (3,364.10)MOB-RENTAL INCOME 116,329.89 72,209.04 38,290.58 33,918.46 OTHER INCOME 3,291,063.04 344,615.22 2,946,447.82 .00 (114,638.41)OTHER EXPENSE 1,221,620.45 .00 (1,221,620.45)114,638.41 ---------------TOTAL OTHER INCOME AND EXP 5,991,858.31 4,097,958.03 1,893,900.28 319,053.90 455,328.67 (136, 274.77)-------------------------803,976.56 1,523,665.01 (719,688.45)NET INCOME/LOSS (125, 216.52)172,258.89 (297, 475.41)========= ========= -----========= ========= =========

### GLEN ROSE HEALTHCARE INC 501A

07/27/22 04:43 PM

BALANCE SHEET

AS OF: 06/30/22

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	322,029.03	
TOTAL CASH AND INVESTMENTS	322,029.03	257,619.39
ACCOING DECETVADIE		
ACCOUNTS RECEIVABLE PATIENT ACCOUNTS RECEIVABLES	648 140 97	573,104.70
LESS DISCOUNTS AND ALLOWANCES		(427,849.30)
HESS DISCOUNTS AND ADDOMANCES	(407,343.37)	
NET PATIENT ACCOUNTS RECEIVABLE	180,591.40	145,255.40
OTHER CURRENT ASSETS		
INVENTORY	52,311.66	52,311.66
PREPAID EXPENSES	24,108.96	
TOTAL OTHER CURRENT ASSETS		70,997.02
TOTAL CURRENT ASSETS		473,871.81
PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16 281 02	16,281.02
MAJOR MOVABLE EQUIPMENT		112,617.68
LESS ACCUMULATED DEPRECIATION		(101,769.84)
TOTAL PROPERTY PLANT AND EQUIPMENT		27,128.86
TOTAL ASSETS	605,261.58	501,000.67
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE		82,156.71
ACCRUED AND OTHER LIABILITIES	88,914.86	97,622.49
TOTAL CURRENT LIABILITIES		179,779.20
TOTAL CORRENT DIABILITIES	137,207.47	
TOTAL LIABILITIES	157,269.47	179,779.20
FUND BALANCE		
NET INCOME (LOSS)	267,944.69	141,174.05
PRIOR YEAR FUND BALANCE	180,047.42	180,047.42
TOTAL FUND BALANCE		321,221.47
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TOTAL LIABILITIES AND FUND BALANCE	605,261.58	

### GLEN ROSE HEALTHCARE, INC. (501A) OPERATING/INCOME STATEMENT

07/27/22 04:43 PM FOR THE 9 MONTHS ENDING 06/30/22

	M O N T H			У Е	AR TO DAT	E
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUES			
579,981.03	548,781.43	31,199.60	REVENUE - OUTPATIENT	4,757,841.03	4,939,032.87	(181,191.84)
579,981.03	548,781.43	31,199.60	TOTAL REVENUE	4,757,841.03	4,939,032.87	(181,191.84)
			DISCOUNTS AND ALLOWANCES			
209,641.44	188,911.18	(20,730.26)	MEDICARE/MEDICAID	1,559,957.82	1,700,200.62	140,242.80
(27,261.11)	(23,131.74)	4,129.37	BAD DEBTS	(213,522.45)	(208, 185.66)	5,336.79
83,884.63	91,719.53	7,834.90	MANAGED CARE/OTHER	780,404.43	825,475.77	45,071.34
266,264.96	257,498.97	(8,765.99)	TOTAL D & A	2,126,839.80	2,317,490.73	190,650.93
313,716.07	291,282.46	22,433.61	NET REVENUE	2,631,001.23	2,621,542.14	9,459.09
			EXPENSES			
199,872.50	254,376.38	54,503.88	SALARIES AND WAGES	2,142,932.66	2,289,387.42	146,454.76
71,439.02	85,804.52	14,365.50	EMPLOYEE BENEFITS	769,921.98	772,240.68	2,318.70
19,897.60	22,617.55	2,719.95	SUPPLIES	172,132.86	203,557.95	31,425.09
50,923.66	44,356.49	(6,567.17)	PROFESSIONAL SERVICES	460,156.52	399,208.41	(60,948.11)
11,896.09	12,208.75	312.66	RENT/LEASE PAYMENTS	109,773.41	109,878.75	105.34
5,373.90	4,922.09	(451.81)	INSURANCE	44,956.63	44,298.81	(657.82)
2,992.92	3,173.51	180.59	UTILITIES	34,421.73	28,561.59	(5,860.14)
.00	16.68	16.68	REPAIRS/MAINTENANCE	.00	150.12	150.12
908.33	908.33	.00	DEPRECIATION/AMORTIZATION	8,174.97	8,174.97	.00
(22,943.39)	9,524.18	32,467.57	OTHER OPERATING EXPENSES	74,490.67	85,717.62	11,226.95
340,360.63	437,908.48	97,547.85	TOTAL OPERATING EXPENSES	3,816,961.43	3,941,176.32	124,214.89
(26,644.56)	(146,626.02)	119,981.46	NET OPERATING INCOME	(1,185,960.20)	(1,319,634.18)	133,673.98
			OTHER INCOME AND EXPENSE			
180.00	166.67	13.33	MISCELLANEOUS INCOME	1,071.50	1,500.03	(428.53)
38,488.54	10,000.00	28,488.54	INCENTIVE PAYMENTS	139,943.76	90,000.00	49,943.76
	2,000.00	(2,000.00)	GRANTS	90,947.36	18,000.00	72,947.36
.00 108.25	4.17	104.08	INTEREST INCOME	321.82	37.53	284.29
114,638.41	.00	114,638.41	DONATIONS FROM DISTRICT	1,221,620.45	.00	1,221,620.45
153,415.20	12,170.84	141,244.36	TOTAL OTHER INCOME AND EXP	1,453,904.89	109,537.56	1,344,367.33
126,770.64	(134,455.18)	261,225.82	NET INCOME/LOSS	267,944.69	(1,210,096.62)	1,478,041.31
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SOMERVELL	COUNTY	HOSPITAL	DISTRICT	

