

POSTED  
DATE 9/26/22  
A.M. 3:50 P.M.  
BY Michelle Roper Deputy  
KC

**AGENDA**

SOMERVELL COUNTY HOSPITAL DISTRICT  
REGULAR BOARD MEETING  
SEPTEMBER 29, 2022 AT 7:00PM  
HOSPITAL BOARD ROOM  
1021 HOLDEN STREET, GLEN ROSE, TEXAS

FILED  
MICHELLE REYNOLDS  
COUNTY CLERK  
SOMERVELL CO., TEXAS

2022 SEP 26 PM 3:45

DEPUTY  
BY KC

**Mission Statement**

*Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.*

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. August 25, 2022
  - b. September 1, 2022 6:00 pm
  - c. September 1, 2022 6:30 pm
  - d. September 13, 2022
- V. CFO Report
  - a. Report on Monthly and Year-to-Date Financials
- VI. CEO Report
  - a. Roger E Marks Foundation/Public Relations
  - b. High Five Awards
  - c. Physician Recruitment
  - d. Wellness Center Update
  - e. Open House
  - f. COVID Update
- VII. Open, review and take action on proposals received for Request for Qualifications (RFQ) for a design-build engineering and construction project
- VIII. Review, discuss and if necessary, take action to terminate existing Management Agreement and Sublease Agreement with I-35 Capital Cleburne Imaging, LP
- IX. Discuss and if necessary take action to change the dates of November and December Regular Board Meetings
- X. Public Comments
- XI. Adjourn

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)

Mina Douglas  
Mina Douglas, Secretary of the Board of Directors

SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER  
REGULAR BOARD MEETING  
THURSDAY, AUGUST 25, 2022 AT 7:00 P.M.  
HOSPITAL BOARD ROOM

MINUTES

- I. Meeting was called to order at 7:00 pm.
- II. All members were present.
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
  - a. July 28, 2022
  - b. August 11, 2022

**Joe Cathey made a motion to accept the minutes as written. Dr. Steven Vacek seconded the motion, and motion carried 7-0.**
- IV. Executive Closed Session – Credentialing of Providers at 7:01 pm
  - a. The Somervell County Hospital District will convene in Executive Session to receive report by Compliance Officer regarding evaluation of medical and health care services pursuant to Section 161.032 of the Texas Health and Safety Code.
- V. Reconvene into Open Session at 7:35 pm
  - a. Consider and approve Medical Staff matters including appointments and if needed, take action on quality of care matters  
**Motion was made by Mary Collier to approve the following Medical Staff appointments, reappointments, temporary/additional privileges, and removals. Motion was seconded by Margaret Drake and carried 7-0.**  
*Appointments/Reappointments/Changes/Extensions: Cameron Manchester, MD; Ziad Abdo, MD; Nicole Bartosh, DO; Richard Campin, MD; William Evans, MD; Ann-Margaret Ochs, DO; Claudius Robinson, MD; Jessica Cooper, CSA; Kimberly Malley, CRNA; Salim Bhaloo, DO; Matthew Maruska, DO; Paul Schmidt, MD.*  
*Removals: Andrea Lundell, MD; Adam Mankowski, MD; Gerald Snyder, MD; Thomas Walker, DO.*
- VI. CFO Report – Michael Honea for Becky Whitsitt via Zoom
  - a. **July 2022 financials (in packet) were discussed.**
- VII. CEO Report – Michael Honea
  - a. **Roger E Marks Foundation and Public Relations report was presented. Board Members were invited to attend GRMC Open House on October 27.**
  - b. BCBS Update – **no contract yet.**
  - c. High Five Awards – **Honea introduced the outstanding employees for the month of August as Jennifer Barrett (not in attendance) and Julie Whalen for their work during the Chalk Mountain Fire.**
  - d. Wellness Center Update – **Tammie Apodaca gave an update on the status of the Wellness Center project.**
  - e. Physician Recruitment – **family practice candidate visiting in September.**

f. COVID Update – averaging 30% positive rate on testing; very little inpatient admission now.

- VIII. Discuss and if necessary take action to approve the appointment of new Safety Officer/Safety Committee Chairperson  
**Dr. Steven Vacek made a motion to approve the appointment of Jennifer Barrett as the new Safety Officer/Safety Committee Chairperson. Mary Collier seconded the motion, and motion carried 7-0.**
- IX. Review, discuss and if necessary, take action on the issuance of a Request for Qualifications (RFQ) for a design-build engineering and construction project  
**After some discussion, Dr. Steven Vacek made a motion to issue an RFQ for a design-build engineering and construction project. Joe Cathey seconded the motion, and motion carried 7-0.**
- X. Discuss and if necessary take action to approve closing payroll account at First Financial Bank and opening a new one under current EIN  
**Max Bly made a motion to approve closing payroll account at First Financial Bank and opening a new one under current EIN. Dr. Steven Vacek seconded the motion, and motion carried 7-0.**
- XI. Public Comments  
**None.**
- XII. Adjourn  
**Motion was made by Dr. Steven Vacek and seconded by Max Bly to adjourn meeting at 8:25 pm. Motion carried 7-0.**

**THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)**

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Ron Hankins, President

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Max Bly, Vice President

\_\_\_\_\_  
Brett Nabors

\_\_\_\_\_  
Margaret Drake

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Dr. Steven Vacek

\_\_\_\_\_  
Joe Cathey

\_\_\_\_\_  
Mary Collier

**SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER  
SPECIAL CALLED MEETING**

**6:00 P.M.**

**Thursday, September 1, 2022**

**Hospital Board Room**

**1021 Holden Street**

**Glen Rose, Texas 76043**

**MINUTES**

- I. **Meeting was called to order at 6:00 pm.**
- II. Record of Attendance  
**All members present with the exception of Brett Nabors and Dr. Steven Vacek.**
- III. Budget Workshop  
**Preliminary Budget was presented and discussed.**
- IV. Public Comments  
**None.**
- V. Adjourn  
**Margaret Drake made a motion to adjourn the meeting, seconded by Mary Collier.  
Motion carried 5-0. Meeting was adjourned at 6:26 pm.**

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Ron Hankins, President

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Max Bly, Vice President

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Brett Nabors

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Margaret Drake

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Dr. Steven Vacek

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Joe Cathey

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Mary Collier

**SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER**

**SPECIAL CALLED MEETING**

**6:30 P.M.**

**Thursday, September 1, 2022**

**Hospital Board Room**

**1021 Holden Street**

**Glen Rose, Texas 76043**

**MINUTES**

- I. **Meeting was called to order at 6:30 pm.**
- II. Record of Attendance  
**All members present with the exception of Brett Nabors and Dr. Steven Vacek.**
- III. Discuss and if necessary take action to establish a proposed tax rate for 2022  
**After some discussion, Max Bly made a motion to establish a proposed tax rate of \$0.14654/\$100 for 2022. Margaret Drake seconded the motion, and motion carried 5-0.**
- IV. Public Comments  
**None.**
- V. Adjourn  
**Joe Cathey made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 5-0. Meeting was adjourned at 6:36 pm.**

**THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)**

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Ron Hankins, President

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Max Bly, Vice President

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Brett Nabors

\_\_\_\_\_  
Margaret Drake

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Dr. Steven Vacek

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Joe Cathey

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Mary Collier

**SOMERVELL COUNTY HOSPITAL DISTRICT  
D/B/A GLEN ROSE MEDICAL CENTER  
SPECIAL CALLED MEETING**

6:00 P.M.

Tuesday, September 13, 2022

Hospital Board Room

1021 Holden Street

Glen Rose, Texas 76043

**MINUTES**

- I. **Meeting was called to order at 6:00 pm.**
- II. Record of Attendance  
**All members present with the exception of Brett Nabors.**
- III. **Executive Closed Session at 6:01 pm.**
  - a. Somervell County Hospital District will convene in Executive Session pursuant to Sections 551.072 of the TEXAS GOVERNMENT CODE to discuss the purchase, exchange, lease, or value of real property
- IV. **Reconvened into Open Session at 6:34 pm.**
  - a. Consider and take action, if any, to approve the purchase of certain real property and authorize the CEO and the Board Chair to negotiate a FMV price and execute a purchase contract  
**After some discussion, Dr. Steven Vacek made a motion approve the purchase of certain real property and authorize the CEO and the Board Chair to negotiate a FMV price and execute a purchase contract. Motion was seconded by Joe Cathey, and motion carried 6-0.**
  - b. Consider and take action, if any, to approve a bank loan for the purchase of certain real property and authorize the CEO and the Board Chair to negotiate the loan terms and execute a loan agreement and complete any associated requirements to finalize financing and close the purchase  
**No action taken.**
- V. Discuss and if necessary take action to approve a resolution requesting TxDOT to install a traffic light at the intersection of Highways 144 and 56 in downtown Glen Rose  
**After some discussion, Margaret Drake made a motion to approve a resolution requesting TxDOT to install a traffic light at the intersection of Highways 144 and 56 in downtown Glen Rose. Mary Collier seconded the motion, and motion carried 6-0.**
- VI. Public Comments  
**None.**
- VII. Adjourn  
**Dr. Steven Vacek made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 6-0. Meeting was adjourned at 6:37 pm.**

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Ron Hankins, President

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Max Bly, Vice President

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Brett Nabors

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Margaret Drake

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Dr. Steven Vacek

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Joe Cathey

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Mary Collier

## AUGUST 2022 FINANCIAL ANALYSIS

### REVENUE

#### INPATIENT/OUTPATIENT:

The hospital inpatient revenue had an unfavorable variance of \$164,229 in August; a YTD unfavorable variance of \$1,100,900. Our admissions decreased to 14 in August with a budget of 24 per month.

Hospital Outpatient Revenue had a favorable variance of \$301,648 but an unfavorable YTD variance of \$25,127. Surgeries and scopes in August were 90 procedures. Other procedures were 7. Emergency Room visits increased to 515 in August, and we are currently at a monthly average of 507 visits this fiscal year.

### NET REVENUE

August had a favorable variance of \$96,738. Discounts and allowances are still high at 79% of gross revenues.

