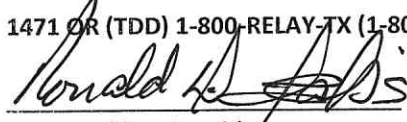


SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED BOARD MEETING
THURSDAY, DECEMBER 1, 2022 AT 1:30PM
HOSPITAL BOARD ROOM

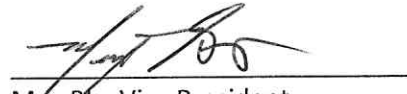
MINUTES

- I. Meeting was called to order at 1:31 pm.
- II. All members were present except Brett Nabors and Dr. Vacek
- III. Discussion with Scott Caldwell regarding Wellness Center
 - a. No action was taken
- IV. Adjourn at 2:57 pm

THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX (1-800-735-2989)



Ron Hankins, President



Max Bly, Vice President

Brett Nabors



Margaret Drake

Dr. Steven Vacek



Joe Cathey



Mary Collier

POSTED
DATE 11/28/22
10:07 A.M. P.M.
BY Michelle Reynolds Deputy

FILED
MICHELLE REYNOLDS
COUNTY CLERK
SOMERVELL CO., TEXAS

2022 NOV 28 AM 10:02

DEPUTY
BY KJ

**SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
SPECIAL CALLED MEETING
1:30 PM
THURSDAY, December 1, 2022
1021 Holden Street
Glen Rose, Texas 76043**

AGENDA

Mission Statement

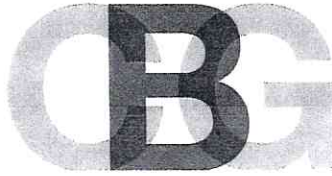
Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

Presentation by Scott Caldwell on Grant Writing and Fundraising

Quorum of Board of Directors may be present.
No action shall be considered or taken by the Board of Directors.

Michael Honea
Michael Honea
Chief Executive Officer

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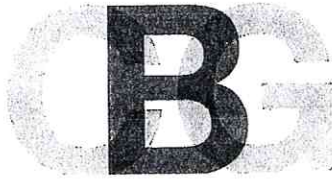


SCOTT CALDWELL, MBA
BIO

Scott Caldwell brings close to 20 years of professional experience across the small business, public, and non-profit sectors. His career began working with a small plumbing and heating contractor that grew from \$2MM to \$18MM in revenues very quickly. He was hired to help them establish infrastructure, systems, and processes that would allow them to achieve organizational sustainability and continued growth. This experience ignited Mr. Caldwell's passion for helping organizations grow through strategic organizational development. It was this passion that drove Mr. Caldwell's desire to provide organizations with vision and direction, coupled with an established foundation, allowing them to be successful in a healthy and long-term way. Since then, Scott's work has expanded into the public and nonprofit sectors, giving him a broad ranging and multifaceted perspective to offer existing clients.

In 2010, Scott founded Caldwell Business Group, LLC (CBG) a management consulting firm working with businesses and organizations of all shapes and sizes. Specifically, CBG's core service offering includes Strategy and Planning, Fundraising, Leadership Development and Recruiting. CBG has worked with a number of small to mid-sized organizations in the public, private and nonprofit sectors as a resource in strategy development, campaign counsel, executive recruiting, capacity building, fundraising and more.

Mr. Caldwell holds a BBA in Management from Texas Tech University and MBA with an Emphasis in Management from West Texas A&M University.



CALDWELL BUSINESS GROUP, LLC

Caldwell Business Group, LLC (CBG) is a growth consulting firm established in 2010 that specializes in helping people grow themselves and their companies/organizations through strategy and planning, fundraising, and leadership development and recruiting. CBG has worked with many public, private, and nonprofit organizations, as a resource in strategy development, campaign counsel, executive recruiting, capacity building, fundraising and training. Our firm has extensive experience performing internal and external assessments of organizations and the communities they serve so leadership can make informed, strategic decisions about the services offered to the clients they serve.

CBG's desire is to shake up industries and change the way organizations do business. We plan to achieve this vision by introducing fresh and unique perspectives to already established foundational principles and approaches.

OUR MISSION

Our mission is to grow people, companies and communities through strategy and planning, fundraising, and leadership development and recruiting

VISION

Our vision is that our clients are intentional and have a clear path to achieve their most ambitious goals.

QUALITY STANDARDS

- **Passion** – We are passionate about the success of our team and our clients. We celebrate the good times, mourn the bad and live life together.
- **Genuine** – First we realize we are human and are not perfect, therefore we will take responsibility for our mistakes. We will also be honest and transparent about all aspects of the work we do.
- **Grit** – We will be tenacious in our pursuit to win, both for ourselves and our clients. We will not give up and will remain persistent until success is accomplished.
- **Quality** – Everything we do will be of the upmost quality. We will not cut corners and will never produce anything that isn't of the highest caliber work.
- **Family** – We are family, our clients are family and we share life together.

WHAT WE DO

STRATEGY AND PLANNING

- Strategic Planning
- Development Plan
- Case for Support
- Feasibility Assessments
- Internal Assessments
- Market Analysis
- Board/Staff Development

LEADERSHIP DEVELOPMENT AND RECRUITING

- Senior Staff
- Key Staff
- Volunteers
- Board Members
- ImpactLaunch Leadership Development

FUNDRAISING

- Capital Campaigns
- Annual Campaigns
- Special Projects
- Fractional Support
- Private Equity