PAGE 1

BALANCE SHEET - CONSOLIDATED

AS OF: 06/30/22

07/27/22 04:43 PM

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	662,072.83	1,028,444.92
FINANCIAL RESERVE ACCT		3,486,929.36
TOTAL CASH AND INVESTMENTS	3,501,998.20	4,515,374.28
ACCOUNTS RECEIVABLE		
HOSPITAL PATIENT ACCOUNTS RECEIVABLES	21,306,330.36	21,672,109.03
LESS HOSPITAL DISCOUNTS AND ALLOWANCES		(19,722,525.65)
NET HOSPITAL PATIENT ACCOUNTS RECEIVABLE		1,949,583.38
NET HOUSE THE THEE TRECOUNTS RESERVEDED		
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	345.891.77	379,354.62
INVENTORY	702,995.13	704,642.34
PREPAIDS		648,204.43
FREFAIDS	000,443.72	
TOTAL OTHER CURRENT ASSETS		1,732,201.39
TOTAL CURRENT ASSETS	300 300 00 00 00 00 00 00 00 00 00 00 00	8,197,159.05
TOTAL CURRENT ASSETS	7,300,400.33	
DDODEDWY DI AND EQUITOMENT		
PROPERTY PLANT AND EQUIPMENT	21 542 722 05	21 255 222 05
REAL PROPERTY		21,255,323.85
FIXED EQUIPMENT		4,186,569.05
MAJOR MOVABLE EQUIPMENT	8,319,290.47	8,319,290.47
LEASEHOLD IMPROVEMENTS	294,563.52	294,563.52 (18,102,551.98)
LESS ACCUMULATED DEPRECIATION	(18,205,352.56)	(18, 102, 551.98)
TOTAL PROPERTY PLANT AND EQUIPMENT		15,953,194.91
TOTAL ASSETS		24,150,353.96
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LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE		1,970,744.36
ACCRUED AND OTHER LIABILITIES	1,869,188.62	2,213,758.02
TOTAL CURRENT LIABILITIES		4,184,502.38
LONG TERM DEBT	12,665,309.89	12,674,744.25
TOTAL LIABILITIES	16,392,844.03	16,859,246.63
FUND BALANCE		
NET INCOME (LOSS)	1,071,921.25	
PRIOR YEAR FUND BALANCE	6,220,740.20	6,220,740.20
TOTAL FUND BALANCE	7,292,661.45	7,291,107.33
TOTAL LIABILITIES AND FUND BALANCE	23,685,505.48	24,150,353.96
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### SOMERVELL COUNTY HOSPITAL DISTRICT OPERATING/INCOME STMT - CONSOLIDATED 07/27/22 04:43 PM FOR THE 9 MONTHS ENDING 06/30/22