### EXPENSES

#### SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

August had an unfavorable variance of \$101,739. This variance includes the merit and cost of living increases and pto increased with employees taking advantage of summer trips.

#### SUPPLIES EXPENSE:

Supply Expense in August totaled \$287,698 with an unfavorable variance of \$128,681. Year to date, we show an unfavorable variance of \$547,946 in Supplies. Most of the supply increase is due to drugs and robotic supplies in OR.

#### PROFESSIONAL SERVICES:

Professional Services had an unfavorable variance of \$26,440.

#### TOTAL OPERATING EXPENSES:

In August we had an overall unfavorable variance of \$216,921 in total operating expenses. Besides the excess in supplies, we continue to see increases in the utility expenses and the increase in payroll that was mentioned above.

### 1115/UC REVENUE

We had no revenue from the UC program. However, we did send an IGT for the CHIRP program in the amount of \$4,071. This week we are sending up an IGT for Uncompensated Care DY11 in the amount of \$709,088. We will be receiving back \$2,148,750 within 3 weeks.



OTHER INCOME

We had no revenue from grants although we are in the process of filing for more.

NET INCOME/LOSS

In August we had a net loss of \$35,872 but YTD Net Income of \$582,469. The Business Office collected patient A/R of \$1,441,029 in August, with an 103% collection rate! This was the highest collection month this fiscal year.

The balance in the reserves decreased to \$2,243,045 and Days of Cash on Hand down to 44 days on 08/31/22.

Please let me know if you have any questions regarding the information above.

B. Whitsitt

Becky Whitsitt

CFO

09/28/22 02:47 PM

GLEN ROSE MEDICAL CENTER - HOSPITAL  
 BALANCE SHEET  
 AS OF: 08/31/22

PAGE 1

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	345,106.10	(124,134.52)
FINANCIAL RESERVE ACCT	1,897,938.53	2,543,640.82
	-----	-----
TOTAL CASH AND INVESTMENTS	2,243,044.63	2,419,506.30
ACCOUNTS RECEIVABLE		
HOSPITAL PATIENT ACCOUNTS RECEIVABLES	19,864,137.84	20,320,922.10
LESS HOSPITAL DISCOUNTS AND ALLOWANCES	(17,988,034.97)	(18,420,645.90)
	-----	-----
NET HOSPITAL PATIENT ACCOUNTS RECEIVABLE	1,876,102.87	1,900,276.20
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	341,703.62	505,213.40
INVENTORY	653,476.76	655,771.03
PREPAIDS	703,342.39	918,365.70
	-----	-----
TOTAL OTHER CURRENT ASSETS	1,698,522.77	2,079,350.13
INTERCOMPANY RECEIVABLE	.00	(79,825.32)
	-----	-----
TOTAL CURRENT ASSETS	5,817,670.27	6,319,307.31
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	21,637,353.20	21,547,722.85
FIXED EQUIPMENT	4,260,281.39	4,225,909.59
MAJOR MOVABLE EQUIPMENT	8,206,672.79	8,206,672.79
LEASEHOLD IMPROVEMENTS	294,563.52	294,563.52
LESS ACCUMULATED DEPRECIATION	(18,306,458.89)	(18,204,566.64)
	-----	-----
TOTAL PROPERTY PLANT AND EQUIPMENT	16,092,412.01	16,070,302.11
	-----	-----
TOTAL ASSETS	21,910,082.28	22,389,609.42
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	1,831,904.70	1,644,873.48
ACCRUED AND OTHER LIABILITIES	958,855.52	1,490,013.24
	-----	-----
TOTAL CURRENT LIABILITIES	2,790,760.22	3,134,886.72
LONG TERM DEBT	12,496,160.23	12,595,689.03
	-----	-----
TOTAL LIABILITIES	15,286,920.45	15,730,575.75
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	582,469.06	618,340.89
PRIOR YEAR FUND BALANCE	6,040,692.78	6,040,692.78
	-----	-----
TOTAL FUND BALANCE	6,623,161.84	6,659,033.67
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	21,910,082.29	22,389,609.42
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GLEN ROSE MEDICAL CENTER - HOSPITAL  
 OPERATING/INCOME STATEMENT  
 FOR THE 11 MONTHS ENDING 08/31/22

