

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, October 27, 2022 AT 7:00 P.M.
HOSPITAL BOARD ROOM

MINUTES

- I. Meeting was called to order at 7:00pm.
- II. All members were present.
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. September 22, 2022 6:00 pm
 - b. September 22, 2022 6:30 pm
 - c. September 29, 2022
 - d. October 6, 2022

Dr. Steven Vacek made a motion to accept the minutes as written. Margaret Drake seconded the motion, and motion carried 7-0.
- IV. Quarterly Quality Report
Kelly Van Zandt was not present, so Agenda item was moved to next meeting.
- V. CFO Report
 - a. **September 2022 financials were discussed.**
- VI. CEO Report
 - a. **Roger E Marks Foundation/Public Relations report was presented.**
 - b. **High Five Awards— Honea announced the outstanding employees for the month of October were Glenda Boyd, and Lisa Temple.**
 - c. **Physician Recruitment-Dr Bocanegra Coming November 11 REM has collected just under \$200,000.**
 - d. **Wellness Center Update-Meetings taking place with individuals**
 - e. **Facility Update-Hospital employees raised \$5,000 for the foodbank turkey drive.**
 - f. **COVID Update- Very little COVID 10% positive rate with no hospital admits and Mask mandate has been lifted.**
- VII. Review, discuss and if necessary, take action on the issuance of a Request for Proposal (RFP) for a consultant to represent Somervell County Hospital District throughout the design-build engineering and construction project
Attorney clarified that no RFP was needed to no action was taken. Engineer will be hired to represent the hospital for the project.
- VIII. Consider and if necessary take action to accept resignation of Board Secretary Mina Douglas

After some discussion, Dr. Vacek made a motion to accept Mina Douglas's resignation as Board Secretary. Max Bly seconded the motion, and motion carried 7-0.

- IX. Discuss and if necessary, take action to appoint a new Board Secretary

After some discussion, Margaret Drake made a motion to appoint Mandi Short as the Interim Board Secretary. Mary Collier seconded the motion, and motion carried 7-0.

- X. Public Comments

None.

- XI. Adjourn

Motion was made by Dr. Steven Vacek and seconded by Max Bly to adjourn meeting at 7:27 pm. Motion carried 7-0.

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, ANY REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)



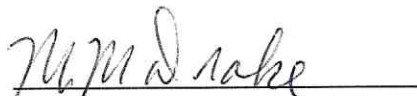
Ron Hankins, President



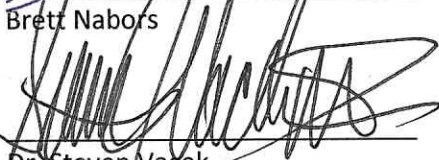
Max Bly, Vice President



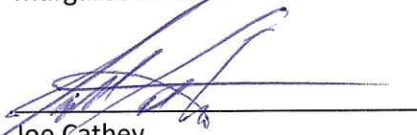
Brett Nabors



Margaret Drake



Dr. Steven Vacek



Joe Cathey



Mary Collier

POSTED

DATE 10/24/22
A.M. 3:30 P.M.

BY [Signature] Deputy

**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING
4:00 PM
THURSDAY, OCTOBER 27, 2022
1021 Holden Street
Glen Rose, Texas 76043**

BY [Signature]
DEPUTY

2022 OCT 24 PM 3:31

FILED
MICHELLE REYNOLDS
COUNTY CLERK
SOMERVELL CO., TEXAS

AGENDA

Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

GLEN ROSE MEDICAL CENTER OPEN HOUSE

Quorum of Board of Directors may be present.
No action shall be considered or taken by the Board of Directors.

[Signature: Mina Douglas]

Mina Douglas
Secretary of the Board

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**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING
6:00 P.M.
Thursday, September 22, 2022
Hospital Board Room
1021 Holden Street
Glen Rose, Texas 76043**

*Signed
@ 10/27/2022
Board meeting*

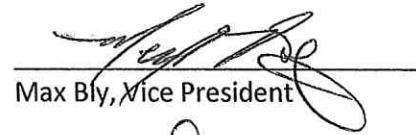
MINUTES

- I. **Meeting was called to order at 6:10 pm.**
- II. Record of Attendance
All members present with the exception of Margaret Drake, Brett Nabors and Dr. Steven Vacek.
- III. **Open Public Hearing at 6:11 pm.**
- IV. Public Hearing on the proposed Annual Budget for Fiscal Year 2023 for Somervell County Hospital District
Board members and Admin team discussed options to achieve desired Budget. No members of the general public in attendance.
- V. Public Comments
None
- VI. **Close Public Hearing at 6:39 pm.**
- VII. Consider and if necessary take action on the approval of Fiscal Year 2023 Budget for Somervell County Hospital District
After some discussion, Joe Cathey made a motion to approve the Fiscal Year 2023 Budget for Somervell County Hospital District as presented. Mary Collier seconded the motion, and motion carried 4-0.
- VIII. Adjourn
Joe Cathey made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 4-0. Meeting was adjourned at 6:40 pm.

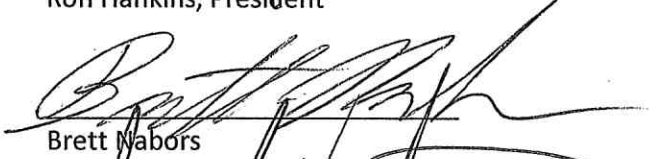
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Ron Hankins, President



Max Bly, Vice President



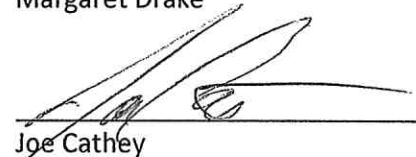
Brett Nabors



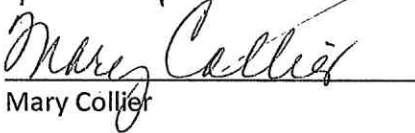
Margaret Drake



Dr. Steven Vacek



Joe Cathey



Mary Collier

**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING**

6:30 P.M.