	M O N T H			У Е	AR TO DAT	' E
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUES			
373,197.65	571,806.25	(198,608.60)	HOSPITAL INPATIENT	4,380,340.20	5,146,256.25	(765,916.05)
4,580,277.44	4,838,599.53	(258,322.09)	HOSPITAL OUTPATIENT	43,601,441.52	43,547,395.77	54,045.75
579,981.03	548,781.43	31,199.60	GLEN ROSE HEALTHCARE (501A)	4,757,841.03	4,939,032.87	(181,191.84)
		(425,731.09)	TOTAL REVENUE	52,739,622.75	53,632,684.89	(893,062.14)
5,533,456.12	5,959,187.21	(425,731.05)	TOTAL REVENUE	32,133,022.13	55,052,001.05	(033) 002.22)
			DISCOUNTS AND ALLOWANCES			
1,441,425.43	1,772,468.05	331,042.62	MEDICARE/MEDICAID	15,021,715.87	15,952,212.45	930,496.58
252,968.43	419,657.80	166,689.37	BAD DEBTS	3,615,039.09	3,776,920.20	161,881.11
1,956,931.69	2,143,380.18	186,448.49	MANAGED CARE/OTHER	21,560,523.59	19,290,421.62	(2,270,101.97)
299,865.13	33,901.35	(265,963.78)	CHARITY CARE	296,841.52	305,112.15	8,270.63
3,951,190.68	4,369,407.38	418,216.70	TOTAL D & A	40,494,120.07	39,324,666.42	(1,169,453.65)
						71 720 000 000
1,582,265.44	1,589,779.83	(7,514.39)	NET REVENUE	12,245,502.68	14,308,018.47	(2,062,515.79)
			EXPENSES			
813,270.49	865,917.15	52,646.66	SALARIES AND WAGES	7,925,122.64	7,793,254.35	(131,868.29)
	277,649.38	20,519.37	EMPLOYEE BENEFITS	2,506,368.77	2,498,844.42	(7,524.35)
257,130.01		(156,546.47)	SUPPLIES	1,989,492.51	1,634,706.99	(354,785.52)
338,180.58	181,634.11		PROFESSIONAL SERVICES	2,798,734.22	2,838,003.37	39,269.15
292,310.21	312,370.93	20,060.72		480,698.04	534,295.71	53,597.67
56,700.89	59,366.19	2,665.30	RENT/LEASE PAYMENTS		160,524.81	(21,899.17)
19,298.27	17,836.09	(1,462.18)	INSURANCE	182,423.98		
35,203.51	29,965.43	(5,238.08)	UTILITIES	325,157.37	269,688.87	(55,468.50)
63,675.39	40,288.43	(23,386.96)	REPAIRS AND MAINTENANCE	528,821.34	362,595.87	(166,225.47)
102,800.58	102,800.58	.00	DEPRECIATION/AMORTIZATION	925,205.22	925,205.22	.00
68,268.33	115,080.76	46,812.43	OTHER OPERATING EXPENSES	862,654.43	1,035,726.84	173,072.41
6,342.16	16,566.58	10,224.42	INDIGENT CARE PROGRAM	94,666.11	149,099.22	54,433.11
2,053,180.42	2,019,475.63	(33,704.79)	TOTAL OPERATING EXPENSES	18,619,344.63	18,201,945.67	(417,398.96)
_,,	,					
(470,914.98)	(429,695.80)	(41,219.18)	NET OPERATING INCOME	(6,373,841.95)	(3,893,927.20)	(2,479,914.75)
587,107.51	467,499.51	119,608.00	OTHER INCOME	8,667,383.65	4,207,495.59	4,459,888.06
114,638.41	.00	(114,638.41)	OTHER EXPENSE	1,221,620.45	.00	(1,221,620.45)
1,554.12	37,803.71	(36,249.59)	NET INCOME/LOSS	1,071,921.25	313,568.39	758,352.86
1,554.12	37,603.71	(30,249.39)	HII INCOME/ BOOD	=========	==========	=========