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----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
407,577.03	571,806.25	(164,229.22)	HOSPITAL INPATIENT	5,188,968.44	6,289,868.75	(1,100,900.31)
5,140,247.80	4,838,599.53	301,648.27	HOSPITAL OUTPATIENT	53,199,467.45	53,224,594.83	(25,127.38)
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5,547,824.83	5,410,405.78	137,419.05	TOTAL OPERATING REVENUE	58,388,435.89	59,514,463.58	(1,126,027.69)
DISCOUNTS AND ALLOWANCES						
1,189,469.73	1,583,556.87	394,087.14	MEDICARE/MEDICAID	15,813,292.60	17,419,125.57	1,605,832.97
(87,888.93)	442,789.54	530,678.47	BAD DEBTS	3,783,635.98	4,870,684.94	1,087,048.96
2,512,707.12	2,051,660.65	(461,046.47)	MANAGED CARE/OTHER	25,664,677.33	22,568,267.15	(3,096,410.18)
538,302.03	33,901.35	(504,400.68)	CHARITY CARE	992,016.80	372,914.85	(619,101.95)
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4,152,589.95	4,111,908.41	(40,681.54)	TOTAL D & A	46,253,622.71	45,230,992.51	(1,022,630.20)
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1,395,234.88	1,298,497.37	96,737.51	NET REVENUE	12,134,813.18	14,283,471.07	(2,148,657.89)
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EXPENSES						
680,828.97	611,540.77	(69,288.20)	SALARIES AND WAGES	7,122,757.62	6,726,948.47	(395,809.15)
224,296.08	191,844.86	(32,451.22)	EMPLOYEE BENEFITS	2,197,070.68	2,110,293.46	(86,777.22)
287,698.24	159,016.56	(128,681.68)	SUPPLIES	2,297,127.77	1,749,182.16	(547,945.61)
294,454.81	268,014.44	(26,440.37)	PROFESSIONAL SERVICES	2,931,905.25	2,974,823.84	42,918.59
28,431.47	47,157.44	18,725.97	RENT/LEASE PAYMENTS	432,643.70	518,731.84	86,088.14
18,696.86	12,914.00	(5,782.86)	INSURANCE	177,444.09	142,054.00	(35,390.09)
40,667.85	26,791.92	(13,875.93)	UTILITIES	367,382.27	294,711.12	(72,671.15)
16,650.55	40,271.75	23,621.20	REPAIRS AND MAINTENANCE	603,314.53	442,989.25	(160,325.28)
101,892.25	101,892.25	.00	DEPRECIATION/AMORTIZATION	1,120,814.75	1,120,814.75	.00
98,419.57	105,556.58	7,137.01	OTHER OPERATING EXPENSES	978,490.12	1,161,122.38	182,632.26
6,451.75	16,566.58	10,114.83	INDIGENT CARE PROGRAM	107,578.31	182,232.38	74,654.07
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1,798,488.40	1,581,567.15	(216,921.25)	TOTAL OPERATING EXPENSES	18,336,529.09	17,423,903.65	(912,625.44)
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(403,253.52)	(283,069.78)	(120,183.74)	NET OPERATING INCOME	(6,201,715.91)	(3,140,432.58)	(3,061,283.33)
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OTHER INCOME AND EXPENSE						
331,785.19	333,761.51	(1,976.32)	DISTRICT TAX REVENUE	3,731,246.39	3,671,376.61	59,869.78
4,925.00	19,937.90	(15,012.90)	LUMINANT REVENUE	187,875.45	219,316.90	(31,441.45)
.00	50,000.00	(50,000.00)	1115/UC REVENUE	430,916.72	550,000.00	(119,083.28)
3,548.49	.00	3,548.49	QIPP REVENUE	216,015.54	.00	216,015.54
13,552.30	13,338.68	213.62	MOB-RENTAL INCOME	142,985.53	146,725.48	(3,739.95)
51,134.87	38,290.58	12,844.29	OTHER INCOME	3,383,125.61	421,196.38	2,961,929.23
37,564.16	.00	(37,564.16)	OTHER EXPENSE	1,307,980.27	.00	(1,307,980.27)
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367,381.69	455,328.67	(87,946.98)	TOTAL OTHER INCOME AND EXP	6,784,184.97	5,008,615.37	1,775,569.60
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(35,871.83)	172,258.89	(208,130.72)	NET INCOME/LOSS	582,469.06	1,868,182.79	(1,285,713.73)
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GLEN ROSE HEALTHCARE INC 501A  
 BALANCE SHEET  
 AS OF: 08/31/22

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	61,864.16	74,056.52
	-----	-----
TOTAL CASH AND INVESTMENTS	61,864.16	74,056.52
	-----	-----
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	607,560.35	544,311.17
LESS DISCOUNTS AND ALLOWANCES	(425,473.06)	(412,906.16)
	-----	-----
NET PATIENT ACCOUNTS RECEIVABLE	182,087.29	131,405.01
	-----	-----
OTHER CURRENT ASSETS		
INVENTORY	52,311.66	52,311.66
PREPAID EXPENSES	17,568.29	19,447.18
	-----	-----
TOTAL OTHER CURRENT ASSETS	69,879.95	71,758.84
TOTAL CURRENT ASSETS	313,831.40	277,220.37
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(104,494.83)	(103,586.50)
TOTAL PROPERTY PLANT AND EQUIPMENT	24,403.87	25,312.20
	-----	-----
TOTAL ASSETS	338,235.27	302,532.57
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	111,705.34	61,784.04
ACCRUED AND OTHER LIABILITIES	59,064.37	66,802.84
	-----	-----
TOTAL CURRENT LIABILITIES	170,769.71	128,586.88
INTERCOMPANY LIABILITY	.00	(79,825.32)
	-----	-----
TOTAL LIABILITIES	170,769.71	48,761.56
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	(12,581.87)	73,723.59
PRIOR YEAR FUND BALANCE	180,047.42	180,047.42
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TOTAL FUND BALANCE	167,465.55	253,771.01
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	338,235.26	302,532.57
	=====	=====