Thursday, September 22, 2022

Hospital Board Room

1021 Holden Street


Glen Rose, Texas 76043

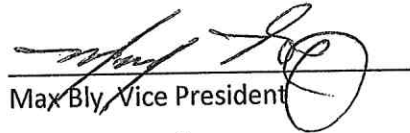
*SIGNED @ 10/27/2022
BOARD MEETING*

MINUTES

- I. **Meeting was called to order at 6:40 pm.**
- II. Record of Attendance
All members present with the exception of Margaret Drake, Brett Nabors and Dr. Steven Vacek.
- III. **Open Public Hearing at 6:40 pm.**
- IV. Public Hearing on proposal to adopt an ad valorem tax rate for the year of 2022 of 14.654 cents on each \$100 valuation of taxable property located within the Somervell County Hospital District. The purpose of this meeting is to discuss the Hospital District's 2022 proposed tax rate. Public participation in the discussion is invited
- V. Public Comments
None
- VI. **Close Public Hearing at 6:41 pm.**
- VII. Discuss and if necessary take action on adoption of tax rate for Somervell County Hospital District for 2022
After some discussion, Max Bly made a motion to adopt tax rate of 0.14654. Mary Collier seconded the motion, and motion carried 4-0.
- VIII. Adjourn
Joe Cathey made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 4-0. Meeting was adjourned at 6:42 pm.


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Ron Hankins, President


Max Bly, Vice President


Brett Nabors


Margaret Drake


Dr. Steven Vacek


Joe Cathey


Mary Collier

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, SEPTEMBER 29, 2022 AT 7:00 P.M.
HOSPITAL BOARD ROOM

SIGNED @ 10/27/2022
BOARD MEETING

MINUTES

- I. Meeting was called to order at 7:00 pm.
- II. All members were present.
- III. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. August 25, 2022
 - b. September 1, 2022 6:00 pm
 - c. September 1, 2022 6:30 pm
 - d. September 13, 2022

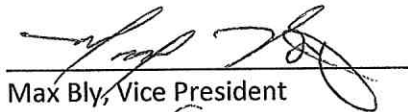
Margaret Drake made a motion to accept the minutes as written. Joe Cathey seconded the motion, and motion carried 7-0.
- IV. CFO Report – Michael Honea for Becky Whitsitt
 - a. **August 2022 financials were discussed.**
- V. CEO Report – Michael Honea
 - a. **Roger E Marks Foundation and Public Relations report was presented. Board Members were invited to attend the GRMC Inventory Hamburger Cookout at lunch on September 30.**
 - b. High Five Awards – Honea announced the outstanding employees for the month of September were **Debra Collins, Ana Piscacek and Tom Abaray.**
 - c. Physician Recruitment – **one candidate visited from the Seattle area and was very impressed with our facility and the area. Will come back to visit with his family. Two more phone interviews scheduled this week. One to visit in November, and one who lives in the area to visit sooner.**
 - d. Wellness Center Update – **presentations recently made to physicians, Lions Club, GRISD School Board.**
 - e. Open House – **“Meet Our Team” set for October 27 from 4-6pm.**
 - f. COVID Update – **20% positive rate on testing; no recent admissions for COVID; hospital still under masking requirement.**
- VI. Open, review and take action on proposals received for Request for Qualifications (RFQ) for a design-build engineering and construction project
Four sets of qualifications were received from E3, Johnson Controls, Inc., McKinstry/Campos Engineering and Energy Systems Laboratory/Texas A&M Engineering Experiment Station. Dr. Steven Vacek made a motion to forward all four lists of qualifications to attorney Kevin Reed’s office for review and recommendation. Mary Collier seconded the motion, and motion carried 7-0.
- VII. Review, discuss and if necessary, take action to terminate existing Management Agreement and Sublease Agreement with I-35 Capital Cleburne Imaging, LP
After some discussion, Margaret Drake made a motion terminate existing Management Agreement and Sublease Agreement with I-35 Capital Cleburne Imaging, LP. Joe Cathey seconded the motion, and motion carried 7-0.

- VIII. Discuss and if necessary take action to change the dates of November and December Regular Board Meetings
After some discussion, Max Bly made a motion to change the date of the November Regular Board Meeting from November 24 to November 17 and to leave the December Regular Board Meeting date on December 29. Mary Collier seconded the motion, and motion carried 7-0.
- IX. Public Comments
None.
- X. Adjourn
Motion was made by Dr. Steven Vacek and seconded by Brett Nabors to adjourn meeting at 7:46 pm. Motion carried 7-0.

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Ron Hankins, President



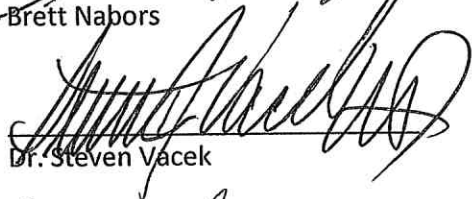
Max Bly, Vice President



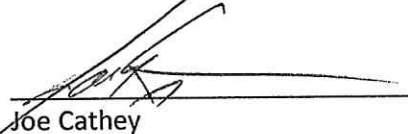
Brett Nabors



Margaret Drake



Dr. Steven Vacek



Joe Cathey



Mary Collier

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING

6:00 P.M.