GLEN ROSE MEDICAL CENTER

### COST CENTER SCHEDULE

FOR THE 9 MONTHS ENDING 06/30/22

DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

07/27/22 02:57 PM

----- Y E A R T O D A T E ---------- M O N T H -----ACTUAL BUDGET VARIANCE BUDGET VARIANCE ACTUAL (357,732.16) CLBRN IMAGING-OUTPATIENT REV .00 3,219,589.44 (3,219,589.44)357,732.16 .00 -----\_\_\_\_\_ ----------TOTAL OPERATING REVENUE .00 3,219,589.44 (3,219,589.44)357,732.16 (357,732.16).00 -----\_\_\_\_\_ ----------3,219,589.44 (3,219,589.44) .00 357,732.16 (357,732.16) NET REVENUE .00 EXPENSES 12,031.73 11,907.98 CLBRN IMAGING-STAFF-SALARY 1,877.97 108,285.57 2,819.88 12,031.74 106,407.60 123.75 1,837.74 CLBRN IMAGING-STAFF-PTO 9,211.86 1,336.86 (500.88)5,563.28 (5,013.02) 550.26 (600.82) CLBRN IMAGING-STAFF-HEALTH E 661.96 61.14 894.29 CLBRN IMAGING-STAFF-PR TAX 9,204.30 (4,449.46)13,653.76 1,022.70 128.41 665.25 105.60 770.85 85.65 47.23 CLBRN IMAGING-STAFF-ER SHARE 38.42 637.47 .00 637.47 70.83 70.83 CLBRN IMAGING-NONCHARGEABLES .00 14.58 131.22 109.07 14.58 CLBRN IMAGING-DRUGS 22.15 .00 2,445.03 271.67 CLBRN IMAGING-CONTRAST MEDIA .00 2,445.03 .00 271.67 435.42 CLBRN IMAGING-GENERAL SUPPLI .00 3,918.78 3,918.78 .00 435.42 4.17 CLBRN IMAGING-TRAVEL EXPENSE .00 37.53 37.53 .00 4.17 7,265.69 CLBRN IMAGING-LEASE EXPENSE 68,596.48 133,987.50 41.67 CLBRN IMAGING-MINOR EQUIPMEN .00 375.03 65,391.02 7,621.81 14,887.50 41.67 375.03 .00 202,774.08 25,419.00 25,204.00 CLBRN IMAGING-PURCHASED SERV 25,996.92 228,771.00 215.00 1,106.28 (143.83) CLBRN IMAGING-BANK & CC FEES (1,731.23)122.92 2,837.51 266.75 8.33 CLBRN IMAGING-POSTAGE/FREIGH 74.97 74.97 .00 .00 8.33 --------------------380,853.98 47,258.95 TOTAL OPERATING EXPENSES 121,473.55 502,327.53 55,814.17 8,555.22 --------------------OTHER REVENUE AND EXPENSE ----------(310,473.21) TOTAL REVENUE OVER EXPENSE (121,473.55) 2,717,261.91 (2,838,735.46) (8,555.22) 301,917.99 ======== ======== ========= =========

## GLEN ROSE MEDICAL CENTER COLLECTIONS TREND

	AVG			
YEAR END	TOTALS			
	<u>Jun-22</u>	1,268,549	1,133,705	%68
	<u>May-22</u>	600'089	871,961	128%
	Apr-22	923,742	973,877	105%
	<u>Mar-22</u>	423,319	1,186,590	280%
	_	1,069,063		108%
-Y 2022	<u>Jan-22</u>	1,574,249	1,283,731	85%
	Dec-21	1,242,352	1,269,220	102%
	Nov-21	1,142,476	1,199,196	105%
	Oct-21	1,290,741	1,299,143	101%
	HOSPITAL	Net Revenue	Collections	%

			FV 2021						YEAR END	YEARLY
Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	TOTALS	AVG
1,298,312	1,280,356	1,398,226	1,303,896	1,001,025	1,290,795	1,141,994	1,039,231	972,116	10,996,472	916,373
1,034,870	1,048,206	1,102,099	1,177,592	1,033,066	1,403,303	1,264,975	1,071,305	980,247	13,767,979	1,147,332
%08	85%		%06	103%	109%			101%		125.20%