09/28/22 02:48 PM

SOMERVELL COUNTY HOSPITAL DISTRICT  
 BALANCE SHEET - CONSOLIDATED  
 AS OF: 08/31/22

PAGE 1

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	406,970.26	(50,078.00)
FINANCIAL RESERVE ACCT	1,897,938.53	2,543,640.82
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TOTAL CASH AND INVESTMENTS	2,304,908.79	2,493,562.82
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ACCOUNTS RECEIVABLE		
HOSPITAL PATIENT ACCOUNTS RECEIVABLES	20,471,698.19	20,865,233.27
LESS HOSPITAL DISCOUNTS AND ALLOWANCES	(18,413,508.03)	(18,833,552.06)
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NET HOSPITAL PATIENT ACCOUNTS RECEIVABLE	2,058,190.16	2,031,681.21
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OTHER CURRENT ASSETS		
OTHER RECEIVABLES	341,703.62	505,213.40
INVENTORY	705,788.42	708,082.69
PREPAIDS	720,910.68	937,812.88
	-----	-----
TOTAL OTHER CURRENT ASSETS	1,768,402.72	2,151,108.97
INTERCOMPANY RECEIVABLE	.00	(79,825.32)
TOTAL CURRENT ASSETS	6,131,501.67	6,596,527.68
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	21,637,353.20	21,547,722.85
FIXED EQUIPMENT	4,276,562.41	4,242,190.61
MAJOR MOVABLE EQUIPMENT	8,319,290.47	8,319,290.47
LEASEHOLD IMPROVEMENTS	294,563.52	294,563.52
LESS ACCUMULATED DEPRECIATION	(18,410,953.72)	(18,308,153.14)
TOTAL PROPERTY PLANT AND EQUIPMENT	16,116,815.88	16,095,614.31
	-----	-----
TOTAL ASSETS	22,248,317.55	22,692,141.99
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	1,943,610.04	1,706,657.52
ACCRUED AND OTHER LIABILITIES	1,017,919.89	1,556,816.08
	-----	-----
TOTAL CURRENT LIABILITIES	2,961,529.93	3,263,473.60
INTERCOMPANY LIABILITY	.00	(79,825.32)
	-----	-----
LONG TERM DEBT	12,496,160.23	12,595,689.03
TOTAL LIABILITIES	15,457,690.16	15,779,337.31
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	569,887.19	692,064.48
PRIOR YEAR FUND BALANCE	6,220,740.20	6,220,740.20
	-----	-----
TOTAL FUND BALANCE	6,790,627.39	6,912,804.68
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	22,248,317.55	22,692,141.99
	=====	=====

SOMERVELL COUNTY HOSPITAL DISTRICT  
 OPERATING/INCOME STMT - CONSOLIDATED 09/28/22 02:48 PM  
 FOR THE 11 MONTHS ENDING 08/31/22