Thursday, October 6, 2022

Hospital Board Room

1021 Holden Street

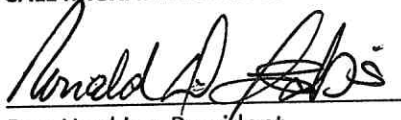
Glen Rose, Texas 76043


Signed @ 10/27/2022
BOARD MEETING

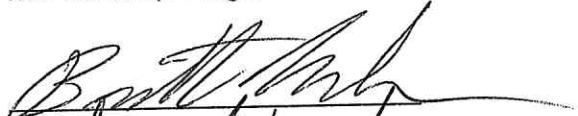
MINUTES


- I. Meeting was called to order at 6:00 pm.
- II. Record of Attendance
All members present with the exception of Joe Cathey, Brett Nabors and Dr. Steven Vacek.
- III. **Executive Closed Session at 6:01 pm.**
 - a. Somervell County Hospital District will convene in Executive Session pursuant to Section 551.072 of the TEXAS GOVERNMENT CODE to discuss the purchase, exchange, lease, or value of real property
- IV. **Reconvened into Open Session at 6:11 pm.**
 - a. Consider and take action, if any, to approve the purchase of certain real property and authorize the CEO and the Board Chair to negotiate a FMV price and execute a purchase contract
After some discussion, Margaret Drake made a motion approve the purchase of certain real property and authorize the CEO and the Board Chair to negotiate a FMV price and execute a purchase contract. Motion was seconded by Mary Collier, and motion carried 4-0.
 - b. Consider and take action, if any, to approve a bank loan for the purchase of certain real property and authorize the CEO and the Board Chair to negotiate the loan terms and execute a loan agreement and complete any associated requirements to finalize financing and close the purchase
No action taken.
- V. Public Comments
None.
- VII. Adjourn
Mary Collier made a motion to adjourn the meeting, seconded by Max Bly. Motion carried 4-0. Meeting was adjourned at 6:11 pm.

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Ron Hankins, President


Max Bly, Vice President


Brett Nabors


Margaret Drake


Dr. Steven Vacek


Joe Cathey


Mary Collier

SEPTEMBER 2022 FINANCIAL ANALYSIS

REVENUE

INPATIENT/OUTPATIENT:

The hospital inpatient revenue had a favorable variance of \$34,647 in September; a YTD unfavorable variance of \$1,066,254. Our admissions increased to 15 this month with a budget of 24 per month. As of 10/25/22 we've had 16 admissions so far in October.

Hospital Outpatient Revenue had an unfavorable variance of \$310,428 and an unfavorable YTD variance of \$335,556. Surgeries and scopes in September were 85 procedures. Other procedures were 10. Emergency Room visits increased to 520 in September, and we are at a monthly average of 508 visits this fiscal year.

NET REVENUE

September had an unfavorable variance of \$27,819. Discounts and allowances are 79% of gross revenues YTD, but only 75% for the month, so we are starting to trend down.

EXPENSES

SALARY, WAGE AND EMPLOYEE BENEFIT EXPENSE:

September had an unfavorable variance of \$79,908. This variance includes the merit and cost of living increases that happened in July.

SUPPLIES EXPENSE:

Supply Expense in September totaled \$329,996 with an unfavorable variance of \$170,979. Year to date, we show an unfavorable variance of \$718,925 in Supplies. Most of the supply increase is due to drugs and robotic supplies in OR.

PROFESSIONAL SERVICES:

Professional Services had an unfavorable variance of \$27,090. However, we finished the year with a favorable variance of \$15,829.

TOTAL OPERATING EXPENSES:

In September we had an overall unfavorable variance of \$281,264 in total operating expenses. Besides the increased amount in supplies, we are seeing utility expenses going up and the increase in payroll that was mentioned above. Also, Indigent expense has increased as patients have started over on their maximum amounts allowed.

1115/UC REVENUE

The IGT for Uncompensated Care DY11 in the amount of \$709,088 was sent in early September. Because a handful of hospitals did not make their IGT's on time, it has pushed our return of payment to October 31st. We should be receiving back \$2,148,750 and because this was for 2022, the net revenue of \$1.4 million was recognized in September.

NET INCOME/LOSS

In September we had a Net Income of \$1,139,094 and YTD Net Income of \$1,721,563. The Business Office collected patient A/R of \$1,427,437 in September, with an 112% collection rate! They finish off the year with a 108% average collection rate and total YTD A/R collections of \$14,466,388

The balance in the reserves decreased to \$801,206 and Days of Cash on Hand down to 15 days on 09/30/22. You can imagine our relief when we saw the BCBS settlement post to the bank this morning.

Please let me know if you have any questions regarding the information above.

B. Whitsitt

Becky Whitsitt

CFO

26/22 05:05 AM

GLEN ROSE MEDICAL CENTER - HOSPITAL
 BALANCE SHEET
 AS OF: 09/30/22

PAGE 1

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	(7,098.82)	345,106.10
FINANCIAL RESERVE ACCT	801,205.93	1,897,938.53
	-----	-----
TOTAL CASH AND INVESTMENTS	794,107.11	2,243,044.63
ACCOUNTS RECEIVABLE		
HOSPITAL PATIENT ACCOUNTS RECEIVABLES	16,821,760.61	19,864,137.84
LESS HOSPITAL DISCOUNTS AND ALLOWANCES	(15,126,741.84)	(17,988,034.97)
	-----	-----
NET HOSPITAL PATIENT ACCOUNTS RECEIVABLE	1,695,018.77	1,876,102.87
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	2,471,600.77	341,703.62
INVENTORY	637,415.27	653,476.76
PREPAIDS	636,613.28	703,342.39
	-----	-----
TOTAL OTHER CURRENT ASSETS	3,745,629.32	1,698,522.77
	-----	-----
TOTAL CURRENT ASSETS	6,234,755.20	5,817,670.27
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	21,638,503.20	21,637,353.20
FIXED EQUIPMENT	4,313,776.38	4,260,281.39
MAJOR MOVABLE EQUIPMENT	8,206,672.79	8,206,672.79
LEASEHOLD IMPROVEMENTS	294,563.52	294,563.52
LESS ACCUMULATED DEPRECIATION	(18,408,351.14)	(18,306,458.89)
	-----	-----
TOTAL PROPERTY PLANT AND EQUIPMENT	16,045,164.75	16,092,412.01
	-----	-----
TOTAL ASSETS	22,279,919.95	21,910,082.28
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	1,365,992.31	1,831,904.70
ACCRUED AND OTHER LIABILITIES	690,539.91	958,855.52
	-----	-----
TOTAL CURRENT LIABILITIES	2,056,532.22	2,790,760.22
LONG TERM DEBT		
	12,461,131.55	12,496,160.23
	-----	-----
TOTAL LIABILITIES	14,517,663.77	15,286,920.45
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	1,721,563.40	582,469.06
PRIOR YEAR FUND BALANCE	6,040,692.78	6,040,692.78
	-----	-----
TOTAL FUND BALANCE	7,762,256.18	6,623,161.84
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	22,279,919.95	21,910,082.29
	=====	=====