# **GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT**

	TJO	AON	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	NAL		EEB MAD ADD	_	III NIII AVM	NIIL		AIIG	SED		PYTD
													2021/2022	- 2020
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		2021
ACUTE ADMISSIONS:														
MEDICARE	5	10	17	16	7	3	7	4	6				78	106
MEDICARE ADV/HMO	4	m	4	6	4	7	9	IJ	4				46	96
MEDICAID	0	0	1	2	0	0	0	0	0				3	9
MEDICAID STAR	0	0	0	1	1	0	0	0	0				2	7
COMM. INS.	5	2	5	9	9	2	3	2	2				33	26
ОТНЕК	4	e	2	0	0	2	0	2	4				17	22
TOTAL	18	18	29	34	18	14	16	13	19	0	0	0	179	293
ACUTE PATTENT DAYS:														
MEDICARE	10	25	49	65	20	14	14	20	21				238	309
MEDICARE ADV/HMO	10	5	16	22	12	20	17	20	6				131	324
MEDICAID	0	0	2	2	0	0	0	0	0				4	12
MEDICAID STAR	0	0	0	2	8	0	0	0	0				10	19
COMM. INS.	11	2	15	26	25	1	14	4	9				104	179
ОТНЕК	10	6	F	0	0	3	0	3	8				34	69
TOTAL	41	41	83	117	65	38	45	47	44	0	0	0	521	912
OCCUPANCY %	8%	%6	17%	24%	15%	8%	%6	%6	%6	%0	%0	%0	%6	16%
ACUTE DISCHARGES:														
MEDICARE	5	10	16	16	7	4	5	9	8				77	106
MEDICARE ADV/HMO	4	. 2	5	10	4	7	S	9	4				47	95
MEDICAID	0	0	1	1	0	0	0	0	0				2	9
MEDICAID STAR	0	0	0	1	2	0	0	0	0				E	7
COMM.INS.	5	-	5	7	7	1	4	2	2				34	
OTHER	4	3	1	0	0	2	0	2	4				16	22
TOTAL	18	16	28	35	20	14	14	16	18	0	0		0 179	292
CASE MIX INDEX:														
MEDICARE	1.054	0.834	1.141	1.548	1.396	1.137	1.000	1.089	1.196				1.155	1.168
MEDICARE ADV/HMO	1.158	1.525	1.116	1.549	1.238	1.032	0.947	1.179	0.809				1.172	
MEDICAID			0.666	0.889	1.849				1				1.135	1.073
ALL PAYOR	1.189	0.894	1.138	1.523	1.278	1.038	1.035	1.022	1.053				1.130	1.266
A.L.O.S.														
MEDICARE	2.00	2.50	3.06	4.06	2.86	3.50	2.80	3.33	2.63			ſ	2.97	3.13
MEDICARE ADV/HMO	2.50	2.50	3.20	2.20	3.00	2.86	3.40	3.33	2.25				2.80	3.00
MEDICAID		,	2.00	2.00	4.00								2.67	
COMM.INS.	2.20	2.00	3.00	3.71	3.57	1.00	3.50	2.00	3.00				2.67	
OTHER	2.50	3.00	1.00			1.50		1.50	2.00			-	1.92	2.50
					MANAGEMENT STATES									

	DCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	NUC	JUL	AUG	SEP	2007, 1000	PYTD
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022	2021/202	2021
TOTAL	2.28	2.56	2.96	3.34	3.25	2.71	3.21	2.94	2.44				2.86	3.01
SWINGBED:														
ADMISSIONS	0	0	0	0	0	2	0	0	0				2	0
(MCR Admissions)	0	0	0	0	0	1	0	0	0				1	0
(MCR ADV Admissions)	0	0	0	0	0	1	0	0	0				1	0
PATIENT DAYS	0	0	0	0	0	24	0	0	0				24	0
DISCHARGES	0	0	0	0	0	2	0	0	0				2	0