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
407,577.03	571,806.25	(164,229.22)	HOSPITAL INPATIENT	5,188,968.44	6,289,868.75	(1,100,900.31)
5,140,247.80	4,838,599.53	301,648.27	HOSPITAL OUTPATIENT	53,199,467.45	53,224,594.83	(25,127.38)
566,826.65	548,781.43	18,045.22	GLEN ROSE HEALTHCARE (501A)	5,735,834.81	6,036,595.73	(300,760.92)
-----	-----	-----	-----	-----	-----	
6,114,651.48	5,959,187.21	155,464.27	TOTAL REVENUE	64,124,270.70	65,551,059.31	(1,426,788.61)
DISCOUNTS AND ALLOWANCES						
1,369,743.84	1,772,468.05	402,724.21	MEDICARE/MEDICAID	17,673,656.62	19,497,148.55	1,823,491.93
(105,129.38)	419,657.80	524,787.18	BAD DEBTS	3,532,755.56	4,616,235.80	1,083,480.24
2,610,204.38	2,143,380.18	(466,824.20)	MANAGED CARE/OTHER	26,611,791.81	23,577,181.98	(3,034,609.83)
538,302.03	33,901.35	(504,400.68)	CHARITY CARE	992,016.80	372,914.85	(619,101.95)
-----	-----	-----	-----	-----	-----	
4,413,120.87	4,369,407.38	(43,713.49)	TOTAL D & A	48,810,220.79	48,063,481.18	(746,739.61)
-----	-----	-----	-----	-----	-----	
1,701,530.61	1,589,779.83	111,750.78	NET REVENUE	15,314,049.91	17,487,578.13	(2,173,528.22)
-----	-----	-----	-----	-----	-----	
EXPENSES						
903,350.50	865,917.15	(37,433.35)	SALARIES AND WAGES	9,806,769.61	9,525,088.65	(281,680.96)
284,554.38	277,649.38	(6,905.00)	EMPLOYEE BENEFITS	3,104,346.25	3,054,143.18	(50,203.07)
363,759.38	181,634.11	(182,125.27)	SUPPLIES	2,564,765.30	1,997,975.21	(566,790.09)
344,575.40	312,370.93	(32,204.47)	PROFESSIONAL SERVICES	3,494,358.94	3,462,745.23	(31,613.71)
39,992.23	59,366.19	19,373.96	RENT/LEASE PAYMENTS	567,257.35	653,028.09	85,770.74
23,803.00	17,836.09	(5,966.91)	INSURANCE	232,612.99	196,196.99	(36,416.00)
47,243.34	29,965.43	(17,277.91)	UTILITIES	413,341.63	329,619.73	(83,721.90)
16,650.55	40,288.43	23,637.88	REPAIRS AND MAINTENANCE	603,314.53	443,172.73	(160,141.80)
102,800.58	102,800.58	.00	DEPRECIATION/AMORTIZATION	1,130,806.38	1,130,806.38	.00
107,168.31	115,080.76	7,912.45	OTHER OPERATING EXPENSES	1,067,874.54	1,265,888.36	198,013.82
6,451.75	16,566.58	10,114.83	INDIGENT CARE PROGRAM	107,578.31	182,232.38	74,654.07
-----	-----	-----	-----	-----	-----	
2,240,349.42	2,019,475.63	(220,873.79)	TOTAL OPERATING EXPENSES	23,093,025.83	22,240,896.93	(852,128.90)
(538,818.81)	(429,695.80)	(109,123.01)	NET OPERATING INCOME	(7,778,975.92)	(4,753,318.80)	(3,025,657.12)
454,205.68	467,499.51	(13,293.83)	OTHER INCOME	9,656,843.38	5,142,494.61	4,514,348.77
37,564.16	.00	(37,564.16)	OTHER EXPENSE	1,307,980.27	.00	(1,307,980.27)
-----	-----	-----	-----	-----	-----	
(122,177.29)	37,803.71	(159,981.00)	NET INCOME/LOSS	569,887.19	389,175.81	180,711.38
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GLEN ROSE MEDICAL CENTER  
 COST CENTER SCHEDULE 09/28/22 02:59 PM  
 FOR THE 11 MONTHS ENDING 08/31/22  
 DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
47,091.75	357,732.16	(310,640.41)	CLBRN IMAGING-OUTPATIENT REV	52,645.61	3,935,053.76	(3,882,408.15)
47,091.75	357,732.16	(310,640.41)	TOTAL OPERATING REVENUE	52,645.61	3,935,053.76	(3,882,408.15)
47,091.75	357,732.16	(310,640.41)	NET REVENUE	52,645.61	3,935,053.76	(3,882,408.15)
			EXPENSES			
7,258.00	12,031.73	4,773.73	CLBRN IMAGING-STAFF-SALARY	15,451.52	132,349.03	116,897.51
798.86	1,336.86	538.00	CLBRN IMAGING-STAFF-PTO	7,131.59	14,705.46	7,573.87
655.10	61.14	(593.96)	CLBRN IMAGING-STAFF-HEALTH E	6,828.47	672.54	(6,155.93)
816.73	1,022.70	205.97	CLBRN IMAGING-STAFF-PR TAX	15,052.40	11,249.70	(3,802.70)
91.87	85.65	(6.22)	CLBRN IMAGING-STAFF-ER SHARE	299.39	942.15	642.76
.00	70.83	70.83	CLBRN IMAGING-NONCHARGEABLES	.00	779.13	779.13
.00	14.58	14.58	CLBRN IMAGING-DRUGS	297.56	160.38	(137.18)
.00	271.67	271.67	CLBRN IMAGING-CONTRAST MEDIA	.00	2,988.37	2,988.37
.00	435.42	435.42	CLBRN IMAGING-GENERAL SUPPLI	.00	4,789.62	4,789.62
135.64	4.17	(131.47)	CLBRN IMAGING-TRAVEL EXPENSE	189.89	45.87	(144.02)
(7,622.00)	14,887.50	22,509.50	CLBRN IMAGING-LEASE EXPENSE	68,596.29	163,762.50	95,166.21
.00	41.67	41.67	CLBRN IMAGING-MINOR EQUIPMEN	.00	458.37	458.37
20.00	25,419.00	25,399.00	CLBRN IMAGING-PURCHASED SERV	26,056.92	279,609.00	253,552.08
398.74	122.92	(275.82)	CLBRN IMAGING-BANK & CC FEES	3,503.00	1,352.12	(2,150.88)
.00	8.33	8.33	CLBRN IMAGING-POSTAGE/FREIGH	.00	91.63	91.63
2,552.94	55,814.17	53,261.23	TOTAL OPERATING EXPENSES	143,407.03	613,955.87	470,548.84
			OTHER REVENUE AND EXPENSE			
44,538.81	301,917.99	(257,379.18)	TOTAL REVENUE OVER EXPENSE	(90,761.42)	3,321,097.89	(3,411,859.31)

**GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT**

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		2020 - 2021
<b>ACUTE ADMISSIONS:</b>														
MEDICARE	5	10	17	16	7	3	7	4	9	6	6	6		90
MEDICARE ADV/HMO	4	3	4	9	4	7	6	5	4	3	3	3		52
MEDICAID	0	0	1	2	0	0	0	0	0	0	0	0		3
MEDICAID STAR	0	0	0	1	1	0	0	0	0	0	0	0		2
COMM. INS.	5	2	5	6	6	2	3	2	2	3	5	5		41
OTHER	4	3	2	0	0	2	0	2	4	0	0	0		17
<b>TOTAL</b>	<b>18</b>	<b>18</b>	<b>29</b>	<b>34</b>	<b>18</b>	<b>14</b>	<b>16</b>	<b>13</b>	<b>19</b>	<b>12</b>	<b>14</b>	<b>14</b>	<b>0</b>	<b>205</b>
<b>ACUTE PATIENT DAYS:</b>														
MEDICARE	10	25	49	65	20	14	14	20	21	29	15	15		282
MEDICARE ADV/HMO	10	5	16	22	12	20	17	20	9	10	9	9		150
MEDICAID	0	0	2	2	0	0	0	0	0	0	0	0		4
MEDICAID STAR	0	0	0	2	8	0	0	0	0	0	0	0		10
COMM. INS.	11	2	15	26	25	1	14	4	6	8	15	15		127
OTHER	10	9	1	0	0	3	0	3	8	0	0	0		34
<b>TOTAL</b>	<b>41</b>	<b>41</b>	<b>83</b>	<b>117</b>	<b>65</b>	<b>38</b>	<b>45</b>	<b>47</b>	<b>44</b>	<b>47</b>	<b>39</b>	<b>39</b>	<b>0</b>	<b>607</b>
<b>OCCUPANCY %</b>	<b>8%</b>	<b>9%</b>	<b>17%</b>	<b>24%</b>	<b>15%</b>	<b>8%</b>	<b>9%</b>	<b>9%</b>	<b>9%</b>	<b>9%</b>	<b>8%</b>	<b>8%</b>	<b>0%</b>	<b>10%</b>
<b>ACUTE DISCHARGES:</b>														
MEDICARE	5	10	16	16	7	4	5	6	8	7	5	5		89
MEDICARE ADV/HMO	4	2	5	10	4	7	5	6	4	2	4	4		53
MEDICAID	0	0	1	1	0	0	0	0	0	0	0	0		2
MEDICAID STAR	0	0	0	1	2	0	0	0	0	0	0	0		3
COMM. INS.	5	1	5	7	7	1	4	2	2	3	5	5		42
OTHER	4	3	1	0	0	2	0	2	4	0	0	0		16
<b>TOTAL</b>	<b>18</b>	<b>16</b>	<b>28</b>	<b>35</b>	<b>20</b>	<b>14</b>	<b>14</b>	<b>16</b>	<b>18</b>	<b>12</b>	<b>14</b>	<b>14</b>	<b>0</b>	<b>205</b>
<b>CASE MIX INDEX:</b>														
MEDICARE	1.054	0.834	1.141	1.548	1.396	1.137	1.000	1.089	1.196	1.154	1.006	1.006		1.141
MEDICARE ADV/HMO	1.158	1.525	1.116	1.549	1.238	1.032	0.947	1.179	0.809	1.559	0.853	0.853		1.178
MEDICAID	-	-	0.666	0.889	1.849	-	-	-	-	-	-	-		1.135
ALL PAYOR	1.189	0.894	1.138	1.523	1.278	1.038	1.035	1.022	1.053	1.163	0.909	0.909		1.113
<b>A.I.O.S.</b>														
MEDICARE	2.00	2.50	3.06	4.06	2.86	3.50	2.80	3.33	2.63	4.14	3.00	3.00		3.08
MEDICARE ADV/HMO	2.50	2.50	3.20	2.20	3.00	2.86	3.40	3.33	2.25	5.00	2.25	2.25		2.95
MEDICAID	-	-	2.00	2.00	4.00	-	-	-	-	-	-	-		2.67
COMM. INS.	2.20	2.00	3.00	3.71	3.57	1.00	3.50	2.00	3.00	2.67	3.00	3.00		2.70
OTHER	2.50	3.00	1.00	-	-	1.50	-	1.50	2.00	-	-	-		1.92

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD 2020 - 2021
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		
	2.28	2.56	2.96	3.34	3.25	2.71	3.21	2.94	2.44	3.92	2.79	-	2.95	3.01
<b>TOTAL</b>														
<b>SWINGBED:</b>														
ADMISSIONS	0	0	0	0	0	2	0	0	0	2	3		7	0
(MCR Admissions)	0	0	0	0	0	1	0	0	0	2	1		4	0
(MCR ADV Admissions)	0	0	0	0	0	1	0	0	0	0	1		2	0
PATIENT DAYS	0	0	0	0	0	24	0	0	0	5	29		58	0
DISCHARGES	0	0	0	0	0	2	0	0	0	1	3		6	0