GLEN ROSE MEDICAL CENTER - HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 12 MONTHS ENDING 09/30/22

10/26/22 05:05 AM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
606,453.09	571,806.40	34,646.69	HOSPITAL INPATIENT	5,795,421.53	6,861,675.15	(1,066,253.62)
4,528,171.11	4,838,599.49	(310,428.38)	HOSPITAL OUTPATIENT	57,727,638.56	58,063,194.32	(335,555.76)
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5,134,624.20	5,410,405.89	(275,781.69)	TOTAL OPERATING REVENUE	63,523,060.09	64,924,869.47	(1,401,809.38)
DISCOUNTS AND ALLOWANCES						
1,062,466.52	1,583,556.86	521,090.34	MEDICARE/MEDICAID	16,875,759.12	19,002,682.43	2,126,923.31
(2,271,243.88)	442,789.56	2,714,033.44	BAD DEBTS	1,512,392.10	5,313,474.50	3,801,082.40
3,803,747.72	2,051,660.57	(1,752,087.15)	MANAGED CARE/OTHER	29,468,425.05	24,619,927.72	(4,848,497.33)
1,268,975.45	33,901.31	(1,235,074.14)	CHARITY CARE	2,260,992.25	406,816.16	(1,854,176.09)
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3,863,945.81	4,111,908.30	247,962.49	TOTAL D & A	50,117,568.52	49,342,900.81	(774,667.71)
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1,270,678.39	1,298,497.59	(27,819.20)	NET REVENUE	13,405,491.57	15,581,968.66	(2,176,477.09)
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EXPENSES						
678,004.21	611,540.78	(66,463.43)	SALARIES AND WAGES	7,800,761.83	7,338,489.25	(462,272.58)
205,289.86	191,844.87	(13,444.99)	EMPLOYEE BENEFITS	2,402,360.54	2,302,138.33	(100,222.21)
329,995.79	159,016.80	(170,978.99)	SUPPLIES	2,627,123.56	1,908,198.96	(718,924.60)
295,103.77	268,014.16	(27,089.61)	PROFESSIONAL SERVICES	3,227,009.02	3,242,838.00	15,828.98
65,856.18	47,157.43	(18,698.75)	RENT/LEASE PAYMENTS	498,499.88	565,889.27	67,389.39
19,081.35	12,914.00	(6,167.35)	INSURANCE	196,525.44	154,968.00	(41,557.44)
37,590.83	26,791.88	(10,798.95)	UTILITIES	404,973.10	321,503.00	(83,470.10)
33,920.12	40,271.75	6,351.63	REPAIRS AND MAINTENANCE	637,234.65	483,261.00	(153,973.65)
101,892.25	101,892.25	.00	DEPRECIATION/AMORTIZATION	1,222,707.00	1,222,707.00	.00
74,746.59	105,555.98	30,809.39	OTHER OPERATING EXPENSES	1,053,236.71	1,266,678.36	213,441.65
21,349.46	16,566.57	(4,782.89)	INDIGENT CARE PROGRAM	128,927.77	198,798.95	69,871.18
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1,862,830.41	1,581,566.47	(281,263.94)	TOTAL OPERATING EXPENSES	20,199,359.50	19,005,470.12	(1,193,889.38)
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(592,152.02)	(283,068.88)	(309,083.14)	NET OPERATING INCOME	(6,793,867.93)	(3,423,501.46)	(3,370,366.47)
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OTHER INCOME AND EXPENSE						
331,820.83	333,761.57	(1,940.74)	DISTRICT TAX REVENUE	4,063,067.22	4,005,138.18	57,929.04
16,762.50	19,937.86	(3,175.36)	LUMINANT REVENUE	204,637.95	239,254.76	(34,616.81)
1,439,662.52	50,000.00	1,389,662.52	1115/UC REVENUE	1,870,579.24	600,000.00	1,270,579.24
5,146.36	.00	5,146.36	QIPP REVENUE	221,161.90	.00	221,161.90
14,035.32	13,338.68	696.64	MOB-RENTAL INCOME	157,020.85	160,064.16	(3,043.31)
38,399.74	38,290.62	109.12	OTHER INCOME	3,421,525.35	459,487.00	2,962,038.35
114,580.91	.00	(114,580.91)	OTHER EXPENSE	1,422,561.18	.00	(1,422,561.18)
-----	-----	-----	-----	-----	-----	-----
1,731,246.36	455,328.73	1,275,917.63	TOTAL OTHER INCOME AND EXP	8,515,431.33	5,463,944.10	3,051,487.23
-----	-----	-----	-----	-----	-----	-----
1,139,094.34	172,259.85	966,834.49	NET INCOME/LOSS	1,721,563.40	2,040,442.64	(318,879.24)
=====	=====	=====	=====	=====	=====	=====