	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY	NUC	JUL	AUG	SEP	000	PYTD
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022	ZOZT/ ZOZZ	2020 -
HOSPICE:														
ADMISSIONS	0	0	0	0	0	0	0	0	0				0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0				0	0
DISCHARGES	0	0	0	0	0	0	0	0	0				0	0
OBSERVATION														
ADMISSIONS	13	1	11	ထ	2	6	5	6	5				99	84
ADMIT TO IP	0	0	0	₩	0	0	0	0	0				1	4
DISCHARGES	13	2	10	co	2	6	2	6	52				99	80
PATIENT DAYS	16	2	14	10	5	10	52	6	9				77	107
TOTAL PT DAYS (IP,OBS,SWB,HOSP)	57	43	26	127	20	72	20	26	20	0	0	0	622	1019
SURGERIES:														
IP SURGERIES	3	0	0	1	0	1	1	1	2				6	21
SWB SURGERIES	0	0	0	0	0	0	0	0	0				0	0
OBS SURGERIES	1	0	1	0	1	1	0	0	0				4	J.
OP SURGERIES	11	19	25	7	29	19	19	24	35				188	243
TOTAL SURGERIES	15	19	26	8	30	21	20	25	37	0	0	0		269
SCOPES:														
IP SCOPES	0	0	1	1	0	1	0	0	0				3	7
SWB SCOPES	0	0	0	0	0	0	0	0	0				0	0
OBS SCOPES	0	0	0	0	0	0	0	0	0				0	m
OP SCOPES	46	64	52	59	32	29	20	54	45				469	548
TOTAL SCOPES	46	64	53	09	32	89	20	54	45	0	0		0 472	558
PROCEDURES OTHER	50	32	37	14	2	9	3	5	5				157	350
TOTAL PATIENTS	111	118	115	82	64	95	73	80	87				825	1178
TOTAL SRGS/SCOPES	61	83	62	89	62	89	70	79	82	0	0		0 673	578
EMERGENCY ROOM:														
ER VISITS D/C, AMA, EXP	487	444	480	548	378	475	423	428	404				4067	4996
ER TRANSFERS	25	23	15	11	22	29	25	29	26				205	320
ER OBSERVATION-ADM	15	4	6	14	IJ	10	က	8	4				72	102
ER IP-ADMITS	8	14	29	25	16	10	14	12	19				147	233
TOTAL ER	535	485	533	298	421	524	465	477	453				4491	5651
SR CARE VISITS (Billed Visits)	250	253	235	7.									738	3037
PT/OT/ST	469	440	485	539	531	803	964	853					5084	4931
Cryotherapy													0	0
E/R ROOM LEVELS CASE MIX	3.630	3.662	3.718	3.597	3.760	3.669	3.718	3.597	3.776				3.681	3.682
Average Daily Census	1.32	1.37	2.68	3.77	2:32	1.23	1.50	1.52	1.47				1.91	2.50

### Public Relations-REM Report July 2022

GRHS Athletic Booster Club, sponsoring banners around the football field for GR Healthcare and Outpatient Rehab.

Advertising at Squaw Valley Golf Course, signage at the course.

Commercials on Hank FM, will continue to advertise departments, programs and physicians at GRMC. Met with HANK rep to discuss topics and recording.

We recorded 2 video-commercials with Art Media Studios, Randy Haney. We will continue to work through each department with directors and services available.

Attended network marketing meeting in Granbury and Glen Rose.

Monthly RECAP meeting Granbury.

Set up social marketing Zoom with A & M to better utilize our social media and website.

GRMC participated in the 4<sup>th</sup> of July parade. Was a big hit with several staff members and the community, we handed out beads, beach balls and popsicles. Michael was kind enough to go to the dunk tank that was sponsored by Glen Rose Nursing and Rehab.

Attended meeting in Pecan Plantation to participate at health fair in October.

Working with Whitley at Glen Rose Nursing and Rehab to partner with the Senior Center activities.

GRMC provided round the clock hydration services for firefighters at the Chalk Mountain fire. GRMC initially donated cases of water and Gatorade/Powerade for first responders. GRMC staff members also volunteered at the Somervell County Expo.

GRMC staff moved from Loco Coyote base camp to GRHS Tiger Arena to provide hydration and snacks for the hot shot fire crews from out of state.

We promoted our hydration station on social media with more that 23k "hits" to our Facebook page. We also received donations from the community as a response to needs for our hydration station.

The EMS response that was provided to the initial fire base camp and then to the arena has been highly praised not only by the agencies that were are in the area helping but also by the community. I have had several calls and praise in the community of the outstanding team work and the quick response from our team at GRMC.

Spoke to EOC Forrest Command for media piece for our social media sites on the benefit to the firefighters that were in Somervell County and to get a list on all the agencies that have worked in Somervell County.

### SCHD BUDGET AND TAX RATE CALENDAR 2022

DATE	ITEM
August 5	Post Notice About 2022 Tax Rates to website
August 5	Post 2022 Tax Rate Calculation Worksheet to website
August 11 @ 6pm Special Meeting	Budget Workshop
August 25 @ 6pm Special Meeting	Budget Workshop
August 25 @ 7pm Regular Meeting	Board to approve Proposed Tax Rate
September 6	Deliver Proposed Tax Rate form to newspaper
September 9 and 16 in newspaper	Notice of Proposed Tax Rate
	Notice of Public Hearing on Budget
	Notice of Public Hearing on Tax Rate
September 22 Special Meeting 6pm	Public Hearing on Budget
	Board to Adopt Budget
September 22 Special Meeting 6:30pm	Public Hearing on Tax Rate
	Board to Adopt Tax Rate
September 29 @ 7pm Regular Meeting	Backup Date for Hearings/Votes

<sup>\*</sup>All meetings/notices will be posted to our website.