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD 2020 - 2021
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		
<b>HOSPICE:</b>														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>OBSERVATION:</b>														
ADMISSIONS	13	1	11	8	5	9	5	9	5	11	5	5	82	84
ADMIT TO IP	0	0	0	1	0	0	0	0	0	0	0	0	1	4
DISCHARGES	13	2	10	8	5	9	5	9	5	11	5	5	82	80
PATIENT DAYS	16	2	14	10	5	10	5	9	6	13	5	5	95	107
<b>TOTAL PT DAYS (IP,OBS,SWB,HOSP)</b>	<b>57</b>	<b>43</b>	<b>97</b>	<b>127</b>	<b>70</b>	<b>72</b>	<b>50</b>	<b>56</b>	<b>50</b>	<b>65</b>	<b>73</b>	<b>0</b>	<b>760</b>	<b>1019</b>
<b>SURGERIES:</b>														
IP SURGERIES	3	0	0	1	0	1	1	1	2	0	3	0	12	21
SWB SURGERIES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OBS SURGERIES	1	0	1	0	1	1	0	0	0	0	0	0	4	5
OP SURGERIES	11	19	25	7	29	19	19	24	35	40	35	0	263	243
<b>TOTAL SURGERIES</b>	<b>15</b>	<b>19</b>	<b>26</b>	<b>8</b>	<b>30</b>	<b>21</b>	<b>20</b>	<b>25</b>	<b>37</b>	<b>40</b>	<b>38</b>	<b>0</b>	<b>279</b>	<b>269</b>
<b>SCOPES:</b>														
IP SCOPES	0	0	1	1	0	1	0	0	0	0	0	0	3	7
SWB SCOPES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OBS SCOPES	0	0	0	0	0	0	0	0	0	0	0	0	0	3
OP SCOPES	46	64	52	59	32	67	50	54	45	33	52	0	554	548
<b>TOTAL SCOPES</b>	<b>46</b>	<b>64</b>	<b>53</b>	<b>60</b>	<b>32</b>	<b>68</b>	<b>50</b>	<b>54</b>	<b>45</b>	<b>33</b>	<b>52</b>	<b>0</b>	<b>557</b>	<b>558</b>
PROCEDURES OTHER	50	35	37	14	2	6	3	5	5	8	7	0	172	350
<b>TOTAL PATIENTS</b>	<b>111</b>	<b>118</b>	<b>115</b>	<b>82</b>	<b>64</b>	<b>95</b>	<b>73</b>	<b>80</b>	<b>87</b>	<b>81</b>	<b>97</b>	<b>0</b>	<b>1003</b>	<b>1178</b>
<b>TOTAL SRGS/SCOPES</b>	<b>61</b>	<b>83</b>	<b>79</b>	<b>68</b>	<b>62</b>	<b>89</b>	<b>70</b>	<b>79</b>	<b>82</b>	<b>73</b>	<b>90</b>	<b>0</b>	<b>836</b>	<b>578</b>
<b>EMERGENCY ROOM:</b>														
ER VISITS D/C, AMA, EXP	487	444	480	548	378	475	423	428	404	513	474	0	5054	4996
ER TRANSFERS	25	23	15	11	22	29	25	29	26	38	28	0	271	320
ER OBSERVATION-ADM	15	4	9	14	5	10	3	8	4	9	3	0	84	102
ER IP-ADMITTS	8	14	29	25	16	10	14	12	19	12	10	0	169	233
<b>TOTAL ER</b>	<b>535</b>	<b>485</b>	<b>533</b>	<b>598</b>	<b>421</b>	<b>524</b>	<b>465</b>	<b>477</b>	<b>453</b>	<b>572</b>	<b>515</b>	<b>0</b>	<b>5578</b>	<b>5651</b>
SR CARE VISITS (Billed Visits)	250	253	235										738	3037
PT/OT/ST	469	440	485	539	531	803	964	853	803	598	766		7251	4931
Cryotherapy													0	0
E/R ROOM LEVELS CASE MIX	3.630	3.662	3.718	3.597	3.760	3.669	3.718	3.597	3.776	3.628	3.640		3.672	3.682
Average Daily Census	1.32	1.37	2.68	3.77	2.32	1.23	1.50	1.52	1.47	1.52	1.26		1.81	2.50

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD 2020 - 2021
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		

Public Relations/REM Report  
September 2022

Attended CVB meeting.

Attended Lions Club meeting.

Attended Chamber luncheon.

Attended Marketing Women in Business Luncheon, information meeting.

Attended Marketing Seminar, held at Lake Granbury Conference Center.

Cleburne Network Marketing Meeting.

Sponsoring 4<sup>th</sup> quarter home football games.

Sponsor GRHS Glowball Golf tournament.

Working with Hank FM and KHITS new commercials/information services GRMC.

Working to prepare for GRMC Open House.

Prep for Pecan Health Fair, giveaways.

Prep for Breast Cancer Awareness.

Working with JRC for new banners and information for GRMC.

Worked with physician recruiter to schedule Dr. Ceesay physician to tour GRMC.

Physician tour with Dr. Ceesay, hospital, schools and toured GR and Pecan locations as well as Pecan Plantation.

United CO OP Employee Health Screenings, Friday September 23<sup>rd</sup> Cleburne & September 30<sup>th</sup> Stephenville.

REM Report

Kickstart My Heart Race February 18<sup>th</sup>  
Monthly Meeting future fundraising for REM