12/26/22 05:05 AM

GLEN ROSE HEALTHCARE INC 501A
BALANCE SHEET
AS OF: 09/30/22

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	(9,900.53)	61,864.16
TOTAL CASH AND INVESTMENTS	(9,900.53)	61,864.16
ACCOUNTS RECEIVABLE		
PATIENT ACCOUNTS RECEIVABLES	578,534.88	607,560.35
LESS DISCOUNTS AND ALLOWANCES	(371,692.80)	(425,473.06)
NET PATIENT ACCOUNTS RECEIVABLE	206,842.08	182,087.29
OTHER CURRENT ASSETS		
INVENTORY	52,311.66	52,311.66
PREPAID EXPENSES	20,087.04	17,568.29
TOTAL OTHER CURRENT ASSETS	72,398.70	69,879.95
TOTAL CURRENT ASSETS	269,340.25	313,831.40
PROPERTY PLANT AND EQUIPMENT		
FIXED EQUIPMENT	16,281.02	16,281.02
MAJOR MOVABLE EQUIPMENT	112,617.68	112,617.68
LESS ACCUMULATED DEPRECIATION	(105,403.16)	(104,494.83)
TOTAL PROPERTY PLANT AND EQUIPMENT	23,495.54	24,403.87
TOTAL ASSETS	292,835.79	338,235.27
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	42,587.15	111,705.34
ACCRUED AND OTHER LIABILITIES	174,803.72	59,064.37
TOTAL CURRENT LIABILITIES	217,390.87	170,769.71
TOTAL LIABILITIES	217,390.87	170,769.71
FUND BALANCE		
NET INCOME (LOSS)	(104,602.50)	(12,581.87)
PRIOR YEAR FUND BALANCE	180,047.42	180,047.42
TOTAL FUND BALANCE	75,444.92	167,465.55
TOTAL LIABILITIES AND FUND BALANCE	292,835.79	338,235.26

09/26/22 05:06 AM

SOMERVELL COUNTY HOSPITAL DISTRICT PAGE 1
 BALANCE SHEET - CONSOLIDATED
 AS OF: 09/30/22

	Current Month	Prior Month
ASSETS		
CURRENT ASSETS		
CASH AND INVESTMENTS		
CASH	(16,999.35)	406,970.26
FINANCIAL RESERVE ACCT	801,205.93	1,897,938.53
	-----	-----
TOTAL CASH AND INVESTMENTS	784,206.58	2,304,908.79
	-----	-----
ACCOUNTS RECEIVABLE		
HOSPITAL PATIENT ACCOUNTS RECEIVABLES	17,400,295.49	20,471,698.19
LESS HOSPITAL DISCOUNTS AND ALLOWANCES	(15,498,434.64)	(18,413,508.03)
	-----	-----
NET HOSPITAL PATIENT ACCOUNTS RECEIVABLE	1,901,860.85	2,058,190.16
	-----	-----
OTHER CURRENT ASSETS		
OTHER RECEIVABLES	2,471,600.77	341,703.62
INVENTORY	689,726.93	705,788.42
PREPAIDS	656,700.32	720,910.68
	-----	-----
TOTAL OTHER CURRENT ASSETS	3,818,028.02	1,768,402.72
TOTAL CURRENT ASSETS	6,504,095.45	6,131,501.67
	-----	-----
PROPERTY PLANT AND EQUIPMENT		
REAL PROPERTY	21,638,503.20	21,637,353.20
FIXED EQUIPMENT	4,330,057.40	4,276,562.41
MAJOR MOVABLE EQUIPMENT	8,319,290.47	8,319,290.47
LEASEHOLD IMPROVEMENTS	294,563.52	294,563.52
LESS ACCUMULATED DEPRECIATION	(18,513,754.30)	(18,410,953.72)
TOTAL PROPERTY PLANT AND EQUIPMENT	16,068,660.29	16,116,815.88
	-----	-----
TOTAL ASSETS	22,572,755.74	22,248,317.55
	=====	=====
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	1,408,579.46	1,943,610.04
ACCRUED AND OTHER LIABILITIES	865,343.63	1,017,919.89
	-----	-----
TOTAL CURRENT LIABILITIES	2,273,923.09	2,961,529.93
	-----	-----
LONG TERM DEBT	12,461,131.55	12,496,160.23
TOTAL LIABILITIES	14,735,054.64	15,457,690.16
	-----	-----
FUND BALANCE		
NET INCOME (LOSS)	1,616,960.90	569,887.19
PRIOR YEAR FUND BALANCE	6,220,740.20	6,220,740.20
	-----	-----
TOTAL FUND BALANCE	7,837,701.10	6,790,627.39
	-----	-----
TOTAL LIABILITIES AND FUND BALANCE	22,572,755.74	22,248,317.55
	=====	=====

SOMERVELL COUNTY HOSPITAL DISTRICT
 OPERATING/INCOME STMT - CONSOLIDATED 10/26/22 05:06 AM
 FOR THE 12 MONTHS ENDING 09/30/22

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
REVENUES						
606,453.09	571,806.40	34,646.69	HOSPITAL INPATIENT	5,795,421.53	6,861,675.15	(1,066,253.62)
4,528,171.11	4,838,599.49	(310,428.38)	HOSPITAL OUTPATIENT	57,727,638.56	58,063,194.32	(335,555.76)
582,173.36	548,781.42	33,391.94	GLEN ROSE HEALTHCARE (501A)	6,318,008.17	6,585,377.15	(267,368.98)
-----	-----	-----		-----	-----	-----
5,716,797.56	5,959,187.31	(242,389.75)	TOTAL REVENUE	69,841,068.26	71,510,246.62	(1,669,178.36)
DISCOUNTS AND ALLOWANCES						
1,287,710.95	1,772,467.84	484,756.89	MEDICARE/MEDICAID	18,961,367.57	21,269,616.39	2,308,248.82
(2,333,739.25)	419,657.69	2,753,396.94	BAD DEBTS	1,199,016.31	5,035,893.49	3,836,877.18
3,917,446.57	2,143,380.22	(1,774,066.35)	MANAGED CARE/OTHER	30,529,238.38	25,720,562.20	(4,808,676.18)
1,268,975.45	33,901.31	(1,235,074.14)	CHARITY CARE	2,260,992.25	406,816.16	(1,854,176.09)
-----	-----	-----		-----	-----	-----
4,140,393.72	4,369,407.06	229,013.34	TOTAL D & A	52,950,614.51	52,432,888.24	(517,726.27)
-----	-----	-----		-----	-----	-----
1,576,403.84	1,589,780.25	(13,376.41)	NET REVENUE	16,890,453.75	19,077,358.38	(2,186,904.63)
-----	-----	-----		-----	-----	-----
EXPENSES						
1,023,615.65	865,917.27	(157,698.38)	SALARIES AND WAGES	10,830,385.26	10,391,005.92	(439,379.34)
265,676.53	277,649.73	11,973.20	EMPLOYEE BENEFITS	3,370,022.78	3,331,792.91	(38,229.87)
360,439.67	181,634.28	(178,805.39)	SUPPLIES	2,925,204.97	2,179,609.49	(745,595.48)
342,813.71	312,370.76	(30,442.95)	PROFESSIONAL SERVICES	3,837,172.65	3,775,115.99	(62,056.66)
78,438.74	59,366.18	(19,072.56)	RENT/LEASE PAYMENTS	645,696.09	712,394.27	66,698.18
24,200.52	17,836.01	(6,364.51)	INSURANCE	256,813.51	214,033.00	(42,780.51)
41,635.41	29,965.27	(11,670.14)	UTILITIES	454,977.04	359,585.00	(95,392.04)
33,920.12	40,288.27	6,368.15	REPAIRS AND MAINTENANCE	637,234.65	483,461.00	(153,773.65)
102,800.58	102,800.62	.04	DEPRECIATION/AMORTIZATION	1,233,606.96	1,233,607.00	.04
85,893.77	115,080.26	29,186.49	OTHER OPERATING EXPENSES	1,153,768.31	1,380,968.62	227,200.31
21,349.46	16,566.57	(4,782.89)	INDIGENT CARE PROGRAM	128,927.77	198,798.95	69,871.18
-----	-----	-----		-----	-----	-----
2,380,784.16	2,019,475.22	(361,308.94)	TOTAL OPERATING EXPENSES	25,473,809.99	24,260,372.15	(1,213,437.84)
(804,380.32)	(429,694.97)	(374,685.35)	NET OPERATING INCOME	(8,583,356.24)	(5,183,013.77)	(3,400,342.47)
1,966,034.94	467,499.49	1,498,535.45	OTHER INCOME	11,622,878.32	5,609,994.10	6,012,884.22
114,580.91	.00	(114,580.91)	OTHER EXPENSE	1,422,561.18	.00	(1,422,561.18)
-----	-----	-----		-----	-----	-----
1,047,073.71	37,804.52	1,009,269.19	NET INCOME/LOSS	1,616,960.90	426,980.33	1,189,980.57
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GLEN ROSE MEDICAL CENTER COLLECTIONS TREND

FY 2022												
HOSPITAL	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22					YEARLY
Net Revenue	423,319	923,742	680,009	1,268,549	1,125,077	1,395,235	1,270,678					AVG 1,117,124
Collections	1,186,590	973,877	871,961	1,133,705	1,227,934	1,441,029	1,427,437					1,205,532
%	280%	105%	128%	89%	109%	103%	112%					107.91%
FY 2021												
HOSPITAL	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21					YEARLY
Net Revenue	1,290,795	1,141,994	1,039,231	972,116	1,321,668	1,077,819	(2,128,966)					AVG 916,373
Collections	1,403,303	1,264,975	1,071,305	980,247	1,225,693	1,137,750	1,288,873					1,147,332
%	109%	111%	103%	101%	93%	106%	-61%					125.20%
								TOTALS			10,996,472	
								TOTALS			13,767,979	
								TOTALS			125.20%	

GLEN ROSE MEDICAL CENTER
 COST CENTER SCHEDULE 10/26/22 05:23 AM
 FOR THE 12 MONTHS ENDING 09/30/22
 DEPARTMENT 230 - CLEBURNE IMAGING CLINIC

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
22,262.35	357,732.21	(335,469.86)	CLBRN IMAGING-OUTPATIENT REV	74,907.96	4,292,785.97	(4,217,878.01)
22,262.35	357,732.21	(335,469.86)	TOTAL OPERATING REVENUE	74,907.96	4,292,785.97	(4,217,878.01)
22,262.35	357,732.21	(335,469.86)	NET REVENUE	74,907.96	4,292,785.97	(4,217,878.01)
			EXPENSES			
5,903.26	12,031.78	6,128.52	CLBRN IMAGING-STAFF-SALARY	21,354.78	144,380.81	123,026.03
130.10	1,336.85	1,206.75	CLBRN IMAGING-STAFF-PTO	7,261.69	16,042.31	8,780.62
620.21	61.14	(559.07)	CLBRN IMAGING-STAFF-HEALTH E	7,448.68	733.68	(6,715.00)
509.59	1,022.67	513.08	CLBRN IMAGING-STAFF-PR TAX	15,561.99	12,272.37	(3,289.62)
88.21	85.65	(2.56)	CLBRN IMAGING-STAFF-ER SHARE	387.60	1,027.80	640.20
.00	70.87	70.87	CLBRN IMAGING-NONCHARGEABLES	.00	850.00	850.00
.00	14.62	14.62	CLBRN IMAGING-DRUGS	297.56	175.00	(122.56)
.00	271.63	271.63	CLBRN IMAGING-CONTRAST MEDIA	.00	3,260.00	3,260.00
.00	435.38	435.38	CLBRN IMAGING-GENERAL SUPPLI	.00	5,225.00	5,225.00
135.63	4.13	(131.50)	CLBRN IMAGING-TRAVEL EXPENSE	325.52	50.00	(275.52)
41,042.71	14,887.50	(26,155.21)	CLBRN IMAGING-LEASE EXPENSE	109,639.00	178,650.00	69,011.00
.00	41.63	41.63	CLBRN IMAGING-MINOR EQUIPMEN	.00	500.00	500.00
38,973.15	25,419.00	(13,554.15)	CLBRN IMAGING-PURCHASED SERV	65,030.07	305,028.00	239,997.93
331.93	122.88	(209.05)	CLBRN IMAGING-BANK & CC FEES	3,834.93	1,475.00	(2,359.93)
.00	8.37	8.37	CLBRN IMAGING-POSTAGE/FREIGH	.00	100.00	100.00
87,734.79	55,814.10	(31,920.69)	TOTAL OPERATING EXPENSES	231,141.82	669,769.97	438,628.15
			OTHER REVENUE AND EXPENSE			
(65,472.44)	301,918.11	(367,390.55)	TOTAL REVENUE OVER EXPENSE	(156,233.86)	3,623,016.00	(3,779,249.86)

GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD 2020 - 2021
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		
ACUTE ADMISSIONS:														
MEDICARE	5	10	17	16	7	3	7	4	9	6	6	5	95	106
MEDICARE ADV/HMO	4	3	4	9	4	7	6	5	4	3	3	4	56	96
MEDICAID	0	0	1	2	0	0	0	0	0	0	0	0	3	6
MEDICAID STAR	0	0	0	1	1	0	0	0	0	0	0	2	4	7
COMM. INS.	5	2	5	6	6	2	3	2	2	3	5	4	45	56
OTHER	4	3	2	0	0	2	0	2	4	0	0	0	17	22
TOTAL	18	18	29	34	18	14	16	13	19	12	14	15	220	293
ACUTE PATIENT DAYS:														
MEDICARE	10	25	49	65	20	14	14	20	21	29	15	24	306	309
MEDICARE ADV/HMO	10	5	16	22	12	20	17	20	9	10	9	21	171	324
MEDICAID	0	0	2	2	0	0	0	0	0	0	0	0	4	12
MEDICAID STAR	0	0	0	2	8	0	0	0	0	0	0	7	17	19
COMM. INS.	11	2	15	26	25	1	14	4	6	8	15	12	139	179
OTHER	10	9	1	0	0	3	0	3	8	0	0	0	34	69
TOTAL	41	41	83	117	65	38	45	47	44	47	39	64	671	912
OCCUPANCY %	8%	9%	17%	24%	15%	8%	9%	9%	9%	9%	8%	13%	11%	16%
ACUTE DISCHARGES:														
MEDICARE	5	10	16	16	7	4	5	6	8	7	5	6	95	106
MEDICARE ADV/HMO	4	2	5	10	4	7	5	6	4	2	4	4	57	95
MEDICAID	0	0	1	1	0	0	0	0	0	0	0	0	2	6
MEDICAID STAR	0	0	0	1	2	0	0	0	0	0	0	2	5	7
COMM.INS.	5	1	5	7	7	1	4	2	2	3	5	4	46	56
OTHER	4	3	1	0	0	2	0	2	4	0	0	0	16	22
TOTAL	18	16	28	35	20	14	14	16	18	12	14	16	221	292
CASE MIX INDEX:														
MEDICARE	1.054	0.834	1.141	1.548	1.396	1.137	1.000	1.089	1.196	1.154	1.006	1.566	1.177	1.168
MEDICARE ADV/HMO	1.158	1.525	1.116	1.549	1.238	1.032	0.947	1.179	0.809	1.559	0.853	1.669	1.219	1.316
MEDICAID	-	-	0.666	0.889	1.849	-	-	-	-	-	-	1.055	1.115	1.073
ALL PAYOR	1.189	0.894	1.138	1.523	1.278	1.038	1.035	1.022	1.053	1.163	0.909	1.450	1.141	1.266
A.I.O.S.														
MEDICARE	2.00	2.50	3.06	4.06	2.86	3.50	2.80	3.33	2.63	4.14	3.00	4.00	3.16	3.13
MEDICARE ADV/HMO	2.50	2.50	3.20	2.20	3.00	2.86	3.40	3.33	2.25	5.00	2.25	5.25	3.15	3.00
MEDICAID	-	-	2.00	2.00	4.00	-	-	-	-	-	-	-	2.67	2.14
COMM.INS.	2.20	2.00	3.00	3.71	3.57	1.00	3.50	2.00	3.00	2.67	3.00	3.00	2.72	2.72
OTHER	2.50	3.00	1.00	-	-	1.50	-	1.50	2.00	-	-	-	1.92	2.50

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD 2020 - 2021
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		
TOTAL	2.28	2.56	2.96	3.34	3.25	2.71	3.21	2.94	2.44	3.92	2.79	4.00	3.03	3.01
SWINGBED:														
ADMISSIONS	0	0	0	0	0	2	0	0	0	2	3	0	7	0
(MCR Admissions)	0	0	0	0	0	1	0	0	0	2	1	0	4	0
(MCR ADV Admissions)	0	0	0	0	0	1	0	0	0	0	1	0	2	0
PATIENT DAYS	0	0	0	0	0	24	0	0	0	5	29	0	58	0
DISCHARGES	0	0	0	0	0	2	0	0	0	1	3	0	6	0

	OCT		NOV		DEC		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		2021/2022		PYTD 2020 - 2021			
	2021	2021	2021	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2021	2020	
HOSPICE:																														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
OBSERVATION																														
ADMISSIONS	13	1	11	8	5	9	9	5	9	5	11	5	9	5	9	5	11	5	5	11	5	6	88	88	6	6	88	84	84	
ADMIT TO IP	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	
DISCHARGES	13	2	10	8	5	5	9	5	9	5	11	5	9	5	9	5	11	5	5	11	5	6	88	88	6	6	88	80	80	
PATIENT DAYS	16	2	14	10	5	5	10	5	9	5	13	5	9	5	9	6	13	5	6	13	5	6	101	101	6	6	101	107	107	
TOTAL PT DAYS (IP,OBS,SWB,HOSP)	57	43	97	127	70	70	72	50	56	50	65	73	50	56	50	73	50	56	73	65	73	70	830	830	70	70	830	1019	1019	
SURGERIES:																														
IP SURGERIES	3	0	0	1	0	0	1	1	1	0	2	0	1	1	1	2	0	3	0	0	0	3	16	16	4	4	16	21	21	
SWB SURGERIES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
OBS SURGERIES	1	0	1	0	1	1	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	4	4	0	0	4	5	5	
OP SURGERIES	11	19	25	7	29	19	19	7	29	32	40	35	19	24	35	40	35	35	40	35	40	35	298	298	35	35	298	243	243	
TOTAL SURGERIES	15	19	26	8	30	21	20	8	30	32	40	21	20	25	37	40	38	39	40	38	40	318	318	39	39	318	269	269		
SCOPES:																														
IP SCOPES	0	0	1	1	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	3	3	0	0	3	7	7		
SWB SCOPES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
OBS SCOPES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
OP SCOPES	46	64	52	59	32	67	50	54	54	32	45	33	67	50	45	33	46	46	45	33	45	600	600	46	46	600	548	548		
TOTAL SCOPES	46	64	53	60	32	68	50	54	54	32	45	33	67	50	45	33	46	46	45	33	45	603	603	46	46	603	558	558		
PROCEDURES OTHER	50	35	37	14	2	6	3	5	5	2	5	8	3	5	5	7	10	10	8	7	10	182	182	10	10	182	350	350		
TOTAL PATIENTS	111	118	115	82	64	95	73	80	80	64	81	97	73	80	87	94	94	87	81	97	94	1097	1097	94	94	1097	1178	1178		
TOTAL SRGS/SCOPES	61	83	79	68	62	89	70	79	79	62	73	90	70	79	82	85	85	82	73	90	85	921	921	85	85	921	578	578		
EMERGENCY ROOM:																														
ER VISITS D/C, AMA, EXP	487	444	480	548	378	475	423	428	428	404	513	474	428	428	404	470	470	404	513	474	470	5524	5524	470	470	5524	4996	4996		
ER TRANSFERS	25	23	15	11	22	29	25	29	29	26	38	28	29	29	26	31	31	26	38	28	31	302	302	31	31	302	320	320		
ER OBSERVATION-ADM	15	4	9	14	5	10	3	8	8	4	9	3	10	3	4	7	7	4	9	3	7	91	91	7	7	91	102	102		
ER IP-ADMITS	8	14	29	25	16	10	14	12	12	19	12	10	14	12	19	12	12	19	12	10	12	181	181	12	12	181	233	233		
TOTAL ER	535	485	533	598	421	524	465	477	477	453	572	515	477	477	453	520	520	453	572	515	520	6098	6098	520	520	6098	5651	5651		
SR CARE VISITS (Billed Visits)	250	253	235																			738	738			738	3037	3037		
PT/OT/ST	469	440	485	539	531	803	964	853	853	803	598	766	853	853	803	751	751	803	598	766	751	4931	4931			4931	4931	4931		
Cryotherapy																														
E/R ROOM LEVELS CASE MIX	3.630	3.662	3.718	3.597	3.760	3.669	3.718	3.597	3.597	3.776	3.628	3.640	3.669	3.597	3.776	3.628	3.640	3.776	3.628	3.640	3.633	3.669	3.669	3.633	3.669	3.682	3.682	3.682	3.682	
Average Daily Census	1.32	1.37	2.68	3.77	2.32	1.23	1.50	1.52	1.52	1.47	1.52	1.26	1.23	1.52	1.47	1.52	1.26	1.47	1.52	1.26	2.13	1.84	2.13	2.13	1.84	2.50	2.50	2.50	2.50	

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2021/2022	PYTD 2020 - 2021
	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022		

Public Relations/REM Report
October 2022

Attended local area marketing meetings

Attended GR CVB meeting

Attended Lions Club meeting

Attended Chamber Meeting

Met with radio representative regarding upcoming new commercials on KHITS and Hank FM

Preparing November commercials

Attended Marketer meeting for Johnson County

Finished up United CO OP employee health screenings

GRMC manned Paluxy Pedal rest stop, myself, Tracy Whit and Kathryn Placide

GRMC participated in the Pecan Plantation Health Fair, representing lab, radiology, PT, Cardiopulmonary, behavioral health, nursing departments.

Prepared for Open House by delivering invitations to specific individuals, organizations. Delivered postcards to public restaurants and local gatherings and meetings, posting to social media and inviting the Glen Rose Reporter.

Observed Breast Cancer Awareness Month, received collateral from Moncrief Cancer Institute, gave a small goodie bag to everyone that has had a mammogram during the month of October over 100 mammograms were given this month.

During the month of October we designated Wednesdays as Pink Out Wednesday. Pay \$5 to wear pink and blue jeans. We collected \$220 to give to the Somervell County Local Cancer Support Group.

Turkey Drive, GRMC employees collected more than \$4000.00 from internal contributions as well as reaching out to friends and community members to purchase turkeys for Papa's Pantry. Papa's Pantry needed 120 turkeys to hand out and we satisfied their goal 😊

We will participate in Pecan Plantation Trunk or Treat representing GRMC Saturday the 29th.

We will have a Halloween Costume Contest on Monday October 31st, come to the lobby to see the crew dressed up for Halloween.

We will also participate in Roars and Gourds Monday for Safe Treat on the square.

REM

Kickstart My Heart Run February 18th

10/17/2022

Michael Honea, CEO
Glen Rose Medical Center
1021 Holden Street
Glen Rose, TX 76043

Dear Michael,

Please accept this as my resignation and two weeks' notice for termination of employment with GRMC. Over the weekend I was offered and accepted an HR/Payroll Administrator position in Irving starting November 1. My last day of employment with GRMC will be October 28, 2022.

Sincerely,

A handwritten signature in cursive script that reads "Mina Douglas". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Mina Douglas